



Joanne Roney OBE
Chief Executive
Telephone: 0161 234 3006
j.roney@manchester.gov.uk
PO Box 532, Town Hall
Extension, Manchester
M60 2LA

Tuesday, 19 November 2019

Dear Councillor / Honorary Alderman,

Meeting of the Council – Wednesday, 27th November, 2019

You are summoned to attend a meeting of the Council which will be held at 10.00 am on Wednesday, 27th November, 2019, in The Council Chamber, Level 2, Town Hall Extension.

1. The Lord Mayor's Announcements and Special Business

Including a presentation on Social Value by Pete Bradshaw (Head of Sustainability, Manchester City Football Club).

2. Interests

To allow members an opportunity to declare any personal, prejudicial or disclosable pecuniary interest they might have in any items which appear on this agenda; and record any items from which they are precluded from voting as a result of Council Tax or Council rent arrears. Members with a personal interest should declare that at the start of the item under consideration. If members also have a prejudicial or disclosable pecuniary interest they must withdraw from the meeting during the consideration of the item.

3. Minutes

To submit for approval the minutes of the Special and Ordinary meetings held on 2 October 2019.

7 - 18

4. Notice of Motion: Christmas Markets in Albert Square

Council notes that this year marks the twentieth year of the Christmas Markets in Albert Square, during which time Manchester has seen many changes.

Council looks forward to their continued success, and to their return to Albert Square when the works on Our Town Hall are completed in 2024.

Proposed by Councillor Karney, Seconded by Councillor Rahman and also signed by Councillors Flanagan, Andrews and Lyons.

5. Proceedings of the Executive

19 - 28

To submit the minutes of the Executive on 16 October 2019 and 13 November 2019 (to follow) and in particular to consider:

Exe/19/85 Revenue Budget Monitoring 2019/20

To recommend that the Council approve the proposed virements over £0.5m in paragraph as set out in the minutes.

Exe/19/97 Capital Programme Update

To recommend that the Council approve the following two changes to the capital programme:

- a) ICT – Collaboration Platform Replacement. A capital budget allocation through transfer of £2.100m from the End User Experience budget is requested, funded by borrowing.
- b) Neighbourhoods – Cremator and Mercury Abatement Plant Replacement Strategy. A capital budget increase of £1.551m is requested, funded by borrowing

Exe/19/98 Capital Programme Monitoring 2019/20

To recommend that Council approve the virements over £0.5m between capital schemes to maximise use of funding resources available to the City Council as set out in the appendix to these minutes.

6. Questions to Executive Members and Others under Procedural Rule 23

To receive answers to any questions that councillors have raised in accordance with Procedural Rule 23.

7. Scrutiny Committees

29 - 96

To note the minutes of the following committees:

Resources and Governance Scrutiny Committee: 8 October 2019 and 5 November 2019 (to follow)

Health: 8 October 2019 and 5 November 2019 (to follow)

Children and Young People: 9 October 2019 and 6 November 2019 (to follow)

Neighbourhoods and Environment: 9 October 2019 and 6 November 2019

Economy: 10 October 2019 and 7 November 2019

Communities and Equalities: 10 October 2019 and 7 November 2019 (to follow)

8. Proceedings of Committees

97 - 140

To submit for approval the minutes of the following meetings and consider recommendations made by the committee:

Planning and Highways Committee – 19 September 2019, 17 October 2019 and 14 November 2019 (to follow)

Audit Committee – 15 October 2019 and 12 November 2019

Health and Wellbeing Board - 30 October 2019

Standards Committee (including the annual report of the Standards Committee) - 31 October 2019 (to follow)

Constitutional and Nomination Committee – 4 November 2019 and 27 November 2019 (to be tabled), and in particular to consider:

CN/19/26 Statutory Review of Polling Districts and Polling Places: Draft Proposals

To recommend to the Council the adoption of parliamentary polling districts and parliamentary polling places as set out in the scheme contained in Appendix 1 and in the maps found at Appendix 2, replacing the Didsbury East map with the revision that was submitted at the meeting.

To recommend to the Council the approval of the reasons given in the report for the in respect of the designation of parliamentary polling districts and parliamentary polling places.

To recommend to the Council that the scheme contained in Appendix 1 be adopted in relation to both Parliamentary and Local government elections, including the revision to the scheme that were introduced at the meeting in relation to Didsbury East ward.

To recommend to the Council that the Chief Executive is requested to publish such notices and other documentation required by law on completion of the review.

To recommend that the Council requests that the Electoral Registration Officer makes the necessary amendments to polling districts for the publication of the revised Electoral Register, noting that one of the implications of the Parliamentary General Election on 12 December was that the new Register would need to be published on 2 February 2020, to reflect the new scheme.

To recommend to the Council that authority continues to be delegated to the Chief Executive to make, where necessary, alterations to the designation of any polling place prior to the next full review in consultation with ward councillors, group leaders and the Chair of Constitutional and Nomination Committee.

Personnel Committee - 16 October 2019, and in particular to consider:

PE/19/25 Director of Commercial and Operations

To recommend that Council approves the regrade of the Director Commercial and operations from SS3 (£78, 715 - £87, 217) to SS4 (£95, 953 - £105, 940) and agrees to appointment at a salary of £105,940

9. Key Decisions Report

141 - 144

The report of the City Solicitor is enclosed.

Yours faithfully,

A handwritten signature in black ink, appearing to be 'Joanne Roney', written in a cursive style.

Joanne Roney OBE
Chief Executive

Information about the Council

The Council is composed of 96 councillors with one third elected three years in four. Councillors are democratically accountable to residents of their ward. Their overriding duty is to the whole community, but they have a special duty to their constituents, including those who did not vote for them.

Eight individuals with previous long service as councillors of the city have been appointed Honorary Aldermen of the City of Manchester and are entitled to attend every Council meeting. They do not however have a vote.

All councillors meet together as the Council under the chairship of the Lord Mayor of Manchester. There are seven meetings of the Council in each municipal year and they are open to the public. Here councillors decide the Council's overall strategic policies and set the budget each year.

Agenda, reports and minutes of all Council meetings can be found on the Council's website www.manchester.gov.uk

Members of the Council

Councillors:-

Hitchen, Abdullatif, Akbar, Ahmed Ali, Azra Ali, Nasrin Ali, Sameem Ali, Shaukat Ali, Alijah, Andrews, Appleby, Battle, Bridges, Butt, Chambers, Chohan (Chair), Clay, Collins, Cooley, Craig, Curley, M Dar, Y Dar, Davies, Doswell, Douglas, Evans, Farrell, Flanagan, Green, Grimshaw, Hacking, Harland, Hassan, Hewitson, Holt, Hughes, Igbon, Ilyas, Jeavons, Johns, S Judge, T Judge (Deputy Chair), Kamal, Karney, Kilpatrick, Kirkpatrick, Lanchbury, Leech, Leese, J Lovecy, Ludford, Lynch, Lyons, McHale, Midgley, Madeleine Monaghan, Mary Monaghan, Moore, N Murphy, S Murphy, Newman, Noor, O'Neil, Ollerhead, B Priest, H Priest, Rahman, Raikes, Rawlins, Rawson, Razaq, Reeves, Reid, Riasat, Richards, Rowles, Russell, Sadler, M Sharif Mahamed, Sheikh, Shilton Godwin, A Simcock, K Simcock, Stanton, Stogia, Stone, Strong, Taylor, Watson, Wheeler, Whiston, White, Wills, Wilson and Wright

Honorary Aldermen of the City of Manchester –

Hugh Barrett, Gordon Conquest, Andrew Fender, Audrey Jones JP, Paul Murphy OBE, Nilofar Siddiqi, John Smith and Keith Whitmore.

Further Information

For help, advice and information about this meeting please contact the Committee Officer:

Donald Connolly
Tel: 0161 234 3034
Email: d.connolly@manchestser.gov.uk

This agenda was issued on **Tuesday, 19 November 2019** by the Governance and Scrutiny Support Unit, Manchester City Council, Level 3, Town Hall Extension (Lloyd Street Elevation), Manchester M60 2LA

This page is intentionally left blank



MANCHESTER
CITY COUNCIL

Manchester City Council

27th November 2019

A presentation on social value

Pete Bradshaw : Head of Sustainability, Manchester City Football Club



This is our city...

Manchester City's earliest origins lie in 1880, with a vicar and his family, who were already **supporting the community of Manchester**. Reverend Connell from St. Mark's Church in Gorton had harnessed the transformative social power of football to help to develop a healthier community identity.

The club brought people together to use football as a release from the pressures of industrial life.

Lads clubs were being started up to give young people a better start in life and to distract them from the rise in violent street fighting (scuttling) which had risen in industrialised Manchester.

By 1890 it was said that there were more youths being held in Strangeways prison for street fighting than for any other offence.

Sport, and especially football was promoted as an alternative form of competition.

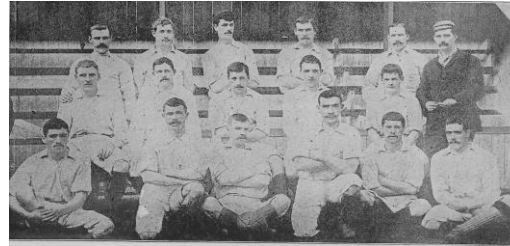


1894

Queen Victoria formally opened the Manchester Ship Canal to a city centre full of people and decorated with ribbons and flags and people lined the streets.

In a room just half a mile away **Joshua Parlbly** stood in front of the League Committee and made the best speech of his life.

He talked passionately about how Manchester needed a football club to unify the entire city, to bring everyone together and to be bigger and more ambitious than anything that had gone before. That same day, Manchester City Football Club, was accepted into the League.



New Football Club for Manchester.

1986

Manchester City became one of the six founder members of Football in the Community – now **City in the Community**, over 30 years later outreaches and creates opportunities for people across the city and Greater Manchester.



Social Impact, Investment and Values



The Club is building on its local social investment and realising social value:

- 74% local employment
- 86% local procurement
- 14,000 training hours
- 148 apprenticeships – new pathways – applied learning
- Positive environments
- Continuous review

74% apprentices

86%

£206m
Local public value over the next ten years

10 REDUCED INEQUALITIES

8 GOOD JOBS AND ECONOMIC GROWTH

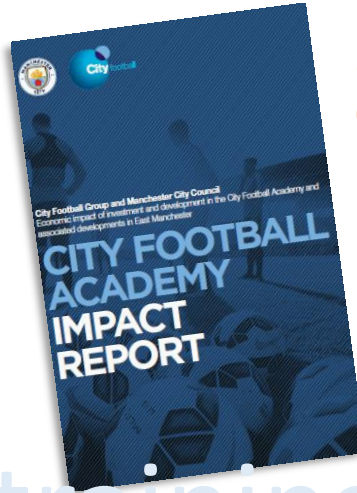
7 AFFORDABLE AND CLEAN ENERGY

2000+ mature trees, 5km of hedgerow, seven acres of wildflower and wild grass meadows

Community facilities supported including East Manchester Leisure Centre and the Connell College

Efficiency in energy and water

Sustainable Materials Sourcing



IMPACT

Local employment, training and procurement contributed to the local economy, health and wellbeing and to further regeneration

Community

MCFC's contribution to community facilities

190m
Span of new bridge between the Academy and the Etihad Stadium, the length of two football pitches

29 Hours
Time on CFA pitches each week allocated to local college, community and disability teams

5.5 Acres
On CFA site donated to community for Connell Sixth Form College and Beswick Community Hub (Leisure Centre and Swimming Pool)

£3m
Financial contribution to new community facilities

Regeneration

Environmental benefits

80 Acres
Of brownfield site remediated

2,000
New mature trees brought on site

46 Acres
Of managed grass, wildflower meadow and landscape

80%
Proportion of water needed to irrigate pitches provided by water tank under CFA

Economic benefits: Key CFA targets

70%
Proportion of the workforce drawn from Greater Manchester

80%
Proportion of project value spent in the North West

25%
Proportion of employees from East Manchester

10%
Proportion of people on site that were previously unemployed

Economic benefits: Further construction stats*

95
Apprentices and trainees working towards qualification

14,000
Hours of training for apprentices

34
Work experience placements

883
Contracts awarded to local companies

Following their completion, permanent jobs created at these new facilities include:

- 47** FTE jobs at the City Football Academy
- 24** FTE jobs at the East Manchester Leisure Centre
- 56** FTE jobs at the Connell Sixth Form College
- 24** FTE jobs at the Manchester Institute of Health and Performance (most of additional positions have been filled)

The development of the CFA has had a transformative impact on local environmental quality and biodiversity, including:

- 80 acres** of overhead land
- 46 acres** of managed grass, wildflower meadow and landscape
- 2,000** new mature trees



City in the Community...



CITY IN THE COMMUNITY

What has been achieved – 2018 - 19:

Established 1986 – CITC uses football to:

Create opportunities
Build futures
Touch lives in a unique way

Three key themes
HEALTH
EDUCATION
INCLUSION

800,000

Hours of Community sessions delivered

6,600

Hours of volunteering and work experience placements

500+

Local young people gaining qualification through CITC

320+

Schools/Colleges worked in weekly

31,600

Community sessions delivered

35,000+

Unique participants engaged through CITC programmes

95%

CITC participants surveyed that said they've learnt something new

4,750

Hours of FREE football sessions delivered across the season

£3.1million

 Record amount raised

Item 1

4 QUALITY EDUCATION

3 GOOD HEALTH

16 PEACE, JUSTICE AND STRONG INSTITUTIONS



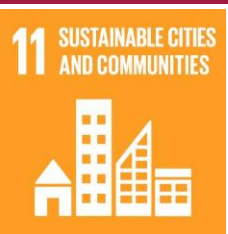


Top procurement sustainability priorities: (2019)

- **Ethical and sustainable**
- **KPI' and SLA's – measured and assured**
- **Setting and reviewing benchmarks**
- **Local engagement:**
supply, jobs, training, skills

The Club's procurement process also ensures best value throughout and a process that meets local, regional and EU directives

- Work with suppliers to ensure that not only are they sustainable but also this ethos runs throughout their supply chain.
- With new contracts coming live, ensure that sustainability is at the heart of the contracts and that we introduce robust SLA's and KPI's around this to ensure these are implemented and measured.
- Working as part of the sustainability team at Manchester City ensure that we set new benchmarks in sustainability and ensure that all suppliers we onboard are aware of this and will work to the same, if not higher, standards.





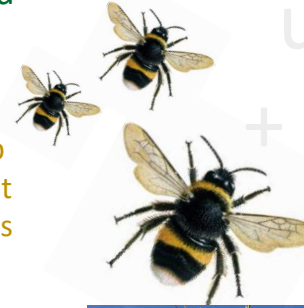
Environmental Impact

habitats



We changed all our stadium building and concourses lighting to LED saving some ½million kwh of electricity and around seven tonnes of CO2 every year

1000's of bees have made their home at CFA in the past few years... the Club Biodiversity team is now learning about honey bees and protecting bee habitats



800,000 single use cups + removed



In the past year the Club has removed over800,000 single use cups from match day, plastic cutlery, sachets and milk bottles –
- We are now working on PET, all packaging and materials provenance



...water voles, beetles, bats and birds have all found new habitats thanks to **our land management**



1/2million kwh saved

With more than 7 acres of wildflower meadow and grass land; 44 acres of managed grass pitches and almost 3000 mature trees and 6km of hedgerow to our name – **we have created and protected** wildlife habitats that make our world



15 LIFE ON LAND

14 LIFE BELOW WATER

Page 12

11 SUSTAINABLE CITIES AND COMMUNITIES



... and we're working for new travel and transport options...

Item 1



City Football Group



“ It is our ambition to increase participation in football on and off the field, to find and develop the best footballing talent, and to deliver an exciting and forward playing game.

By achieving these ambitions – playing attractive football, engaging our community of passionate fans and adopting a uniquely global yet local approach – we are growing a sustainable and socially responsible organisation, consistent with what ‘City’ football has meant to people for over a century.

Each Club’s vision to use football for social good is delivered in part through City in the Community...”

City Football Group



Football Clubs:

- Manchester City Football Club
- New York City Football Club
- Melbourne City Football Club
- Yokohama Marinos Football Club
- Girona Football Club
- Club Atletico Torque
- Sichuan Jiuniu FC

Offices and services in:

- Abu Dhabi
- London
- Singapore
- Shanghai
- Shenzhen



Seven clubs
 Twelve offices
 Twenty+ countries
One Global Vision





City's sustainability embraces our *Social, Environmental & Economic* programme and planning.

It helps us achieve the best in efficiency and supports good, continuous operations, growth and development.

We seek to do this responsibly in all matters and ensure that we are agile, resilient, caring and engaging.

Page 14



As part of our sustainability action plan, we have committed to the UN Sustainable Development Goals; To Manchester 2038; with external verification - and as such - a series of action groups have been established to drive our programme...





UN Sustainable Development Goals - and our actions

Manchester City has committed to the UN SDGs to promote best practice, to further social investment, engagement and value; to work towards inclusivity contributing actively for a fair world and safe planet.

Eight action groups will help drive the programme...



	action group		
1	ENERGY AND UTILITIES		Improved efficiency; New energy generation, shared local knowledge; supporting end to (local) energy poverty – the total management and use of our precious water needs
2	SUSTAINABLE MOBILITY		Accessible, affordable, active transport options, people movement for health and wellbeing; responsible and responsive operational matters across the business
3	PEOPLE AND PLACE		Engaging our fans, community, neighbourhood and workforce; understanding, measuring and mitigating our activity impacts – promoting inclusion and opportunity
4	BIODIVERSITY (& Food)		Custodianship of our land and planet – natural and built landscapes, greens spaces and habitats – the management and protection of food sourcing/supply
5	SUSTAINABLE DEVELOPMENT		Planning, designing, building and operating an estate that is wholly and fully sustainable, mitigates activity impact and represents the best in sustainable practice
6	WASTE, RESOURCES & MATERIALS		To procure and manage all our materials, products, consumables and waste that is best in business practice and reflects the expectations of our widest community
7	SHARED LEARNING		Create and manage a sustainability, climate change and an applied learning programme that fits our business needs and engages people at every level
8	ACCREDITATION & REVIEW		Ensure that what we do works, is relevant, protects our interests and yet ensures that our sustainability actions are authentic and credible throughout

The action groups coordinate through a Club sustainability forum



A sense of place...

BUILD ON THE CAMPUS' LEGACY... ..COMMUNITY:
PARTICIPATION, ENAGEMENT, HEALTH, LEARNING, PLACE, WORK...

CITY'S SUSTAINABLE DEVELOPMENT PLANNING ...
ENERGY, WATER, TRANSPORT, MATERIALS, FOOD, INNOVATION, WASTE...



ETIHAD
CAMPUS



Page 16

ETIHAD
CAMPUS



ETIHAD
CAMPUS





mancity.com

pete.bradshaw@mancity.com



This page is intentionally left blank

Council

Minutes of the special meeting on 2 October 2019

Present: The Right Worshipful the Lord Mayor Councillor Chohan Abid – in the Chair

Councillors:

Abdullatif, Akbar, Ahmed Ali, Azra Ali, Nasrin Ali, Shaukat Ali, Alijah, Andrews, Battle, Bridges, Butt, Chambers, Clay, Collins, Craig, Curley, Y Dar, Davies, Doswell, Evans, Flanagan, Green, Grimshaw, Hacking, Harland, Hewitson, Holt, Hughes, Ilyas, Jeavons, Johns, S Judge, T Judge, Kamal, Karney, Kilpatrick, Kirkpatrick, Lanchbury, Leech, Leese, J Lovecy, Ludford, Lynch, McHale, Midgley, Madeleine Monaghan, Mary Monaghan, Moor, N Murphy, S Murphy, Newman, Noor, O'Neil, Ollerhead, B Priest, H Priest, Rahman, Raikes, Rawlins, Rawson, Razaq, Reeves, Reid, Riasat, Richards, Rowles, Russell, Sadler, M Sharif Mahamed, Shilton Godwin, A Simcock, Stanton, Stogia, Stone, Srong, Taylor, Watson, Wheeler, White, Wills, Wilson and Wright

Honorary Alderman of the City of Manchester –
Mrs Nilofar Siddiqi and Mr Andrew Fender

Apologies –
Councillor Whiston

CC/19/61 Admission of Mr Hugh Barrett to the Roll of Honorary Alderman of the City of Manchester

It was moved by the Right Worshipful, the Lord Mayor Councillor Chohan Abid and seconded by the Deputy Lord Mayor Councillor T Judge and then decided unanimously –

That this Council hereby records its view that the powers entrusted to it by law of recognising persons who have rendered eminent service to the Council as a former member, would be fittingly exercised by admitting to the Roll of Honorary Aldermen of the City, Hugh Barrett, who rendered meritorious service to the City as a Councillor for over 50 years.

Hugh Barrett was first elected as a Councillor for Ardwick Ward of the City in 1968 and represented Sharston Ward since 1994. During his membership of the Council he served as Chair on numerous committees, including Personnel Committee, Social Services Committee, and Community Regeneration Committee. He was Deputy Lord Mayor in 1999, and Lord Mayor in 2000.

Mr Barrett's intellect, ability, integrity, affability and enthusiasm for public service has earned him the highest regard and respect of everyone who knows him, and in the opinion of the members of this Council, Hugh Barrett is a distinguished former colleague for whom it is fitting to admit to the Roll of Honorary Aldermen.

The Council accordingly resolves that pursuant to the powers contained in Section 249 of the Local Government Act, 1972, Hugh Barrett is hereby admitted to be Honorary Aldermen of the City.

Honorary Alderman Barrett was then received by the Lord Mayor and was presented with a gift. Mr Barrett then addressed the Council by way of thanks. The Lord Mayor then installed him on the Aldermanic Bench.

Council

Minutes of the meeting held on Wednesday, 2 October 2019

Present:

The Right Worshipful, the Lord Mayor Councillor Chohan - in the Chair

Councillors:

Akbar, Ahmed Ali, Azra, Ali N, Ali, Shaukat Ali, Alijah, Andrews, Appleby, Barrett, Battle, Bridges, Chohan, Clay, Collins, Craig, Curley, M Dar, Y Dar, Davies, Douglas, Farrell, Flanagan, Fletcher-Hackwood, Green, Grimshaw, Hacking, Harland, Hassan, Hewitson, Hitchen, Holt, Hughes, Igbon, Ilyas, Jeavons, Johns, T Judge, S Judge, Kamal, Karney, Kilpatrick, Kirkpatrick, Lanchbury, Leech, Leese, Lovecy, Lynch, Ludford, McHale, Midgley, Madeleine Monaghan, Mary Monaghan, Moore, N. Murphy, Newman, Noor, Ollerhead, O'Neil, Paul, B Priest, H Priest, Rahman, Rawson, Razaq, Reeves, Reid, Riasat, Richards, Russell, Sadler, Sharif Mahamed, Sheikh, Shilton Godwin, A Simcock, K Simcock, Smitheman, Stogia, Stone, Strong, Taylor, Watson, Wheeler, White, Wills, Wilson and Wright

Honorary Alderman of the City of Manchester –

Mr Hugh Barrett, Mrs Nilofar Siddiqi and Mr Andrew Fender

Apologies –

Councillor Whiston

CC/19/62 Lord Mayor's Special Business – Death of Honorary Alderman and Former Councillor Bill Egerton

The Lord Mayor invited those present at the meeting to observe a minute's silence in memory of Honorary Alderman, former Lord Mayor and Leader of the Council and former Councillor Bill Egerton. Former Councillor Egerton was elected in 1970 to serve the former St Luke's Ward (now Ardwick Ward) and was later Councillor for Bradford Ward and Beswick and Clayton Ward until 1994. He then served as Councillor for the City Centre from 1999 until 2003 and was Leader of the Council between 1982 to 1984 and served as Lord Mayor in 1992.

CC/19/63 Lord Mayor's Special Business – Death of Former Councillor

The Lord Mayor invited those present at the meeting to observe a minute's silence in memory of former Councillor Qassim Afzal who had served as a Councillor for Cheetham Ward between 1998 to 2003.

CC/19/64 Lord Mayor's Special Business – Long Service Awards

The Lord Mayor informed the Council that he had recently attended the Council's Long Service Awards Ceremony held at Gorton Monastery to recognise those

members of staff who have worked for City Council for 25 years and 40 years, respectively. To acknowledge and thank the members of staff for their service, the Lord Mayor read out the names of the staff members with 40 years of service. The complete list of names of the staff members was published in the Council Summons.

CC/19/65 Lord Mayor's Special Business – Presentation on ACES

The Lord Mayor invited Gareth Nixon, Amy Newsome and Danny Unsworth to give a presentation to Council on the work of Manchester ACES (Adverse Childhood Experiences) to improve health and well-being through engagement and understanding of the root causes of behaviours.

CC/19/66 Lord Mayor's Special Business – Presentation – Breast Cancer Awareness

The Lord Mayor invited Councillor Richards, Margo Cornish and Professor Tony Howell to give a presentation to Council on the work to raise awareness of Breast Cancer and the importance of screening and regular checks.

CC/19/67 Minutes

The Minutes of the meeting held on 10 July 2019 were approved as a correct record and signed by the Chair.

CC/19/68 Notice of Motion – Age Friendly Manchester

Motion proposed and seconded:

Council welcomes the international recognition that Manchester has by being the first City to be recognised as an Age Friendly City by the World Health Organisation. The Age Friendly Manchester Older People's Board, established in 2004, has ensured the voice of older people is placed at the heart of the Council.

To coincide with the United Nations' International Day of Older People (IDOP), events are taking place this week to celebrate the achievements and contributions that older people make to our City.

Council celebrates the myriad of roles older people play. We acknowledge and value older people for the contribution they make to local communities. We recognise the unique set of skills, experience and knowledge older people bring to the workplace and the third sector.

Age Friendly Manchester is a founder member of the UK Network of Age Friendly Communities and continues to play an instrumental role in its development. To mark IDOP, and in the 50th year of Ageism (the term was coined in 1969), the Network has written an open letter to support a public call to action and to show commitment to combat ageism by challenging outdated language and stereotypes. Today, Council welcomes, endorses and signs the IDOP open letter.

This motion calls on the Council to:

1. Promote positive images of ageing in all of our communications We need to tackle the narrative around ageing. We call on people, services and partners to recognise the need to change both the language and images used when talking about (and with) older people.
2. Support ongoing activity to raise awareness of the benefits of older workers, pushing employers to change their approaches to recruiting, reskilling and retaining older employees. Council further supports the need for innovative and radically new ideas and options to support people aged 50-64 who are out of work, to enable them to age well, live well and improve their overall quality of life.
3. Champion more age-friendly activity and infrastructure in our neighbourhoods, so more older residents can age well in their local communities, with access to the right services, housing, information, infrastructure and opportunities - social, cultural or economic. The voice of older people must be heard to ensure that they continue to contribute to and take a leading role where they live.

Resolution

The motion was put to Council and voted on and the Lord Mayor declared that it was carried unanimously.

Decision

Council welcomes the international recognition that Manchester has by being the first City to be recognised as an Age Friendly City by the World Health Organisation. The Age Friendly Manchester Older People's Board, established in 2004, has ensured the voice of older people is placed at the heart of the Council.

To coincide with the United Nations' International Day of Older People (IDOP), events are taking place this week to celebrate the achievements and contributions that older people make to our City.

Council celebrates the myriad of roles older people play. We acknowledge and value older people for the contribution they make to local communities. We recognise the unique set of skills, experience and knowledge older people bring to the workplace and the third sector.

Age Friendly Manchester is a founder member of the UK Network of Age Friendly Communities and continues to play an instrumental role in its development. To mark IDOP, and in the 50th year of Ageism (the term was coined in 1969), the Network has written an open letter to support a public call to action and to show commitment to combat ageism by challenging outdated language and stereotypes. Today, Council welcomes, endorses and signs the IDOP open letter.

This motion calls on the Council to:

1. Promote positive images of ageing in all of our communications We need to tackle the narrative around ageing. We call on people, services and partners to

recognise the need to change both the language and images used when talking about (and with) older people.

2. Support ongoing activity to raise awareness of the benefits of older workers, pushing employers to change their approaches to recruiting, reskilling and retaining older employees. Council further supports the need for innovative and radically new ideas and options to support people aged 50-64 who are out of work, to enable them to age well, live well and improve their overall quality of life.
3. Champion more age-friendly activity and infrastructure in our neighbourhoods, so more older residents can age well in their local communities, with access to the right services, housing, information, infrastructure and opportunities - social, cultural or economic. The voice of older people must be heard to ensure that they continue to contribute to and take a leading role where they live.

CC/19/69 Notice of Motion –

Motion proposed and seconded:

Manchester is home to a large Kashmiri heritage population, a population which has contributed amazingly to Manchester's own culture and economy. In 2015 we passed a motion recognizing the Kashmiri Identity as separate from other South Asian identities. Manchester has therefore strong links to both the peoples of Azad Kashmir and Jammu and Kashmir and acknowledges the right of self-determination of all the Kashmiri peoples to live their lives through peaceful governance.

Therefore, this council condemns the actions of Indian Prime Minister, Narendra Modi's government in revoking Articles 370 and 35a of the Indian constitution. The Modi government in ending the special status of Indian controlled Jammu and Kashmir denies the right of all Kashmiri residents to social and economic protection. It also violates numerous UN resolutions and raises tensions with Pakistan.

The removal of the special status has led to political unrest and there are daily reports of human rights abuse. The region has been flooded with troops to suppress protests and there is an unofficial state of emergency in the Indian-occupied state of Jammu and Kashmir. Kashmiris in Jammu and Kashmir are on lockdown, have no access to the internet, telephone and travel is prohibited.

Manchester stands strong with the peoples of Jammu and Kashmir, who have the capability and will to self-govern and enjoy autonomy.

Therefore, this motion calls on the Chief Executive to send a message of solidarity to the Kashmiri people by writing to the Indian High Commission and requesting that the Indian Government withdraws the repeal of articles 370 and 35a and commits to honouring all United Nations resolutions on the issue, respecting the rights of all Kashmiri citizens in Indian controlled Jammu and Kashmir and respecting the rights of Kashmiris to cultural freedom and the right to self-determination.

Resolution

The motion was put to Council and voted on and the Lord Mayor declared that it was carried unanimously.

Decision

Manchester is home to a large Kashmiri heritage population, a population which has contributed amazingly to Manchester's own culture and economy. In 2015 we passed a motion recognizing the Kashmiri Identity as separate from other South Asian identities. Manchester has therefore strong links to both the peoples of Azad Kashmir and Jammu and Kashmir and acknowledges the right of self-determination of all the Kashmiri peoples to live their lives through peaceful governance.

Therefore, this council condemns the actions of Indian Prime Minister, Narendra Modi's government in revoking Articles 370 and 35a of the Indian constitution. The Modi government in ending the special status of Indian controlled Jammu and Kashmir denies the right of all Kashmiri residents to social and economic protection. It also violates numerous UN resolutions and raises tensions with Pakistan.

The removal of the special status has led to political unrest and there are daily reports of human rights abuse. The region has been flooded with troops to suppress protests and there is an unofficial state of emergency in the Indian-occupied state of Jammu and Kashmir. Kashmiris in Jammu and Kashmir are on lockdown, have no access to the internet, telephone and travel is prohibited.

Manchester stands strong with the peoples of Jammu and Kashmir, who have the capability and will to self-govern and enjoy autonomy.

Therefore, this motion calls on the Chief Executive to send a message of solidarity to the Kashmiri people by writing to the Indian High Commission and requesting that the Indian Government withdraws the repeal of articles 370 and 35a and commits to honouring all United Nations resolutions on the issue, respecting the rights of all Kashmiri citizens in Indian controlled Jammu and Kashmir and respecting the rights of Kashmiris to cultural freedom and the right to self-determination.

CC/19/70 Proceedings of the Executive

The proceedings of the Executive on 24 July and 11 September 2019 were submitted. The Council was asked to give particular consideration to the following recommendations:

Exe/19/63 Revenue Budget Monitoring 2019/20 to the end of May 2019

To recommend that the Council approve the proposed virements over £0.5m as set out in paragraph 61 of the report – being:

- £0.560m from Cross cutting savings budget in Corporate Core Directorate allocated across Directorates following work recently undertaken to rationalise the Council's senior structure and the level of vacancies held.
- £2.692m Youth Service budget from Children's Services to Neighbourhood Services to reflect the change in reporting arrangements

Exe/19/64 Capital Programme Update

To recommend that the Council approve the following change to Manchester City Council's capital programme: Highways – Hyde Road. A capital budget virement of £1.254m is requested, funded by a transfer from the Highways Investment Plan budget.

Exe/19/72 Capital Programme Update

To recommend that the Council approve the following changes to Manchester City Council's capital programme:

- (a) Neighbourhoods – Manchester Regional Arena – Indoor and Outdoor Athletics Track Replacement. A capital budget increase of £1.500m is requested, funded from Waterfall Fund.
- (b) Growth and Development – Acquisition of The Courtyard at Royal Mills. A capital budget virement of £1.850m is requested, funded by a transfer from the Eastern Gateway budget.
- (c) Public Sector Housing - Fire Risk Assessment work low rise properties. A capital budget virement of £6.606m is requested, funded by a transfer from Northwards Housing Programme budget.
- (d) Children's Services - Expansion of Dean Trust Ardwick secondary school. A capital budget virement of £3.784m is requested, funded by a transfer from Unallocated Basic Need Grant budget.

Decisions

1. To receive the minutes of the Executive held on 24 July and 11 September 2019.
2. To approve the following proposed virements over £0.5m:
 - £0.560m from Cross cutting savings budget in Corporate Core Directorate allocated across Directorates following work recently undertaken to rationalise the Council's senior structure and the level of vacancies held.
 - £2.692m Youth Service budget from Children's Services to Neighbourhood Services to reflect the change in reporting arrangements
3. To approve the following changes to the Manchester City Capital Programme:
 - Highways – Hyde Road. A capital budget virement of £1.254m is requested, funded by a transfer from the Highways Investment Plan budget.
 - Neighbourhoods – Manchester Regional Arena – Indoor and Outdoor Athletics Track Replacement. A capital budget increase of £1.500m is requested, funded from Waterfall Fund.

- Growth and Development – Acquisition of The Courtyard at Royal Mills. A capital budget virement of £1.850m is requested, funded by a transfer from the Eastern Gateway budget.
- Public Sector Housing - Fire Risk Assessment work low rise properties. A capital budget virement of £6.606m is requested, funded by a transfer from Northwards Housing Programme budget.
- Children’s Services - Expansion of Dean Trust Ardwick secondary school. A capital budget virement of £3.784m is requested, funded by a transfer from Unallocated Basic Need Grant budget.

CC/19/71 Questions to Executive Members under Procedural Rule 23

Councillor N Murphy responded to a question from Councillor Igbon regarding hate crime figures between 2018-2019.

Councillor Rahman was not present to respond to a question from Councillor Igbon regarding arrangements for upgrading and maintenance of play equipment in smaller parks. Councillor Igbon was informed that a written response would be provided to the question.

Councillor Craig responded to a question from Councillor Reid regarding the Council’s support for those involved with the Dell care home.

Councillor Leese provided a response to a question from Councillor Stanton regarding preparations for Brexit.

Councillor Ollerhead responded to a question from Councillor Stanton regarding the use of the airport dividend on future budgets.

Councillor Rahman was not present to respond to a question from Councillor Leech regarding Manchester Pride. Councillor Leech was informed that a written response would be provided to the question.

Councillor S Murphy responded to a question from Councillor Leech regarding a commitment at the Labour Party Conference to end all powers to criminalise begging and rough sleeping.

Councillor Bridges responded to a question from Councillor Leech regarding a Labour Party Conference decision on integration of private and independent schools.

Councillor Stogia replied to a question from Councillor Leech regarding consultation responses received on the Chorlton to Manchester City centre cycleway.

Councillor Craig responded to a question from Councillor Johns regarding progress on the roll-out nationally of PrEP and public health funding.

Councillor Ollerhead responded to a question from Councillor Kilpatrick regarding financial assistance for Remembrance events taking place outside of the city centre.

Councillor Leese responded to a question from Councillor Kilpatrick regarding preparations for the potential impact Brexit on fuel supplies to schools and hospitals.

Councillor Stogia responded to a question from Councillor Kilpatrick regarding the Council's commitment to sustainable travel and the climate emergency.

Councillor Akbar responded to a question from Councillor Wills regarding arrangements for the annual student clear out in Withington, Ladybarn and South East Fallowfield in June 2019.

CC/19/72 Scrutiny Minutes

The minutes of the following Scrutiny Committee meetings were submitted:

Resources and Governance – 16 July and 3 September 2019
Health – 16 July and 3 September 2019
Children and Young People – 17 July and 4 September 2019
Neighbourhoods and Environment – 17 July and 4 September 2019
Economy – 18 July and 5 September 2019
Communities and Equalities – 18 July and 5 September 2019

Decision

To receive those minutes.

CC/19/73 Proceedings of Committees

The minutes of the following meetings were submitted:

Audit Committee – 30 July 2019
Health and Wellbeing Board – 3 July and 28 August 2019
Planning and Highways Committee – 25 July and 22 August 2019
Licensing Committee – 9 September 2019
Licensing and Appeals Committee – 9 September 2019
Personnel Committee – 24 September 2019
Constitutional and Nomination Committee – 2 October 2019

The Council was asked to give particular consideration to the following recommendation:

Personnel Committee – 24 September 2019

PE/19/22 Conditions of Employment and Grading of the Director of Population Health & Wellbeing

- To recommend to Council that the post of Director of Population Health & Wellbeing post is remunerated at Grade SS4 (£95,953 - £105,940) and assimilated to local government Chief Officer JNC terms and conditions of employment.

- To recommend to Council that the post holder be assimilated at the maximum point of SS4 (£105,940) to reflect both the current market rate for Directors of Public Health and to provide for a greater level of parity with other Manchester Health & Care Commissioning Executive Directors.
- To recommend that the Council notes and approves the intention of Manchester Clinical Commissioning Group (MCCG) to separately and independently make a direct additional payment of £5000 to the individual in respect of specific additional responsibilities that will be undertaken by the post holder on behalf of MCCG within the Manchester Health & Care Commissioning partnership.

Decisions

1. To receive those minutes.
2. To approve that the post of Director of Population Health & Wellbeing post is remunerated at Grade SS4 (£95,953 - £105,940) and assimilated to local government Chief Officer JNC terms and conditions of employment.
3. To approve that the post holder be assimilated at the maximum point of SS4 (£105,940) to reflect both the current market rate for Directors of Public Health and to provide for a greater level of parity with other Manchester Health & Care Commissioning Executive Directors.
4. To note and endorse the intention of Manchester Clinical Commissioning Group (MCCG) to separately and independently make a direct additional payment of £5000 to the individual in respect of specific additional responsibilities that will be undertaken by the post holder on behalf of MCCG within the Manchester Health & Care Commissioning partnership

CC/19/74 Business of the Combined Authority, Joint Authorities and Joint Committees

The Lord Mayor reported that no questions had been received regarding business of the Combined Authority, Joint Authorities and Joint Committees.

CC/19/75 Review of the Council Constitution

The Council considered the report of the City Solicitor regarding amendments to the Council Constitution.

Decision

1. Agree to suspend Procedural Rule 25.1 that relates to decisions made within the last six months.
2. Adopt, subject to 3 below, the attached revised Sections of the Constitution of the Council, namely:

- a) Part 2
 - b) Part 3: Sections A, B, C and F
 - c) Part 4: Sections A, B, D and E
 - d) Part 5
 - e) Part 6: Sections B, C, E, F and G
 - f) Part 8
3. Readopt the remainder of the Constitution.
4. Note in relation to Part 3 of the Constitution that responsibility for the discharge of executive functions and the delegation of such responsibility rests with the Leader of the Council and that the recommended delegations of executive functions set out in Part 3 (Sections A and F) are for the information of the Council only.

CC/19/76 Urgent Key Decisions

The Council considered the report of the City Solicitor on key decisions that had been exempted from call-in.

Decision

To note the report.

Executive

Minutes of the meeting held on Wednesday, 16 October 2019

Present: Councillor Leese (Chair)

Councillors: Akbar, Bridges, Craig, N Murphy, S Murphy, Ollerhead, Rahman, Stogia, and Richards

Also present as Members of the Standing Consultative Panel:

Councillors: Karney, Midgley, Ilyas and Taylor

Apologies: Councillor Leech, M Sharif Mahamed, Sheikh and S Judge

Exe/19/80 Report on Incident at the Manchester Arndale 11 October 2019

An oral report was given on the incident that had resulted in a number of people being assaulted and stabbed by an attacker in the Manchester Arndale. Thankfully, none had been very seriously injured. The attacker had been quickly arrested by the Greater Manchester Police.

Appreciation was expressed for the rapid response of the police that had halted the attacker and for the support that others had provided to manage the incident and to enable the Arndale to reopen the following day. The business most affected in the attack, council officers, and the staff and the General Manager of the Arndale had all demonstrated how well the people of the city come together and stand with each other in response to attacks.

Special thanks were expressed for Ocean Outdoor, the media company that controls the large-format full-motion digital displays on the Arndale. The company had given their display over to the "WE ♥ MCR" message on the day of the attack and a "MCR IS OPEN" message on the following day, when the Arndale had reopened.

Exe/19/81 Minutes of the Previous Meeting

Decision

To approve as a correct record the minutes of the meeting on 11 September 2019.

Exe/19/82 A Revised City Centre Transport Strategy

A report was considered on proposals for a revised City Centre Transport Strategy (CCTS) that would be aligned to the Greater Manchester Transport Strategy 2040. It was felt that a new strategy was needed to take account of the ongoing and future predicted growth of the city centre and of changes in the policy context since the adoption of the 2010 strategy. The new strategy would incorporate the GM 2040

Strategy and the goal of being a zero-carbon city by 2038. The drafting of the strategy would take into account the outcomes of the City Centre Transport Strategy Conversation that had taken place in the autumn of 2018.

The report outlined the key principles and proposals suggested for inclusion within the revised strategy. The proposed vision for the revised CCTS was “a well-connected city centre at the heart of the North, offering our residents, employees and visitors a great place to work, live and visit”. The strategy would set an ambitious goal that by 2040, during the morning peak, 90% of all trips to the city centre to be made on foot, by cycle or using public transport. For travel within the city centre, there was an aspiration that walking would become an ever more important mode of travel.

Based on predicted levels of growth in the city, achieving that goal would need:

- almost a doubling of Rail and Metrolink trips in the morning peak;
- a 50% increase in bus trips into the city centre in the morning peak;
- more than doubling the number of people walking and cycling into the city in the morning peak; and
- a reduction in car trips.

The CCTS would therefore look to bring about those changes by:

- delivering an integrated, inclusive and sustainable transport network with increased connectivity and capacity, which meets growth in travel demand for getting into the city centre; and
- improving the quality, environment and legibility of the city centre streets to ensure it is a great place to spend time in and move around.

The report recommended that an engagement and co-design exercise now be undertaken with stakeholders to further develop the strategy. That was agreed.

The report had also been considered at a recent meeting of the Economy Scrutiny Committee (Minute ESC/19/46). That committee had made recommendations on the key principles that should be covered in the strategy and on how the engagement and co-design exercise should be undertaken. Those recommendations were accepted.

Decisions

1. To note the intention to produce a revised City Centre Transport Strategy.
2. That the key principles and proposals that should be covered in the revised strategy include those relating to clean air and zero carbon aspirations for the city and the need to find an appropriate balance of the needs between pedestrians, cyclists and public transport.
3. To agree that the Council undertake an engagement and co-design exercise with key stakeholders in the city centre and surrounding wards in order to further develop the strategy with support from Transport for Greater Manchester (TfGM) and Salford City Council.

4. To delegate authority to the Head of Local Planning and Infrastructure to finalise the terms of the engagement exercise, in consultation with the Leader of the Council, the Executive Member for Environment, Planning and Transport, and with City Centre Ward Members on city centre resident engagement.
5. That the outcomes of the engagement exercise and the content of the revised draft City Centre Transport Strategy be presented to a future meeting.

Exe/19/83 The Spending Round Announcement 2019

This report submitted by the Deputy Chief Executive and City Treasurer provided an overview of the one year Spending Round announcements made by the Chancellor of the Exchequer on 4 September 2019, and the potential financial implications for the City Council. The report described the changes the government was planning to make to support for health and social care, homelessness, education, bus services and for Discretionary Housing Payments. It had been confirmed that the core precept referendum limit for Local Authorities in 2020/21 was to be 2%, which would be less than the 3% limit on increases to the Council tax in 2019/20. There was to be consultation on allowing Councils to again increase the adult social care precept element by 2% in 2020/21. If allowed, that would equate to £3.3m for Manchester.

It was noted that the report had also been considered at a recent meeting of the Resources and Governance Scrutiny Committee. The committee had noted the report (minute GSC/19/55).

Decision

To note the report.

Exe/19/84 Capital Programme Update

A report concerning requests to increase the capital programme was submitted. We agreed to make three changes to the programme. These changes would increase the Council's capital budget by £0.586m in 2019/20, funded partly from borrowing and mainly from an external contribution from the GM Mayor's Challenge Fund.

We also noted two changes that had been approved by the Deputy Chief Executive and City Treasurer.

Decisions

1. To approve the following changes to the capital programme:
 - a) Neighbourhoods – Hough End Football Changing Facilities. A capital virement of £0.184m is requested from the Park Development Programme, funded by borrowing.

- b) Highways - Levenshulme Mini Holland Cycling and Walking scheme – Development Costs. A capital budget increase of £0.651m is requested, funded by an External Contribution from the Mayor’s Challenge Fund.
 - c) ICT – Replacement of Symology Application for Highways – Feasibility. A capital budget decrease of £0.065m is requested and approval of a corresponding transfer of £0.065m to the revenue budget, funded by ICT Investment Plan.
2. To also note increases to the capital programme totalling £0.430m as a result of two further approvals made by the Deputy Chief Executive and City Treasurer: being £148,000 for festive lighting; and £282,000 for the GM ‘Homes as Energy Systems’ project.

Exe/19/85 Revenue Budget Monitoring 2019/20

A report was submitted to provide a summary of the position of the 2019/20 revenue budget as at the end of August 2019. The report gave details of the projected variances to budgets, the position of the Housing Revenue Account, Council Tax and business rate collection, revised prudential borrowing indicators, and the state of the Council’s contingency funds. Projecting forward from the position at the end of August 2019 it was forecast that by the year-end in March 2020 the revenue budget would be overspent by £6.027m, a worsening of the position predicted in July (Minute Exe/19/63). The report explained that the projected further overspend had mainly arisen from service pressures on the adult social care budgets.

Proposed Virements

The report proposed two funding virements, both of which were large enough to require the approval of the Council.

(1) A virement of £175k in 2019/20 and £0.698m in future years (of which £486k is permanent and £212k time limited). Increases in parking, bus lane enforcement and residents' parking activity has led to an increase in the number of penalty charges notices issued by the Council. The virement was to fund additional operational, technical and managerial resources and enable the delivery of a service improvement and transformation programme.

(2) A virement to reduce both the Transport Levy budget by £1.333m, from £38.157m to £36.824m, and Grants and Contributions budget from £1.618m to £285k. Funding sources within the GMCA Transport budget had changed. In February 2019 it had been agreed that the Transport Levy would increase by £8.3m, which would be off-set by grants from the GM Mayor. Of the £8.3m, £6.84m could now be retained within the Mayoral General Fund which would necessitate a reduction per district in the remaining Transport levy payable, which would be off-set by not receiving Mayoral grants to the same amount.

Budgets to be Allocated

When setting the 2019/20 budget the Council has agreed to hold some funds for contingencies, and other money that was to be allocated throughout the year. The report proposed the use of some of these budgets to be allocated. These were agreed:

(1) Release of £125k for a data governance restructure to enable a succession plan and allow the service to respond to increasing demand and structure the service so it is more aligned to current council directorates. This would also support an additional apprenticeship post.

(2) Release of £334k for an initiative to deliver a more attractive offer to foster carers, an effective marketing campaign, develop skills within the in-house fostering service and plan for conversion of external foster carers to internal foster carers.

(3) Release of £400k for Home to School Transport for cumulative increases in inflation for insurance premium, requirements to reduce vehicle emissions by 2020/21 and changes in the national minimum wage since the last tender of contracts for Home to School Transport.

(4) Release of £254k to cover the increase in the average weekly cost of foster care placements by 7%, from £3,642 per week to £3,910 per week, an increase of £268: £207 of this weekly increase is to be met from demography funding and the service request the remaining £61 per week is funded from inflation for the budgeted placements.

Use of Reserves

The report also addressed use of the Council's reserves. Four draw-downs from reserves had been requested. All were approved.

(1) Manchester Arena security measures - £197k from the on-street parking reserve for semi-permanent concrete planters to be placed along Hunts Bank and the entire length of the central reservation of New Bridge Street. Movable barriers will be located at four locations on New Bridge Street. These will replace temporary traffic management measures which are currently deployed to prevent through traffic on the southern side of New Bridge Street for the period immediately after an event to support the high numbers of pedestrians exiting the venue.

(2) CCTV Operating system upgrade - £200k from the on-street parking reserve to procure and implement a replacement Public Space CCTV Operating System. £250k was approved in the 2019/20 budget, bringing the total CCTV project revenue costs to £450k.

(3) Liquid Logic Social Care system implementation costs of £0.7m, a drawdown from Capital Fund Reserve to fund the additional costs of the internal and external resources needed to support the system in going live including providing further training and other implementation costs; this will involve retaining the project team until later in the year to support business change activities linked to the new system.

(4) Carers support - £0.615m from the Our Manchester reserve to support Carers strategy for a two-year period together with funding from the external Greater Manchester Transformation Fund of £0.528m. A contract was to be awarded for a two-year period and partners would review the impact to determine the investment priority on a longer term basis.

Use of Additional Grants

The report also explained that notification had been received in relation to specific external grants, the use of which had not confirmed as part of the 2019/20 budget setting process. Approval was given to the use of these funds.

(1) £59k from the Department of Business, Energy and Industry Strategy for the Feasibility Study for a heat network at Manchester Science Park (MSP) to be used to procure an external technical consultant to undertake a techno-economic feasibility study into the potential renewable and low carbon heat network to serve MSP.

(2) £400k from the Home Office for Violent Crime Reduction Programme (in partnership with Greater Manchester Combined Authority) to allow the Community Safety Partnership to undertake activity which will contribute towards meeting its strategic objectives.

(3) £2k from the Department of Business, Energy and Industry Strategy for Greater Manchester SME Zero Carbon Accelerator – Phase 1 to establish a standardised, replicable mechanism for supporting Greater Manchester SMEs to develop, aggregate, fund, deliver and monitor the performance of projects to become zero carbon. MCC's role within the project is management of the consortium and the overall project.

(4) £71k from the European Commission for Zero Carbon Cities for a second phase programme to bring networks of European cities together to develop solutions to shared urban challenges.

(5) £413k of funding from Central Government to prepare local authorities for leaving the EU by appointing a designated Brexit lead, enhancing local resilience and supporting air, land and sea port development to meet additional challenges.

Decisions

1. To recommend that the Council approve the proposed virements over £0.5m in paragraph as set out above.
2. To note the Global Revenue Budget Monitoring Report.
3. To approve the use of budgets to be allocated as set out above.
4. To approve the use of reserves as set out above.
5. To approve the use of grants in addition to that already planned, as set out above.

Exe/19/86 Delegation of Executive Functions to the Executive and Council Officers

At its meeting on 2 October the Council had approved changes to the Constitution (Minute CC/19/75), including changes to the powers delegated to officers. A report was submitted seeking approval for the delegation of various executive functions to officers of the Council; those functions being recorded in the revised Part 3, Section A of the Council's October 2019 Constitution. The report also sought approval for the delegation to officers of the Council's various executive functions set out in Part 3, Section F of the Council's 2019 Constitution.

The report explained the legal powers available to the Leader and to the Executive to arrange for the exercise of and delegation of executive functions within the Council. We supported the proposed delegations.

Decisions

1. To Note the decision of the Leader of the Council to exercise his power under Section 9E(2) of the Local Government Act 2000 (as amended) to delegate the discharge of all of the Council's executive functions to the Executive.
2. To note and endorse the decision of the Leader of the Council to delegate to officers the discharge of all of the Council's executive functions recorded at Part 3, Sections A and F of the Council's October 2019 Constitution as set out in the version of those sections presented to Council at its meeting on 2 October 2019.
3. In relation to the Scheme of Delegation to Officers set out in Part 3, Section F of the Council's October 2019 Constitution, to note that such delegations of executive functions include those functions that are designated as "Executive Functions" and those functions that are designated as "General Functions" insofar as these are executive functions.

Exe/19/87 Knott Mill Masterplan

The Knott Mill area is located south west of the city centre close to the Castlefield neighbourhood, Whitworth Street West, First Street and the Great Jackson Street regeneration area. Knott Mill is adjacent to the River Medlock and is close to Deansgate Railway Station and Deansgate-Castlefield Metrolink Station. Knott Mill has a distinctive sense of place and unique characteristics due to the presence of key buildings of architectural, historical and cultural importance. The area's important heritage buildings provide a very different look and feel to that of adjacent neighbourhoods. However, surface car parks, under-utilised buildings and gap sites diminish the local townscape as does the quality of public amenity space and public realm.

In June 2019 we had approved in principle a draft Knott Mill Masterplan and had

Requested that the Chief Executive undertake a public consultation exercise on the draft (Minute Exe/19/49). A report now submitted by the Strategic Director (Growth and Development) set out the outcome of that consultation.

Consultation letters had been sent to 2,225 local residents, landowners, businesses, local community groups and stakeholders. The masterplan had been made available on the Council's website. A presentation was given to the Castlefield Forum, informing local residents and stakeholders about the proposals. The consultation opened on 18 July and, following a six-week period of consultation, closed on 29 August.

There had been 30 responses received: 20 via the Council's website and 10 by email or letter. The breakdown of respondents was: 5 stakeholders; 19 residents; 3 businesses; 2 landowners; and 1 developer. The online respondents had been asked whether they agree or disagree with the Masterplan proposals. Of the 20 online responses 13 had agreed, 6 disagreed and 1 did not express a view.

The report examined the range of issues that had been raised by consultees, and set out a proposed response to each. To take account of the responses to the consultation, these changes to the draft were proposed and agreed.

- An amendment to the boundary line to include the entire Deansgate Station site within the 'Zone of Interest'.
- Additional text to be included in the section on Density to reflect the potential for high density at the Deansgate Station site.
- Additional text in section 4.10 to emphasize the opportunity for sustainable and active travel, including cycling.
- Additional text in 4.10 on reducing reliance on car usage, and a reference to electric charging point and car clubs.
- Additional text in relation to improving key interfaces (Old Deansgate, River Medlock and Hewitt Street arches) to be added into section 5 on Urban Design Principles. Reference will also be made to Deansgate Quay.
- Additional text to be included in 5.3.3 on maximizing green infrastructure such as green roofs and tree planting.
- Additional text to the section on active frontages to make reference to the opportunities along the site's southern boundary.
- The plan on page 46 will be amended to include the MSJ & AR viaduct.
- Additional text on 'Sustainable Drainage Opportunities' is proposed to be added to the 'Framework Development and Urban Design Principles' section.
- Additional text on water efficiency measures to be included.
- Plan on page 63 to be amended to show the section of the viaduct between property Deansgate and Bugle Street as a 'future redevelopment opportunity'.

Having considered the matters raised in the consultation, the responses to those as set out in the report, and the proposed changes to the draft Masterplan, it was agreed that the revised Masterplan be approved.

Decisions

1. To note the outcome of the public consultation on the draft Masterplan for the Knott Mill area.

2. To approve the Masterplan for Knott Mill and request that Planning and Highways Committee take the masterplan into account as a material consideration when considering planning applications for the site.

Exe/19/88 Disposal of Land at Blackrock Street

(Councillor Richards declared a pecuniary interest in this item of business from being a member of the board of One Manchester. She withdrew from the meeting while this item of business was considered).

Approval was sought for the disposal of the land known as the Blackrock Street development site that was shown edged red on a plan appended to the report.

This site was to form an initial phase of the redevelopment of the Grey Mare Lane Estate that was to be undertaken by One Manchester Housing Association over the next few years. The focus of this was to be: carrying out improvements to existing housing; the undertaking of some selective demolition; and the provision of new housing in a range of affordable tenures. There would also be a second focus on the zero-carbon agenda.

Agreement had been reached with One Manchester that the land would be used exclusively for the provision of social rent houses. One Manchester believed that 22 two, three and four-bedroom family houses could be accommodated on the land. Accordingly, the disposal would be at an under-value compared with it being sold for housing development on the open-market, to be used for the development of houses for market sale or rent. The open-market value of the site was considered to be approximately £484k to £550k. that potential income would be forgone by this proposal as it was anticipated that this disposal would be for a nominal amount, subject to receipt of a full financial appraisal from One Manchester. The disposal for a nominal value was agreed.

Decisions

1. To approve the disposal of land at an undervalue to One Manchester as set out in the report and its appendix.
2. To delegate authority to the Head of Development in consultation the Deputy Chief Executive & City Treasurer and the Executive Member for Housing and Regeneration, to finalise the terms of the transaction, to facilitate the development of new build housing which will be exclusively for social rent in accordance with the Council's affordable housing ambitions.
3. To authorise the City Solicitor to enter into and complete all documents and agreements necessary to give effect to the recommendations.

Exe/19/89 Portugal Street East Update

In March 2017 we had endorsed the draft Strategic Regeneration Framework (SRF) for the Portugal Street East area of the city as the basis of public consultation (Minute Exe/17/057). In March 2018 we had considered the outcome of that consultation and had we agreed to adopt the principles of the proposed SRF so that it could become a material consideration in the consideration of planning applications submitted in the future. The adoption of the final text of the proposed SRF was delayed to the Strategic Director (Development) (Minute Exe/18/038).

A report now submitted by the Strategic Director (Growth & Development) provided an update on progress with the adoption of the SRF and on the collaboration agreement between the landowners. It explained the complexity of assembling the land that would allow for the creation of a new public park in the area covered by the SRF, and why it might be necessary for the Council to contemplate using compulsory purchase powers to acquire the land needed for the new park. Approval was given for this work to continue.

Decisions

1. To note that the Strategic Director (Growth & Development) had exercised delegated authority to approve the Portugal Street East Strategic Regeneration Framework (SRF).
2. To note that the delivery strategy for the main public square may require the City Council to consider providing support to such strategy by exploring the exercise of its Compulsory Purchase Order (CPO) powers.
3. To approve the Council exploring the use of Compulsory Purchase Order Powers, where it can be demonstrated that the development, redevelopment or improvement of land, or acquisition is required in order to achieve the proper planning of the area.

Exe/19/90 Decisions of the GMCA 27 September and 7 October 2019

Decision

To note the decisions made by the GMCA at its meetings on 27 September and 7 October 2019.

Resources and Governance Scrutiny Committee

Minutes of the meeting held on Tuesday, 8 October 2019

Present:

Councillor Russell (Chair) – in the Chair
Councillors Andrews, Clay, Davies, Lanchbury, Moore, B Priest, A Simcock and Stanton

Also present:

Councillor Ollerhead, Executive Member for Finance and Human Resources

Apologies: Councillor Ahmed Ali, Battle, Rowles, Wheeler and Wright

RGSC/19/51 Minutes

Decision

To approve the minutes of the meeting held on the 3 September 2019 as a correct record.

RGSC/19/52 Minutes of the HR Sub Group

Decision

To note the minutes of the meeting held on the 31 July 2019 as a correct record.

RGSC/19/53 Minutes of the Ethical Procurement Sub Group

Decision

To note the minutes of the meeting held on the 31 July 2019 as a correct record.

RGSC/19/54 ICT update

The Committee considered a report of the Interim Director of ICT, which informed members on the proposed reshaping of Council's Information and Data Strategy and included an update on the resilience of the Council's IT service provision.

The main points and themes within the report included:-

- The Council had been deemed by the Cabinet Office to be PSN compliant in May 2019 and there was ongoing communication with the Cabinet Office to demonstrate current progress to date and against remediation activities;
- An update on ICT resilience and key projects;
- Progress that was being made with the Council's Data Centre Programme, which aimed to replace the existing core infrastructure and single data centre to a new solution hosted across two data centres;

- Work that was to be undertaken under the Network Refresh Programme, which was critical for the ongoing performance and resilience of the networks operating within the Council and would be the first total refresh of the entire infrastructure;
- The requirement to replace the current core telephony and contact centre systems due to the manufacturer withdrawing support as of the end of March 2020;
- The implementation of Liquid Logic, which had replaced the Council's previous Children's and Adults case management system;
- The need to refresh the current IT Strategy, which would be focused on enabling Manchester's ambitions and would set data and information standards and future innovation and ways of working; and
- The ICT revenue and capital budget positions

Some of the key points that arose from the Committee's discussions were:-

- More information was sought on the repurposing of the Sharp Data Centre;
- Will the new Data Centres be located on two separate sites to address any issues should one site stop working;
- What was the overlap period between the Sharp Data Centre and the new Data Centres being used;
- In terms of the partnership agreement with UK Fast, what was the level of hand off to the Council in so much as was the Council purely renting space in their facility, renting infrastructure from them or taking a complete platform from them;
- What was the duration of the agreement with UK Fast and would the agreement scale up and down in size subject to technological advancements, such as cloud based storage;
- Was the re-accreditation for PSN in April 2020 on target to be met;
- Were there specific risks identified in the re-accreditation for PSN associated to the under resourcing of staff;
- Given that Liquid Logic had only been in operation since July, it was suggested that the Committee received a future report on its implementation how it was being utilised and the benefits that were being derived from its use;
- Based on his experience, how did the Interim Director of ICT view Manchester's ICT provision when compared to other local authorities;
- How long was the Interim Director of ICT contracted to work with the Council and what progress was being made with filling the role on a permanent basis;
- When was the Council's telephony system last updated and when was notice received from the current provider that they would be withdrawing support;
- Did the Council take into consideration ICT resilience of private sector organisations when it was required for the Council to work in partnership;
- Was the Council able to attract the right type of candidates to the existing vacant posts;
- How many vacant posts currently exist and how many apprentices were employed with the Council's ICT department;
- What was the gender profile and BAME split of staff within ICT; and
- In the view of the Interim Director of ICT, what was not going as well as expected

The Interim Director of ICT advised that his service area had very little involvement with the repurposing of the Sharp Centre, with the only ask of his service being to vacate the building and decommission the current content and remove all of the racking. The Deputy Chief Executive and City Treasurer commented that it was the Strategic Director (Development and Growth) that was leading on the future use of the premises. It was reported that the Council's new Data Centre provider, UK Fast Ltd, had created two bespoke sites which were three miles apart and all of the technology stack that was in Sharp had been duplicated across the two sites. The investment that had been made in 2018 had created a technology infrastructure that was designed to be resilient and have multiple fail over points to ensure that it continued to keep operating if any part failed. All applications would be mirrored across both sites and it was estimated should anything fail following the switch over, the maximum length of data loss that would occur would be 180 seconds, which compared favourably to the current 24 hour plus data loss risk. The Committee was advised that at the end of October the Council would be testing the network design of the new Data Centres and then there would be a 12 week migration programme split across the end of 2019 and January 2020. It was anticipated that disruption to Council business would be minimised to a couple of hours per migration and per move and the move would be undertaken by a specialist organisation to contribute to this mitigation.

The Interim Director of ICT advised that the Council was renting the space and the management of the space from UK Fast. In essence this meant that it would be Council owned infrastructure which would be installed by UK Fast and then they would be responsible for all necessary communications with other providers such as BT. He also explained that as the Council was renting a number of racks, it was at the Council's gift as to whether these were filled or not and the duration of the agreement was five years. The current IT Strategy required consideration of cloud based storage first which in the last two years had moved to a position of cloud based storage only, however, this presented a risk to the Council in terms of revenue spend. The new IT Strategy would also require consideration of cloud based storage first, but only where appropriate.

The Committee was advised that in previous years, PSN accreditation had been treated as a once a year activity. The Council had now adopted a "throughout the year" approach to PSN and had already run the penetration and security tests and identified a number of high risk issues to address before next year's submission. He advised that PSN compliance was not based on the Council's assessment of high or low level risks, but rather it was based on PSN networks assessment, so anything identified as high or critical the Council was required to address this and by spreading this review across the year, as opposed to a once a year activity had, the aim was to minimise this risk.

The Interim Director of ICT advised that in relation to Liquid Logic, it was intended that all lessons learnt from the implementation of this software would be captured and reported back. He advised that if the Committee was minded to receive a report on this then this would be possible, he suggested that this would possibly be available in the next three to four months but not provide a precise date without consulting with the Strategic Director (Children and Educational Services) first. He added that there was

still a large piece of work that was ongoing in terms of business change and new way of working to ensure that Liquid Logic was fully embedded in the workforce.

The Chair suggested that, if possible, a report on “work in progress” around Liquid Logic could be considered at the Committee’s meeting in December 2019

The Interim Director of ICT reported that he had been a professional Interim Director for ICT for 10 years and having worked with a number of local authorities, Manchester’s ICT appetite was greater than any other Council he had worked with and its ambition was remarkable for a local authority. He added that Officers had been set a number of challenges to match this ambition. He added that his initial contract was until the end of November 2019 but had been extended to the end of March 2020. The Deputy Chief Executive and City Treasurer reported that the role profile was being finalised before going to advert.

In terms of the telephony system, The Interim Director of ICT was unable to give a precise answer, but in terms of the technology being used, it was at least 20 years old and the support had been withdrawn as the manufacturer had stopped producing new spare parts. The telephony project had been in existence for at least two years. In terms of the Contact Centre System, this too was coming to its end of life. He agreed to provide the Committee with a more detailed briefing note on this issue.

When selecting partners to work alongside with, the Council was required to undertake an amount of due diligence to ensure they were themselves protected in terms of viability and had measures in place to ensure they had business continuity.

In terms of attracting the right calibre of people, it was reported that any public organisation struggled to attract high end resources due to the associated high costs. Recent appointments had required the payment of market rate supplements, the downside of this had been that these supplements were only temporary. Therefore there was need to improve the promotion of the non-financial benefits that working for the Council had. The Interim Director of ICT added that there were currently 14 vacant posts within the service, the majority were being recruited to and a number of these had been vacant prior to his commencement of employment with the Council in May 2019. He added that he was challenging his management team in terms of the existing vacancies as to whether they still required appointing to. In terms of apprenticeships, it was reported that there were two apprentices in post and one current vacancy that was being appointed to. In terms of the gender profile and BAME split of staff within ICT it was reported that this information would need to be provided to Members outside of the meeting

Finally, in terms of what was not going as well as expected, the Interim Director of ICT stated that in an organisation the size of the Council, there would be a lot of challenges in its ICT service in delivering what was required. There was nothing of any major significance to report however it was noted that there was a possible risk of the telephony project being stalled if progress did not continue at an appropriate pace.

Decision

The Committee:-

- (1) Notes the report; and
- (2) Requests a report to a future meeting on the implementation of Liquid Logic including how it was being utilised and the benefits that were being derived from its use.

RGSC/19/55 Government Spending Round Announcement 2019

The Committee considered a report of the Deputy Chief Executive and City Treasurer, which provided an overview of the one year Spending Round announcements made by the Chancellor of the Exchequer on 4 September 2019, and the potential financial implications for the City Council.

The Deputy Chief Executive and City Treasurer briefly outlined the main points and themes within the report, which included:-

- As a consequence of the current position with central government the full spending review and anticipated reforms associated with the Fairer Funding and Business Rates retention had been delayed for a further year which had led to significant uncertainty of future funding beyond 2020/21;
- In Local Government terms, the announcement was the most positive recently and was described as a 4.3% real term growth (taking into account the council tax referendum and social care precept allowed increases), however, the additional grant funding was not confirmed beyond 2020/21 and there remained considerable risks around the levels of public spending overall, the distribution of funding across local government and between geographical areas, and the impact of anticipated business rates reforms and reset after 2020/21;
- The main elements of the Chancellor's announcement on Local Government finances and where applicable, specifically how this related to Manchester included:-
 - Council tax referendum threshold set at 2% plus an additional precept of 2% for Adult Social Care;
 - The distribution of the social care grant had taken into account the local council tax base which was favourable to Manchester; and
 - The Greater Manchester 100% Business Rate pilot would continue for a further year.
- The detail of the announcements would be confirmed in the Local Government Finance Settlement due in early December. Local authority allocations for the increased social care grant had recently been published, which set out the policy choices around the distribution options;
- Budget reports were planned for Scrutiny in January and February 2020; and
- Going forward, there would be a need to review the requirements of the new Public Value Framework included in the Spending Round announcement, which meant there would be a greater focus on linking outcomes to use of resources.

The report was also scheduled to be considered by the Executive at its meeting on 16 October 2019.

Some of the key points that arose from the Committees' discussions were:-

- Clarification was sought that the education resource settlement was for three years, given that that all other announcements were only for one year;
- Did Officers know whether the Fair Funding Review would be taking Greater Manchester into account or was it safe to assume that the region could continue on 100% Business Rate retention;
- Were there any areas in the Chancellors announcement that were not as expected;
- Were there any potential schemes that the Council could put forward in order to try and secure some of the £0.2bn that was being made available by Government to deliver better outcomes where those outcomes relied on more than one part of the public sector; and
- Clarification was sought as to whether a number of domestic violence and FGM initiatives which were currently funded by central government would continue to receive central government funding beyond March 2020.

The Deputy Chief Executive and City Treasurer advised that the Council did not know at the current moment whether the 100% Business Rate retention pilot would continue beyond 2020/21. In terms of the education resource announcement, it was confirmed that his would be for three years but this would include a move to the national formula and it set out thresholds for funding, which some of the Schools in Manchester were already at. In relation to the Fairer Funding Formula and the Spending Review there were key points around the social care grant, area cost adjustments and deprivation that the Council would wish to keep lobbying government over the course of the year.

The Committee was advised that the increase in Social Care funding was higher than expected. There was still a degree of uncertainty as to whether everything that was proposed in the Chancellors announcement would come through in the financial settlement and that the spending round only addressed current and forward-looking pressures.

The Deputy Chief Executive and City Treasurer advised that at present, details around the proposed £0.2bn grant funding were unknown and it was unclear whether any of this would come direct to Manchester or to Greater Manchester. It was also explained that the Spending Round Announcement provided a high level funding picture and the finer details in terms of individual grant programmes could not yet been determined until the financial settlement had been received.

The Executive Member for Finance and Human Resources commented that the additional funding for Social Care was welcomed.

Decision

The Committee notes the report

RGSC/19/56 Our Transformation

The Committee considered a report of the Deputy Chief Executive and City Treasurer and the City Solicitor, which provided a summary of the development of 'Our Transformation', a wider business transformation programme for the organisation, building on the corporate core transformation work already in progress. The report was also supplemented by a more detailed presentation.

The main points and themes within the report and presentation included:-

- The creation of 'Our Transformation' followed work to review and evolve the Corporate Core Transformation Programme to ensure that the programme was designed to deliver more radical change and be considered as a whole organisation approach;
- The work also took into account the feedback from last year's Bheard survey and follow up work where the message had consistently been that as an organisation, the Council had become too bureaucratic;
- The work was a key driver in supporting the Council to achieve its goal of being a 'well managed Council', one of the seven key priorities set out in its Corporate Plan;
- Details on a number of key priority pieces of work which were underway;
- Proposals to scale up the work which had initially focused on the corporate core, provide governance and assurance and communicate and engage with the whole Council on the work
- The Our Transformation Programme had an approved £500k savings target for 2019/20 and would be expected to deliver further savings going forward as part of the next Medium Term Financial Plan;
- Internal engagement to date on the programme of work had been positive with a session at Senior Leaders Group dedicated to seeking feedback and encouraging involvement in the work from across the organisation;
- Following the session a 'call to action' had led to a large number of individuals in a cross section of roles to come forward to be involved in the work; and
- The Leadership Summit scheduled for 14 October would also be used to engage with the Council's wider leadership, including in particular on the Accountability Framework.

The Executive Member for Finance and Human Resources commented that this was the start of a large fundamental piece of work that had the potential to change how the Council operated and requested Committee to bear this in mind in its scrutiny of item

Some of the key points that arose from the Committees discussion were:-

- Members would have benefitted from examples of what was encompassed within the report to illustrate what the potential difference this piece of work could achieve;
- The objectives of this piece of work appeared to be very inward facing and there was concern that there was no reference to actual outcomes that this piece of work aimed to achieve and how these would improve service delivery to Manchester residents;

- There was a risk that part of the proposals around enhancing the digital experience could be interpreted that the only way residents could engage with the Council in the future was via the internet which would not be seen as empowering but rather limiting;
- Members did not have a sense as to how the Our Manchester approach was integrating with Manchester residents;
- It was felt that the terminology being used within these proposals was not Plain English and as a result unclear to residents as to what the Council was trying to achieve;
- Given the reduction to the Council's workforce, there was concern that staff had the capacity within their own duties to volunteer 1-2 working days of their time to contribute to the key priority pieces of work;
- Was there any incentive for staff to volunteer to work on these priority areas;
- It was still not clear to Members what was meant by the term Our Ways of Working and how this linked to the Our Manchester approach;
- What value was the Our Manchester approach adding to Council services for residents
- Clarification was sought in relation to reference to the creation of a bite size constitution;
- It was felt that the decision making process was currently too lengthy and bureaucratic and there was a silo mentality across departments in terms of communicating decisions;
- It was suggested that Members would benefit from being provided with two flow charts, one detailing how decisions were currently made and the other detailing how this process would be improved as a result of this work;
- It was felt that in terms of the Accountability Framework, a number of the desired outcomes around Managers delivering their roles to the best of their abilities should already be in place;
- Was the Council's HR function engaged with this piece of work;
- What was the role of the Chief Executive within these proposals; and
- What would success look like.

The Deputy Chief Executive and City Treasurer noted the concerns raised in relation to the focus of the report and lack of reference to actual outcomes that this piece of work aimed to achieve. She explained that a lot of the focus of this work would be around how the Council ensured it was a 'well managed and well run' Council so that it could deliver services more effectively. It was suggested that a future report could come to the Committee centred around some of the key priority pieces of work with a focus on outcomes and engagement. It was commented that if the Council did not focus on some of its internal processes, it would not be possible to enable managers and front line serves to work as effectively as possible.

The Committee was advised that an update to a previous recommendation made by the Committee in regards to the Our Manchester approach (minute RGSC/19/20 refers) would be provided to the Committee at its meeting in November. It was also suggested that the Committee received an update at a future meeting on the progress that was being made with how the Our Manchester approach was integrating with Manchester residents and the value it was adding to Council services.

The Committee was advised that the request for volunteers to take part in the key priority pieces of work had been sent to Heads of Service and it was for them to identify capacity with their teams to take part. There were no financial incentives to staff volunteering to take part in these pieces of work, however, these were being offered as personal development opportunities. It was also an opportunity for individuals to tailor and amend areas of work that were causing difficulties in their roles.

The City Solicitor provided the rationale for the creation of a bite sized constitution and gave examples of how this could be used by staff. She also acknowledged the point around the current decision making process being too lengthy and bureaucratic. As part of this work, the Council's Senior Management Team was working closely to address any issues connected to a silo mentality and this was part of the reason of evolving the transformation programme across the whole organisation rather than restricting it to just the Corporate Core.

The Deputy Chief Executive and City Treasurer advised that in the past when the Council had been required to make substantial savings there had been a genuine need for the Council to have tight control around its decision making. There was now an opportunity to take a step back and review how resources were being used and what was most appropriate.

It was conformed that HR were fully engaged with this piece of work and in relation to the role of the Chief Executive in this process, she had overall responsibility for the delivery of the Council's Corporate Plan, with one of the priorities within the plan being the delivering a 'well managed council'. The Deputy Chief Executive and City Treasurer proposed that the Committee received a further report in around six months' time with more detail on progress, including practical examples of the difference being made.

Decision

The Committee:-

- (1) Notes the report; and
- (2) Agrees to receive a progress report at a future meeting, which will include practical examples of the difference being made as part of this piece of work

RGSC/19/57 Overview Report

The Committee considered a report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit, responses to previous recommendations. Members were also invited to agree the Committee's future work programme.

In relation to previous recommendations made by the Committee, responses had been received to the majority of these which pre-dated the Committee's September 2019 meeting, and where appropriate, briefing notes had been circulated to Committee Members

A suggestion was made that the Committee might be interested in scrutinising the value for money of temporary accommodation for those who were made homeless

Decision

The Committee:-

- (1) Notes that where appropriate, briefing notes had been circulated to Committee Members in relation a number of outstanding recommendations; and
- (2) Agrees the work programme for future meetings, noting the suggestion put forward for inclusion on a future work programme.

RGSC/19/58 Exclusion of Press and Public

Decision

To exclude the public during consideration of the following items which involved consideration of exempt information relating to the financial or business affairs of particular persons and public interest in maintaining the exemption outweighs the public interest in disclosing the information

RGSC/19/59 Management of staff performance and misconduct update (Part B)

Further to minute RGSC/19/16, the Committee considered a report of the Interim Director of HROD, which provided Members with an update on of the Council's approach to managing staff performance and misconduct in line with the organisation's agreed policies.

The report provided case numbers, key issues and trends in relation to the Council's Disciplinary and Capability policies as well as broader information on the work of HROD to strengthen the organisation's approach to people management.

The Head of HR Operations referred to the main points and themes within the report and alongside the Head of Workforce Strategy responded to questions from the Committee.

Decision

The Committee:-

- (1) Notes the report;
- (2) Agrees that the HR Sub Group receive reports on Legal Services HR Plan and the completion of Return to Works at a future meeting.

Health Scrutiny Committee

Minutes of the meeting held on 8 October 2019

Present:

Councillor Farrell – in the Chair
Councillors Clay, Curley, Mary Monaghan and Newman

Apologies: Councillors Holt, Riasat, O’Neil and Wills

Also present:

Councillor Bridges, Executive Member for Children and Schools
Councillor Ilyas, Assistant Executive Member for Adults, Health and Wellbeing
Councillor Midgley, Mental Health Champion
Nick Gomm, Director of Corporate Affairs, Manchester Health and Care Commissioning (MHCC)
Professor Navneet Kapur, Head of Research at the Centre for Suicide Prevention, University of Manchester
Sarah Doran, Consultant in Public Health, MHCC
Jane Thorpe, Deputy Director of Commissioning, MHCC
Dr Leigh Latham, Head of Policy and Planning, MHCC
Kaye Abbot, Head of Operational Finance, MHCC
Darren Wagstaff, Performance Manager, MHCC

HSC/19/34 Minutes

Decision

To approve the minutes of the meeting held on 3 September 2019 as a correct record.

HSC/19/35 Suicide Prevention Update

The Committee considered the report of the Director of Population Health, Nursing and Safeguarding, Manchester Health and Care Commissioning that provided Members with an update on the paper on suicide prevention submitted in December 2017 and specifically reported progress on the delivery of the local suicide prevention plan (2017 - 2019) and on the development of a refreshed plan for 2020 – 2025.

The Director of Population Health referred to the main points of the report which were: -

- The national and local strategic context of suicide prevention;
- Key trends, facts, figures and risk factors relating to suicides in Manchester;
- A summary of key areas of activity contributing to suicide prevention;
- Progress on delivery of specific actions within the local plan; and
- Development of a refreshed plan for 2020 – 2025.

The Committee then heard from Prof Navneet Kapur, Head of Research at the Centre for Suicide Prevention, University of Manchester. He informed the Members that the issue of suicide prevention had begun to take a more prominent role both locally and nationally, commenting that a Minister for Suicide Prevention had been appointed. He stated that nationally, NICE (National Institute for Health and Care Excellence) guidance had been refreshed and published in relation to both suicide prevention and self-harm. Locally he described the work undertaken to raise awareness of this issue and described the work of the Greater Manchester Shine a Light campaign delivered to coincide with World Suicide Prevention Day, and the powerful Exhibition of Hope delivered in the Town Hall that had been designed and coproduced with people who had experience of suicide. He further described the establishment of a dedicated Bereavement Service, to support people affected by suicide.

Prof Kapur further described recent changes to the legal recording of suicides. He stated that previously a coroner had to apply the criminal test of 'beyond reasonable doubt' when determining cause of death. He said that this had changed and the test now was 'balance of probability'. He stated that this had the potential to increase the number of recorded deaths by suicide, and in response to a question from a Member he advised that consideration would be given to how this data was used to understand comparative information to reflect this change.

The Committee then heard from Cllr Midgley, Mental Health Champion who described the work of the Manchester Suicide Prevention Partnership. She informed Members that the partnership steering group met regularly and oversaw the operational delivery of the local suicide prevention plan and shaped the strategic direction of this work. She described that the Partnership was comprised of a range of stakeholders and they were all committed to working together. She further described examples of this and the positive outcomes achieved by adopting this approach. She stated that the Partnership was working to deliver awareness training around this issue to frontline workers, including staff working within housing providers and school nurses. She described that demand for this training was very high and they were continuing to review this and identify areas that would benefit from this training so as to help support people to engage in this subject. Cllr Midgley concluded by paying tribute to all of the staff working within the Public Health team for their dedication, hard work and support for this important area of work.

Members commented that it was important to always acknowledge that suicide was a tragic event for the individual, their families, friends and all those affected. In response to a question asked by a Member regarding the figure quoted within the report that the estimated cost of a completed suicide was £1.67m, Prof Kapur advised that information on how this figure was calculated would be provided to the Committee following the meeting.

Members noted the statistical information and commented that a link could be identified between the onset of economic recession and austerity and a rise in the numbers of recorded suicides. Prof Kapur responded by informing the Committee that studies across both Europe and the United States had demonstrated that there was a link between economic down turn, austerity and suicide.

A Member commented on the list provided of groups identified as being at risk of suicide and enquired if Looked After Children should have been included. Prof Kapur commented that it was recognised that this was a group at risk and would be included.

Members then discussed their concern regarding suicide being the leading cause of death in the UK for 10-19 year olds. The Deputy Director of Commissioning, MHCC acknowledged this concern and informed the Committee that work was being developed and coordinated across Greater Manchester to respond to this. She stated that dedicated commissioned crisis services for young people were at different stages of development and implementation, commenting that part of this response was the intention to further roll out the CAHMS (Child and Adolescent Mental Health Service) provided in North Manchester. She further stated that the real time data provided by the Coroner's office would be used to help identify trends and emerging issues, both at a local and national level and that would inform appropriate interventions and responses and inform safeguarding work and practices.

The Deputy Director of Commissioning, MHCC stated that Adult Mental Health Services continued to be improved, noting the increase in Home Based Treatment; improved Mental Health liaison with Accident and Emergency Departments and improving mental health care pathways. She further informed the Committee that it was the intention to commission Crisis Cafes in the city to offer face to face appointments and offer peer support. She further described that work was ongoing to align services, such as Improving Access to Psychological Therapies (IAPT) within the Neighbourhood models of service delivery. The Chair commented that the Committee would be interested in learning more of these developments and a report would be scheduled into the Committee's Work Programme.

Members discussed the impact of social media and the negative impact this could have on young people, especially in relation to bullying and issues of self-esteem. Professor Kapur noted this comment and acknowledged that this was an issue but added that not all social media was negative and that it was a useful medium to offer advice and promote services to support young people experiencing crisis. He further commented that social media needed to be used responsibly and appropriately regulated to avoid harm. He commented that research was underway to understand the factors for the reported increased levels of anxiety amongst young people. He further stated that the ambition was to have a mental health provision in every school to help identify and support those young people at risk of self-harm.

Members then discussed the issue of employment and the prevalence of zero hour contracts and unsecure contracts of employment and the impact of this on mental health. A Member commented that a company might have all of the correct written procedures in place regarding staff welfare, however the nature of the terms of employment could result in pressures for individuals and their families. Members commented that other factors such as concerns over climate change and current economic uncertainty could also contribute to levels of anxiety experienced across the general population.

Members stated that work needed to be done to raise awareness of the issue of suicide prevention with all employers, including those in the private sector and Trade

Unions. Cllr Midgley responded that she would look at what could be done to engage with Trade Unions around this issue.

In response to a question posed by a Member regarding how to reach those males who were reported as being three times more likely to die by suicide than females and who might not be known to any service or health professional, Prof Kapur advised that a number of innovative interventions had been developed. He said that these included reaching out and providing a presence in those places where men go, including sports events and public houses.

Decisions

The Committee: -

1. Note the report.
2. Recommend that the research relating to the economic impact of suicide be circulated to the Committee.
3. Recommend that a report on the provision of Mental Health Services in Manchester be included on the Committee's Work Programme to be considered at an appropriate time.

HSC/19/36 2019 Public Health Annual Report

The Committee considered the 2019 Public Health Annual Report prepared by the Director of Public Health/Population Health Consultant in Public Health that focused on the first 1,000 days of a child's life, from conception through to the age of 2 years old.

The Director of Public Health referred to the main points of the report which were: -

- In 2018 there were an estimated 37,768 children aged 0-4 years old in Manchester, accounting for 8.3% of the population;
- Providing comparative data on a range of health indicators and metrics;
- Providing information on the range of activities and initiatives to tackle health inequalities within the first 1,000 days of a child's life using an Our Manchester approach to Bring Services Together for People in Places;
- Noting Under 18 conception rates had reduced;
- The number of mothers smoking during pregnancy had reduced; and
- Providing an update on the Start Well Board, a multi-agency Board established to improve health outcomes, ensure children were ready for school, ensuring a good level of development throughout early years, reduce infant mortality and reduce inequality.

The Committee welcomed Councillor Bridges, Executive Member for Children and Schools who said that the report was a very accessible document. He stated that it was important to recognise the impact of austerity and the levels of childhood poverty experienced across the city and the impact this had on health outcomes. He stated

that the Early Years Delivery Model was a partnership approach and the intention was to increase the numbers of Health Visitors to respond to the increase in demand. He concluded by saying that he commended the report and its recommendations to the Committee.

In response to a question from a Member regarding the recruitment of Health Visitors the Director of Public Health informed the Committee that the intention was to recruit an additional 108 Health Visitors over a four year period. He said that they were seeking to attract experienced nurses to attend the one year course delivered by the Manchester Metropolitan University.

Members discussed the negative and detrimental impact austerity and welfare reform had on the health outcomes of young people in Manchester. Members commented that this influenced wider determinants of health, such as homelessness, poor housing conditions within the Private Rented Sector and fuel poverty, and this needed to be addressed. A Member commented that more needed to be done to regulate and enforce standards within the Private Rented Sector to improve standards for people and families.

The Consultant in Public Health responded by stating that they had good relationships with Housing Providers however the challenge remained to address issues experienced within the Private Rented Sector. She said the multiagency approach in Neighbourhoods would help identify residents at risk and sign post for assistance with issues such as fuel poverty.

The Consultant in Public Health acknowledged that the levels of Infant Mortality in the city were the same as they were 25 years ago. She said that the link between poverty and health outcomes was understood and that work was ongoing to address this through a number of activities. She provided examples of safe sleeping projects that provided emergency funding to purchase cots for babies. The Executive Member for Children and Schools further commented that the Manchester Family Poverty Strategy 2017-2022 had specific actions to address health inequalities.

The Chair commented that local Members were unaware of the Adverse Childhood Experience (ACE) pilot scheme that had been delivered in North Manchester. The Consultant in Public Health described that this had been a targeted pilot scheme, delivered with partners and the outcomes of this were being reviewed. The Director of Public Health apologised if Members had not been made aware of this scheme in advance. The Chair asked that a report on the ACE project and analysis of the outcomes of the pilot scheme be submitted to the Committee at an appropriate time.

In response to a question from the Chair regarding the plan to increase the levels of childhood vaccination, the Director of Public Health advised that local and national resources had been made available to support this targeted activity across Greater Manchester. He said that social media would be utilised to address and counter the misconceptions circulating regarding vaccinations and offer peer support programmes.

Decisions

The Committee: -

1. Note the report and endorse the recommendations of the 2019 Public Health Annual Report.
2. Recommend that an evaluation report on the Adverse Childhood Experience (ACE) pilot scheme be included on the Committee's Work Programme to be considered at an appropriate time.

HSC/19/37 Local NHS planning

The Committee considered the report of the Head of Policy and Planning, Manchester Health and Care Commissioning (MHCC), the Head of Operational Finance, MHCC and the Performance Lead, MHCC that informed Members on the NHS Long Term Plan (LTP), published in January 2019, that set out a ten year programme of phased improvements to NHS services and outcomes, including a number of specific commitments to invest the agreed five year revenue settlement.

The Head of Policy and Planning, MHCC referred to the main points of the report which were: -

- An overall summary of the guidance;
- National financial analysis;
- National Performance Indicator Requirements;
- National five year planning submission; and
- Key planning milestones across health over the next 6 months.

The report was accompanied by a presentation that summarised the information provided within the report.

Members commented that the Financial Tests described appeared to be extremely challenging, in particular the requirement to reduce growth in demand and return a financial balance in light of the inadequate funding for services. A Member commented that experience had demonstrated that notions of fair funding for Manchester were anything but fair and asked if there was any indication at this stage as to what the funding would be for Manchester.

The Head of Policy and Planning, MHCC informed the Committee that the funding for Manchester was not currently known. Members expressed concern at this and questioned how any plans for important services, such as Mental Health Services could be confidently made if the funding arrangements had not been finalised.

The Head of Operational Finance, MHCC responded by informing the Committee that the Clinical Commissioning Groups were planning based on assumptions on previous funding levels pending any decisions.

In response to comments from Members regarding the complexity and bureaucracy to set and agree budgets, the Head of Operational Finance, MHCC advised the Committee that they were working with colleagues in Adult Social Care and all

partners so that the resultant single MHCC plan would encompass health, public health and adult social care.

Members discussed the use of technology and a move towards online consultations and sought further explanation regarding the NHS App. The Head of Policy and Planning, MHCC stated that online consultations were to be used for secondary care and follow up consultations and not solely for primary care consultations. The Performance Manager informed the Committee that the NHS App allowed patients to check their symptoms, book appointments, request repeat prescriptions, view their own personal records and register to become an organ donor.

A Member commented that funding should be used to reintroduce Walk In Centres to assist those patients who were unable to secure an appointment with their own GP and to avoid the number of unnecessary presentations at Accident and Emergency Departments. The Member commented that whilst the NHS App could be useful for some, the majority of people still required face to face consultations and discussions with a health professional. The Member further commented that we were about to enter the winter period and this resulted in additional pressures on health services.

The Director of Corporate Affairs, MHCC informed the Committee that the Committee would be receiving a report on Primary Care Access and Winter Pressures at their next meeting.

The Chair commented that concerns had been articulated regarding health devolution and if the region had been set up to fail. He said that it would be useful for the Committee to consider the benefits achieved through devolution and he would give consideration as to how this could be progressed to Committee. The Head of Policy and Planning, MHCC commented that Greater Manchester was in a good position to respond to national guidance as a result of devolution, compared to other areas. The Director of Public Health further commented that projects and initiatives developed at a Greater Manchester level, such as the CURE programme, a secondary care treatment programme for tobacco addiction which was recognised nationally and had influenced national policy. He suggested that the Committee may wish to consider inviting colleagues from Greater Manchester to a future meeting to discuss this and other benefits realised.

Decision

To note the report.

HSC/19/38 Overview Report

A report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

The Chair informed the Committee that the Work Programme would be updated to reflect the reports requested during consideration of the previous agenda items.

Decision

To note the report and approve the work programme subject to the above amendments.

Children and Young People Scrutiny Committee

Minutes of the meeting held on 9 October 2019

Present:

Councillor Stone – in the Chair
Councillors Alijah, Hewitson, Kilpatrick, Lovecy, Reid and Wilson

Co-opted Voting Members:

Mrs J Miles, Representative of the Diocese of Salford
Ms Z Stepan, Parent Governor Representative

Co-opted Non Voting Members:

Mr L Duffy, Secondary Sector Teacher Representative

Councillor Bridges, Executive Member for Children and Schools
Councillor Rahman, Executive Member for Skills, Culture and Leisure

Apologies:

Councillors T Judge, McHale, Madeleine Monaghan, Reeves and Sadler

CYP/19/38 Minutes

The Chair reported that he had been in contact with Head of Youth Justice about the planned visit to Wetherby Young Offenders Institute (YOI). He asked the Scrutiny Support Officer to circulate details of the visit to the Committee Members.

Decisions

1. To approve as a correct record the minutes of the meeting held on 4 September 2019.
2. To ask the Scrutiny Support Officer to circulate details of the visit to Wetherby YOI to Committee Members.

CYP/19/39 Skills for Life

The Committee received a report of the Director of Education which outlined the process, findings and next steps for the Skills for Life project which was piloted in 2018 - 2019 with a number of schools and settings.

Officers referred to the main points and themes within the report which included:

- The background to the development of Skills for Life, which had originally been called Curriculum for Life;
- The Skills for Life pilot, including the evaluation process and findings;
- The Skills for Life branding;
- The Skills for Life launch; and
- Recommendations and priority actions for 2019 – 2020.

Some of the key points and themes that arose from the Committee's discussions were:

- To welcome this initiative and the work which had taken place so far;
- What was being done in response to the feedback from the pilot that online recording was preferred to paper-based records;
- That it should be rolled out to all Manchester schools, including independent schools;
- The role work experience could play in skills development and how this could be promoted; and
- The importance of ensuring that this was rolled out to Our Children (Looked After Children), particularly those who were not in mainstream schools, for example, those attending Alternative Provision.

The Skills for Life Project Officer reported that there had been strong feedback from the start of the pilot that those involved would prefer a digitised recording method to the paper-based records trialled in the pilot. She outlined the procurement process which was now taking place to develop an online recording system for Skills for Life.

The Director of Education informed Members that, although none of the schools involved in the pilot project were independent schools, the Council did have good links with some of the larger independent schools and could use this to trial Skills for Life in independent schools and could encourage them to promote it further with other independent schools through their networks.

The Skills for Life Project Officer advised Members that officers were already looking at how the Council could improve its work experience process, underpinning it with skills development, and that this could then be rolled out to other employers.

The Skills for Life Project Officer informed Members that foster carers had piloted the home challenges within the Skills for Life programme and had recommended that this be rolled out to all parents. The Strategic Director of Children's and Education Services informed Members that he would discuss with the Director of Education how Skills for Life could be incorporated into the contracts when Our Children were placed in non-Council-owned residential settings.

Decisions

1. To request a progress report in a year's time.
2. To request that the Council work to ensure that, as far as possible, all settings are involved in Skills for Life, including independent schools, and that officers look into how Skills for Life could be incorporated into the contracts when Our Children are placed in non-Council-owned residential settings.

CYP/19/40 Attainment Headline Outcomes 2019 (provisional)

The Committee received a report of the Director of Education which provided a summary of the 2019 provisional outcomes of statutory assessment at the end of the Early Years Foundation Stage (EYFS), Key Stage 1, Key Stage 2, Key Stage 4 and Key Stage 5.

Officers referred to the main points and themes within the report which included:

- Provisional outcomes for all key stages;
- Contextual information;
- Pupil progress from Key Stage 1 to Key Stage 2; and
- Next steps.

Some of the key points and themes that arose from the Committee's discussions were:

- To recognise the hard work of staff and pupils;
- The impact of tests, including phonics tests, and a results-driven approach at a young age on children's well-being and love of learning;
- To request information in a future report on what percentage of Manchester schools were achieving the national average results or better and what was being done to support schools which weren't achieving this;
- What was the reason for the slight decline in outcomes at the EYFS and in the primary sector;
- To request that a future report provide further details on the population-related issues that were facing the city's schools, including population growth, international new arrivals and the traveller population; and
- To request that, when the validated outcomes at primary and GCSE level were confirmed, officers circulate a note to Committee Members with the headline information.

The Head of Schools Quality Assurance and Strategic SEND reported that the slight decline in outcomes at primary level had been in the reading scores and that this appeared to be due to the paper being longer than in previous years and some pupils not having developed the resilience to complete it. She informed Members how the new Ofsted Framework would shift the focus more towards the curriculum and the quality of education, including instilling a love of reading, rather than assessment data. She also outlined how the Manchester School Improvement Partnership facilitated the sharing of good practice and support between schools. She reported that further information on this could be provided in the next report on school attainment, provisionally scheduled for March 2020. The Director of Education informed Members that information on the school population, such as pupils arriving in and leaving the city partway through their education, would be provided in this report.

The Chair reminded Members that a briefing on the new Ofsted Framework would take place on 20 November 2019 at 5.00 pm. He encouraged Members to attend and requested that a copy of the presentation slides be circulated to all Members of the Council.

The Executive Member for Children and Schools outlined the achievements within the Early Years sector, including the embedding of the Early Years Delivery Model and 96% of Early Years settings now being judged as good or better by Ofsted; however, he reported that further work was needed to address the gap in outcomes between Manchester and the national average and that this work would include a focus on wider issues in the family's life.

Decisions

1. To note the report and that the Committee will receive a further, more detailed report with the validated outcomes, provisionally scheduled for March 2020.
2. To request information in a future report on what percentage of Manchester schools are achieving the national average results or better and what is being done to support schools which aren't achieving this.
3. To request that a future report provide further details on the population-related issues facing the city's schools, including population growth, international new arrivals and the traveller population.
4. To request that the presentation slides from the Ofsted Framework briefing be circulated to all Members of the Council.
5. To request that when the validated outcomes at primary and GCSE level are confirmed officers circulate a note to Committee Members with the headline information.

CYP/19/41 Liquidlogic Case Management System – Implementation

The Committee received a report of the Strategic Director of Children's and Education Services which provided an update on progress, following the implementation of the new system.

Officers referred to the main points and themes within the report which included:

- The rationale for change;
- Project delivery;
- Data quality;
- Benefits;
- Performance report building;
- Contingency arrangements for a focused visit and/or inspection; and
- Systems strategy.

The Service Lead (Leaving Care Service) gave Members a demonstration of the system.

Some of the key points and themes that arose from the Committee's discussions were:

- Whether the service was ready if Ofsted carried out a visit;
- Issues with data migration;
- Whether other agencies working with children, such as schools, would have access to the system;
- Whether social workers could use the new system on a tablet and, if so, whether this presented a risk of a data breach; and
- The impact on staff of moving to the new system.

The Strategic Director of Children's and Education Services informed Members that he had met with senior Her Majesty's Inspectors (HMIs) regarding the issues with migrating to the new system, particularly the impact on producing performance reports, and that Ofsted understood that this was not unusual when moving to a new system. He reported that, when migrating from one system to another, the data categories were not the same, so officers had been working to resolve these issues. He advised Members that social work staff still had access to the old MiCare system to look at historical records but that, over time, this would no longer be necessary.

The Strategic Director of Children's and Education Services informed Members that giving other agencies access to the system could breach the EU General Data Protection Regulation (GDPR) but that in the future the service would look at how the Liquidlogic system could interface with systems used by schools to support practice, without breaching the GDPR. The ICT Strategic Business Partner reported that, with the right data-sharing agreements in place, Liquidlogic could be used to share appropriate information with partners in a way which had not been possible with the previous system, MiCare. He reported that, at present, social work staff did not have access to Liquidlogic through a tablet but that this would be reviewed in future. He advised Members that Council-issued devices such as laptops and mobile phones were already encrypted to ensure data was secure.

The Children's Social Work Team Manager reported that there had been a range of responses from staff to the introduction of the new system. She informed Members that some staff could already see the benefits of it, including those who had already used the system elsewhere, whereas others who were less confident in their computer skills were anxious about making a mistake and wanted to keep to the system they knew. She outlined the range of support that was being provided to staff to assist them in using the new system and that it would take time for some staff to get used to it.

The Deputy Director of Children's Services informed Members that the service had predicted and planned for the issues which had arisen, for example, in relation to data migration and levels of staff confidence in using the new system.

The Chair commented that this appeared to be an improvement on the previous MiCare system and advised that, while the Committee was not requesting a further report on Liquidlogic, it would be useful to have the impact of Liquidlogic on practice referenced in future reports.

Decision

To request that officers refer to the impact of Liquidlogic on social work practice in future reports to the Committee, where appropriate.

CYP/19/42 Leaving Care Service

The Committee received a report of the Strategic Director of Children's and Education Services which provided an update on progress and positive impact being made by the Leaving Care Service.

Officers referred to the main points and themes within the report which included:

- An update on the workforce;
- Performance, assurance and quality of practice; and
- An update on key priorities of the service delivery plan.

Some of the key points and themes that arose from the Committee's discussions were:

- To welcome that the service had been brought in-house and the positive impact of this;
- Accommodation options for Our Young People (Care Leavers);
- How the service was engaging with young people who had already left care and making them aware of the support that was available to them;
- Mental health support and support for drug and alcohol issues;
- Advertising for mentors for Our Young People; and
- That these issues were also discussed by the Corporate Parenting Panel and that all Elected Members were Corporate Parents and should be encouraged to attend the Panel's meetings.

The Strategic Director of Children's and Education Services informed Members that Children's Services had been working with Strategic Housing colleagues to address the issue of young people being in unsuitable accommodation and, subsequently, in the last twelve months, none of Our Young People had needed to be housed in emergency accommodation. He reported that Our Young People were now prioritised for social housing and informed Members about the House Project, which would help to prepare young people for independent living. The Service Lead (Leaving Care Service) advised Members that all Our Young People had a £2000 first home grant, which they could use under the supervision of their allocated worker, and that this could be used for a deposit, where the young person was ready to have their own tenancy. He emphasised the importance of planning for young people's future accommodation and outlined the options, including 'staying put' with foster carers, living in supported lodgings and living in their own flat with floating support until they were able to live independently.

The Service Lead (Leaving Care Service) informed Members that Our Young People between the ages of 21 and 25 were encouraged to get in touch with the service for any support needs and that this would be promoted through the website and social

media. He reported that 44 of Our Young People within this age group had got back in touch for support so far. He informed Members about the Health Priority Plan and the Health Service Development Plan which included mental health services and support for drug and alcohol problems. He reported that staff in the Leaving Care Service were able to seek advice from child psychologists in the Child and Adolescent Mental Health Service (CAMHS) about young people they were working with. He informed Members that the Our Young People who were experiencing difficulties were able to access support from the young people's mental health charity 42nd Street.

The Executive Member for Children and Schools reported that he had circulated information on the mentoring scheme to all Members of the Council but would do so again and that there was an event to match mentors with young people being held this month.

Decision

To receive a further report in 12 months' time.

CYP/19/43 Overview Report

A report of the Governance and Scrutiny Support Unit was submitted. The overview report contained key decisions within the Committee's remit, responses to previous recommendations and the Committee's work programme, which the Committee was asked to approve.

Decision

To note the report and agree the work programme.

Neighbourhoods and Environment Scrutiny Committee

Minutes of the meeting held on 9 October 2019

Present:

Councillor Igbon – in the Chair
Councillors Azra Ali, Appleby, Butt, Flanagan, Hassan, Hughes, Jeavons, Kilpatrick, Lynch, Razaq, Sadler, Whiston and White

Apologies: Councillors Harland, Lyons and Wright

Also present:

Councillor Akbar, Executive Member for Neighbourhoods
Councillor Karney, Ward Member Harpurhey
Councillor Reid, Ward Member Gorton and Abbey Hey
John-Paul Coe, Wythenshawe Waste Warriors
Russell Markstein, Electra Commercial Vehicles

NESC/19/38 Minutes

Decision

To approve the minutes of the meeting held on 4 September 2019 as a correct record.

NESC/19/39 Waste, Recycling and Street Cleansing Update

The Committee considered the report of the Strategic Director (Neighbourhoods) that provided Members with an update on progress in delivering waste, recycling and street cleansing services.

The Strategic Lead: Waste, Recycling and Street Cleansing Services referred to the main points and themes within the report which included: -

- Providing a context for the service within Manchester;
- Providing a budgetary context of the service;
- Information and service specification of the Biffa contract;
- Delivery of the Biffa contract;
- Information on the contract and performance monitoring of the Biffa contract;
- Contract performance data over a range of activities;
- Data and information relating to residential street cleansing;
- Information regarding passageway cleansing;
- Information regarding litter bins and bag collection points;
- An update on seasonal leaf removal and performance data against this activity;
- An update on seasonal weed removal and performance data;
- Information on the approach to the cleansing of cycle lanes;

- Information on the Keep Britain Tidy (KBT) Local Environmental Quality study that had been undertaken in August 2019;
- Information and data relating to waste collections;
- Information and data regarding flytipping and the response to this;
- Information on unlicensed waste removal companies and flytipping;
- Recycling performance and an update on the apartment service changes;
- Partnership working with Registered Providers to support delivery of the apartment recycling project;
- Update on the work with Universities and Landlords to address issues of increased waste from student houses at the end of term;
- The approach to education, engagement and enforcement and key issues and lessons learnt from the student departure in 2018;
- The approach to student departure in 2019, using lessons learnt; and
- An update on the Keep Manchester Tidy Partnership.

The Committee then heard from John-Paul Coe, Wythenshawe Waste Warriors who described the work undertaken by himself and other volunteers in the local community. He stated that the group were keen to network and support other groups to deliver similar environmental improvements and community engagement events. He described that the group had engaged with local schools, friends of parks groups, the scouts and the local football team to encourage them to deliver local environmental projects and take collective responsibility for areas.

Mr Coe described the school mapping project that was being delivered locally that involved over thirty schools. School children were identifying and mapping their local green spaces and the ambition was to then use this intelligence to engage with local residents and businesses to maintain and care for those areas and promote a sense of community ownership and pride in the area. He stated that the ambition was to digitise these maps as a resource for people.

Mr Coe concluded by expressing his gratitude to the local Members for their continued support for this and other projects. The Chair on behalf of the Committee thanked Mr Coe and his fellow volunteers for their commitment and asked that this good practice be shared with other groups who maybe experiencing challenges and barriers to delivering similar projects to physically improve their neighbourhood. Mr Coe commented that he would be willing to share his experience and offer any practical advice with other groups.

A Member praised the work and support provided by the officer from Keep Britain Tidy (KBT) to actively engage with school children, commenting that this was important as this would help influence long lasting behaviour change in regard to waste and recycling.

The Committee then heard from Councillor Karney. He stated that the reported flytipping figures for Harpurhey were very disappointing, adding that this antisocial behaviour had a negative impact on the local community and residents and that he welcomed any proactive measure to address this. He commented that he would welcome initiatives, such as the Wythenshawe Waste Warriors to be delivered in Harpurhey. He further called for increased penalties to be imposed on those that were found responsible for flytipping. He concluded by thanking the Executive

Member for Neighbourhoods and officers for their continued hard work in addressing this issue despite the pressures experienced by the department.

The Committee then heard from Councillor Reid. She stated that it was important to acknowledge the impact of budget reductions on the ability to deliver Neighbourhood Services, and she paid tribute to the dedication of officers working in her ward. She further commented on the issue of flytipping associated with builder's waste and that more needed to be done to monitor Household Waste and Recycling Centres to help identify builders who attend these sites but then subsequently flytipped their waste, adding that this resulted in a cost to the Council to remove this. She further added that Biffa collection crews needed to be considerate to residents and other road users when undertaking their duties. She concluded by stating that it was her opinion that there was no evidence that weed clearing had been undertaken.

The Committee also heard from Russell Markstein, Electra Commercial Vehicles. He informed the Members that his company had responded to the issue of the traditional high polluting refuse collection vehicles. He stated that his company had worked with chassis units manufactured by Mercedes Benz to deliver a fully electric vehicle that delivered the same collection capacity as traditional vehicles. He said the vehicles had proven to be comfortable for operatives and the electric vehicles saved the environment 60 tonnes CO₂ per vehicle per year. He stated that the lithium batteries used in these vehicles would last approximately 10-12 years and then reduce to 85% capacity. He said that the intention would then be to repurpose those batteries for other uses.

Some of the key points that arose from the Committee's discussions were: -

- Clarification was sought on the use of agency staff by Biffa;
- Biffa workforce needed to be more reflective of the local community;
- Information was sought on Biffa and Health and Safety;
- Biffa should be responsible and proactive in removing contaminated waste from blue recycling bins, particularly black bags of rubbish;
- The use of barcodes / tokens to identify abandoned bins;
- Once emptied Biffa crews should replace bins in a responsible manner so as not to cause an obstruction to other road/path users and this should be addressed in the contract;
- Who was responsible for collecting contaminated bins;
- What was the approach taken for those occasions when a Biffa crew were unable to access a road to empty bins;
- A number of Members stated that they were not confident that the cleaning of streets and passageways were delivered as described in the schedule;
- A number of Members commented that they were not confident in the findings of the independent assessment of the environmental quality undertaken by KBT;
- A number of Members commented that they were not confident that container bins in communal passageways were cleaned as described in the schedule;
- An overall opinion that Biffa were not complying with their contract in delivering services for Manchester residents;
- Requesting an update on passageway cleansing and improvements;
- Damage caused to properties by Biffa crews;

- The definition of District Centres need to be reviewed;
- Welcoming the improved rates of recycling in apartment blocks;
- What was the approach to cleaning and maintaining public litter bins;
- Recognising the progress made to address student waste what work was being done with Universities to improve recycling rates and reduce flytipping from student homes at peak times of the year;
- What was the approach to weed removal, in particular in those streets where residents had opted not to have glyphosate used;
- Consideration needed to be given to improved ways of clearing leaves, especially where access by sweepers access was restricted due to parked vehicles;
- Questioning the use of CCTV on Biffa vehicles and concerns relating to data protection;
- Where were the flytipping hotspots that had been identified by Biffa;
- Flytipping in rivers was a significant issue that was often complex to resolve in a timely manner and a meeting should be convened with Members in who's wards this was an issue and representatives from the Environment Agency and the National Rivers Authority to be invited to contribute;
- The need to review the bulky waste collection policy as a way to address the use of illegal waste carriers who charge residents money to remove waste that was then subsequently flytipped;
- Noting that requests for service were closed incorrectly as 'complete' on the CRM (Customer Relationship Management) system;
- Requests for service, such as reported abandoned shopping trolleys should be referred to the appropriate service to remove these;
- What work was being done through the Selective Licensing regime to improve waste that was often associated with Houses in Multiple Occupation;
- Concern over the economic and environmental impact that the extraction of Lithium for use in batteries to power electric vehicles had on other counties;
- Concern that fossil fuels were used to generate electricity to charge electric vehicles and the impact this had on climate change and emissions and that more research needed to be done to understand the benefits to be achieved;
- The use of crime scene tape was not appropriate in certain areas of this city as this created a negative impression of areas; and
- An intelligence based approach to street cleaning should be adopted with consideration given as to how other core cities engage with residents around the issue of waste and recycling to influence behaviour change.

In response to the comments made the Strategic Lead: Waste, Recycling and Street Cleansing Services responded by informing the Committee that officers and Keep Britain Tidy would endeavour to tackle the issue of flytipping in Harpurhey, adding that the good practice used in other areas of the city to engage with schools and young people would be deployed with the intention to achieve improvements for residents and the wider local community. The Executive Member for Neighbourhoods added that flytipping hotspot areas would continue to be prioritised and enforcement officers would proactively pursue perpetrators.

The Strategic Lead: Waste, Recycling and Street Cleansing Services stated that following the contract that had been entered into between The Greater Manchester Combined Authority and Suez UK to manage waste across the region, Household

Waste and Recycling Centres had been identified for improvements, including the use of Automatic Number Plate Recognition (ANPR) at sites. She further commented that there was a lack of awareness amongst small business and builders regarding the options that were available to them to responsibly and lawfully dispose of waste generated by their business. She advised that the communications team were currently looking at developing a targeted awareness campaign regarding this issue.

In regard to weed spraying and weed removal the Strategic Lead: Waste, Recycling and Street Cleansing Services stated that the programme of activity had been completed, however the unseasonal levels of rain had impacted on the efficacy of this and had presented a challenge. She commented that consideration would need to be given as to the approach to be adopted to those streets that had opted not to have glyphosate used and where residents had not chosen to remove weeds themselves.

In response to the specific questions relating to the Biffa workforce the Strategic Lead: Waste, Recycling and Street Cleansing Services stated that the concerns previously raised by the Committee in regard to the use of agency staff and zero hour contracts had been addressed. She stated that all Biffa staff were paid the Manchester Living Wage when they started employment, increasing after the 13 week qualifying period to match the permanent rate of pay. Biffa used agency workers for a variety of reasons including cover for sickness, unplanned holidays, seasonal to cover the increased organic collections and to backfill permanent staff who supported the seasonal weed removal programme. In regard to the request for information relating to Health and Safety she stated that this information would be circulated following the meeting and the comments relating to the work force reflecting the community would be fed back to Biffa. She further added that those hotspots that had been identified by Biffa would be shared with the Committee following the meeting.

Addressing the issue of contaminated recycling bins, the Strategic Lead: Waste, Recycling and Street Cleansing Services stated that nappies placed in incorrect bins presented a challenge. She described that a communications campaign that included distributing leaflets to households and using advertising bill boards to highlight the message had been delivered. She described that contaminated bins should be tagged and the onus was then on the resident to remove the contaminate from the bin. She said that a task force had been established to look at this particular issue and she further commented that the tokens in the refuse bins had never been activated – but could be in the future the requirement arise. She further commented that they were seeking to improve the response to reports of abandoned bins, adding that the complaints regarding bin collections remained relatively low. She added that whilst she was aware of a small number of issues relating to damage to property, whilst regrettable, these were low in number and Biffa's insurance would be used to address this. With regards to contamination of recycling bins, the Executive Member for Neighbourhoods commented that ultimately it was the responsibility of residents to sort their waste correctly and place it in the appropriate bin ready for collection.

In response to the issue regarding Biffa crews not replacing bins in a safe and considerate manner that then caused a hazard to other users the Strategic Lead: Waste, Recycling and Street Cleansing Services said that if complaints were

received this would be addressed with the crew concerned. She further informed the Committee that if a crew was unable to access a street due to parked vehicles they were required to return to the location to collect the waste and recycling. She added that the CCTV equipment attached to the Biffa wagons was not a new practice, had been present under the last contractor and was primarily used as a safety feature to protect staff when working in and around the vehicle.

Regarding the comments about the survey undertaken by KBT the Strategic Lead: Waste, Recycling and Street Cleansing Services reiterated that this was an independent report using an agreed national methodology to assess and rate their findings. Surveys were undertaken without knowledge of the service standards or schedules in place and Biffa had no prior knowledge of where surveyors intended to assess standards.

In response to the issues expressed from a number of Members regarding the cleaning of passageways and passageways communal container cleansing the Strategic Lead: Waste, Recycling and Street Cleansing Services said that she would address the individual cases raised by the Members outside of the meeting.

The Project Manager Keep Manchester Tidy informed the Committee that projects were available for schools to drive improvements on the local high street. She said this was available through the Eco Schools programme and information regarding this would be shared with Members. In relation to District Centres the Strategic Lead: Waste, Recycling and Street Cleansing Services advised that Cheetham and Longsight were regularly reviewed and Biffa had been tasked to focus improving their performance in these areas. She stated that she would speak directly with the ward Member following the meeting to discuss the concerns he had expressed.

Officers informed the Committee that whilst progress and improvements had been made in regard to addressing waste associated with student properties, work continued to improve and strengthen this message. The Committee were informed that an app had been introduced for students to promote the message around this issue and this was currently being reviewed in consultation with Universities following feedback. In addition, a campaign had been delivered entitled 'Halls to Homes' targeted at students leaving Halls of Residence and moving into student homes in communities that was aimed at reminding them of their responsibilities. With regard to the work undertaken with private landlords via the licensing regime the Strategic Lead: Waste, Recycling and Street Cleansing Services commented that this would be addressed in the Compliance and Enforcement report scheduled for consideration at the December meeting of the Committee.

Officers informed the Committee that there was a rolling programme of cleaning and maintenance of public bins and this was checked quarterly by Biffa. Members were asked to raise any concerns they had regarding specific locations and these would be investigated.

The Strategic Lead: Waste, Recycling and Street Cleansing Services informed the Committee that all Members had been provided with the street cleaning schedule and that the approach to removing leaves had been improved by Biffa. She

commented that they did use leaf blowers, when dry and the comments from the Committee would be relayed to Biffa.

Following the comments regarding the bulky waste collection service, Members were advised that this offer was planned to be reviewed and Members would be updated at an appropriate time following conclusion of this exercise. The Strategic Lead: Waste, Recycling and Street Cleansing Services said that reports of abandoned shopping trolleys would be collected by a company called Trolleywise and the mechanism for referring such reports via the CRM system would be explored, further adding that a review the CRM was currently underway.

The Executive Member for Neighbourhoods stated that whilst improvements to the levels of recycling had significantly improved over recent years and Manchester's recycling performance remained one of the highest amongst the Core Cities, it was important that this performance continued to improve to achieve the financial savings and environmental benefits required. He stated that it was the responsibility of all residents to ensure that they disposed of their waste and recycling in a responsible manner. He commented that hotspots would be targeted and flytipping investigated and where perpetrators were identified they would be prosecuted.

The Executive Member for Neighbourhoods stated that he remained committed to working with Biffa on behalf of the residents of Manchester to address any inconsistencies in service. He encouraged all Members to raise any concerns they had regarding the service delivery.

In response to a suggested recommendation proposed by a Member that crime scene tape should not be used in certain areas of this city, arising from concerns that this created a negative impression of an area, the Executive Member for Neighbourhoods stated that it was important to recognise that flytipping was a crime and that this illegal activity would not be tolerated and this message needed to be consistent across the city.

Decisions

The Committee: -

1. Recommend that invitations be sent to ward Councillors to accompany officers when undertaking street cleansing inspections to assess the standard of cleansing and quality of services provided by Biffa.
2. Every ward coordination meeting to include an update on the relevant schedule of street and passageway cleaning and bin washing arrangements
3. Recommend that the Executive Member for Neighbourhoods reviews the Biffa contract to ensure that it stipulates that Biffa operatives to replace emptied bins in a safe and appropriate manner so as not to cause a hazard or obstruction to other users of the highway and pavement.
4. That the passageway programme of works and cleaning for the next six months is circulated to all Members.

5. Recommend that representatives from the Environment Agency and the National Rivers Authority be invited to attend a future meeting to discuss the approach to removing waste from rivers and waterways.
6. Recommend that Social Landlords continue to promote and support their tenants to recycle.
7. Recommend that the Committee receive a report on the environmental and social impact of lithium batteries, including the extraction of the materials used for the production of these and the arrangements for the safe recycling when they degrade.
8. Recommend that an intelligence based approach to street cleaning should be adopted with consideration to using intelligence from local residents; and understand how other core cities engage with residents around the issue of waste and recycling to influence behaviour change. The Committee shall receive a report on this at an appropriate time.

[Councillor Appleby declared a personal and non prejudicial interest in this item as her partner is an employee of Biffa]

NESC/19/40 Final Report and Recommendations of the Behaviour Change and Waste Task and Finish Group

The Committee considered the report of Behaviour Change and Waste Task and Finish Group that presented the Members with the findings of the detailed investigation undertaken by the Group.

Councillor Hughes, who had chaired the Task and Finish Group stated that the work of the Group had been very productive and informative. He expressed his gratitude to the Members of the Group, the Executive Member for Neighbourhoods, Officers and those members of the public who had contributed to the enquiry. He concluded by commending the report to the Committee.

Decisions

The Committee: -

1. Note the findings of the Task and Finish Group and endorse the recommendations as set out in section 8 of the report.
2. Resolve to refer the recommendations to the Executive.
3. To request a progress report on the implementation of these recommendations at an appropriate time.

NESC/19/41 Overview Report

The report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

Members suggested that the remit of the Highways report should also include data on the number of complaints received following preventative works and this to be provided at a ward level if available; information to be included regarding the approach taken to closing roads and lanes to accommodate building works and how this disruption is managed and information on the resident parking scheme relating to the Christie Hospital site.

The Chair informed the Committee that reports had already been prepared and that she would speak with officers to enquire if these additional requests could be accommodated.

Decision

The Committee notes the report and approves the work programme noting the above comments.

Neighbourhoods and Environment Scrutiny Committee

Minutes of the meeting held on 6 November 2019

Present:

Councillor Igbon – in the Chair
Councillors Appleby, Butt, Flanagan, Hassan, Hughes, Jeavons, Kilpatrick, Lynch, Lyons, Razaq, Sadler, Whiston, White and Wright

Apologies: Azra Ali and Harland

Also present:

Councillor Akbar, Executive Member for Neighbourhoods
Councillor Richards, Executive Member for Housing and Regeneration
Councillor Stogia, Executive Member for Environment, Planning and Transport
Councillor S Murphy, Deputy Leader
Councillor T Judge, Lead Member for the Armed Forces
Hendrix Lancaster, Coffee4Craig
Yvonne Hope, Barnabus

NESC/19/42 Minutes

Councillor Wright, Chair of the Climate Change Subgroup informed Members that following the initial meeting of the Subgroup she would be meeting with the Executive Member for Environment, Planning and Transport and officers to scope the Work Programme. She further commented that she had confirmed with the Leader that a progress report on the possibility of introducing a zero carbon 2030 target would be submitted to the Executive before the end of 2019.

Decisions

1. To approve the minutes of the meeting held on 9 October 2019 as a correct record.
2. To note the minutes of the Climate Change Subgroup meeting held on 22 October 2019.

NESC/19/43 Housing Allocations Policy Review

The Committee considered the report of the Strategic Director, Growth and Development that described the Council's review of the social housing Allocations Policy and recommended changes to enable the city to best meet housing need within a backdrop of reduced turnover of stock.

The Committee had been invited to comment on the report prior to its submission to the Executive on 13 November 2019.

The Executive Member for Housing and Regeneration referred to the main points and themes within the report which included: -

- Providing a background and legal context to the Allocations Policy;
- Information regarding the demand and turnover of social housing;
- Information on the engagement and consultation exercise, noting that discussions always focussed on the objectives of helping those in greatest need;
- Information on the proposed changes to the Policy;
- Information on the Equalities Impact Assessment; and
- Next steps.

Some of the key points that arose from the Committee's discussions were: -

- Supporting the introduction of a two year continuous residency qualification;
- Supporting the review of the new policy at 12, 24 and 36 months following the implementation to identify if any of the changes had created any unintended consequences;
- Supporting the call to end the Right To Buy Scheme;
- What support was offered to assist people wishing to down size and free up larger family homes; and
- What was the support offered to ex-armed forces personnel.

The Committee then heard from Councillor T. Judge, Lead Member for the Armed Forces, who commented that some armed forces personnel experienced difficulties when accessing housing, health services and education when leaving service. He stated that the Armed Forces Covenant, a promise by the nation ensuring that those who serve or who had served in the armed forces, and their families, were treated fairly had improved the offer to ex-service men and women, and this was to be welcomed. He further noted the creation by Government of the Office for Veterans' Affairs was to be welcomed. He commented that the number of ex-service personnel who slept rough in Manchester was low and there were a number of charities and support services dedicated to supporting them.

The Executive Member for Housing and Regeneration commented that the impact of continued austerity; the capping of personal benefits and welfare reform; a freeze on the Local Housing Allowance had contributed to an increase in the number of families and individuals experiencing homelessness placing an increased demand on a very limited housing resource. She stated that the policy of Right To Buy had also significantly impacted on the availability of social housing and all of this had contributed to the necessity to review the Policy, to ensure the most vulnerable residents in the city were supported.

The Executive Member for Housing and Regeneration informed Members that Northwards had a dedicated officer who would help and support those tenants who wished to 'right size' and free up larger properties. She further commented that ex-armed forces personnel would be allocated a Band 1 (Priority) when applying for housing.

Decisions

The Committee: -

Recommend that the Executive Member for Housing and Regeneration explore opportunities to work with those charitable organisations working with ex-armed forces personnel and their families to help them secure suitable accommodation.

The Committee endorse the recommendations that the Executive:

1. Note the statutory and online consultation responses received.
2. Approve the changes to the Housing Allocation Policy (the Policy) recommended within this report.
3. Delegate to the Head of Housing Services and the City Solicitor approval to complete the final and lawful version of the Policy.
4. Note that the Equalities Impact Assessment shows no unintended or disproportionate effects are likely to arise for applicants with protected characteristics.

NESC/19/44 Homelessness Update
(Cllr Flanagan in the Chair)

The Committee considered the report of the Director of Homelessness that provided an update, subsequent to the report to the Committee on the 17 July 2019, on the work that was taking place to tackle homelessness and rough sleeping in the city. The focus of the report reflected the concerns and questions raised by Members at previous meetings of the Committee.

The Director of Homelessness referred to the main points and themes within the report which included: -

- Data on the numbers of requests for assistance for the period July to October 2019;
- Information on the location of facilities for the accommodation of homeless households, noting that accommodation was provided for the extent of the legal duty owed to any household;
- An update on the A Bed Every Night Scheme; and
- Noting that the number of people who slept rough who come from the armed forces was quite small in the city, it was understood that this group may be less willing to access services and therefore could be under-represented.

The Committee then heard from Yvonne Hope, Barnabus. She described that they had witnessed a huge increase in people accessing their service who had complex needs, often as a result of mental health issues, substance misuse and trauma. She commented that the impact of continued budget cuts to public services and welfare reform had resulted in impact on the number of people who were experiencing homelessness. She stated that the reduction in preventive measures and support

had resulted in people presenting when they were in crisis. She stated that the increased rents within the Private Rented Sector and the freeze on the Local Housing Allowance meant that people would immediately be facing rent arrears and making their tenancy very unstable. She added that this was compounded due to the lack of affordable housing across the city. She concluded by stating that whilst many Mancunians had good intentions in trying to help homeless people, it was important to note that there were plenty of sources of food available for homeless people in Manchester and the best way Mancunians could help would be to give to the Big Change Campaign.

The Committee then heard from Hendrix Lancaster, Coffee4Craig. He reiterated the point that the numbers of people, and those with complex needs who were turning to them for assistance and support had increased significantly over the previous years. He said that due to the lack of appropriate housing for homeless people the risk was that they could become entrenched in this lifestyle and lose trust in services and support agencies. He stated that the A Bed Every Night scheme was welcomed, however this was not often appropriate for people with complex needs and assessment was always made. Mr Hendrix stated that people could volunteer to work with Coffee4Craig and Barnabus and information on how to apply to do this could be obtained from the respective websites. He also encouraged all Members to get involved in offering support to homelessness charities, throughout the year or to drop in to observe the support offered.

Some of the key points that arose from the Committee's discussions were: -

- Recognising and thanking the Voluntary and Community Sector for the important work that they delivered to support the most vulnerable people in the city;
- What was the inspection regime applied to Bed and Breakfasts used for temporary accommodation;
- What was the length of time people spent in temporary accommodation;
- More information was requested on the Council's Navigator Service;
- More information was requested on the Housing First model; and
- How many children were currently placed in temporary accommodation.

The Director of Homelessness stated that properties used to accommodate homeless people and families were inspected, in line with agreed standards and all properties would be inspected. He said that if they were found to be unfit families would be removed and they would work with landlords to rectify any issues and where appropriate enforcement action would be taken.

The Director of Homelessness stated that there were currently 3648 children housed in temporary accommodation, with the average time being 12 months stay in temporary accommodation, adding that that accommodation was provided for the duration of the legal duty owed to any household. In response to a specific question regarding the longest stay in temporary accommodation he said he would circulate this information following the meeting. He stated that he understood the disruption this could have for families and a child's education and work was ongoing with Children's Services to consider the options to best support these children. He further commented that families were offered floating support.

The Director of Homelessness informed Members that the Navigator Service consisted of four navigators and one team leader. Navigators would be assigned to work with people who were rough sleeping, who would benefit from tailored support, to help them access and sustain accommodation. They would follow the client from street outreach, giving a continued single point of contact and support through pathway systems and through to resettlement support. The navigators would have particular specialisms, including mental health and drug and alcohol support.

Yvonne Hope stated that the Housing First model was designed to support those people who had struggled to be accommodated through the traditional process, often due to complex needs. She described that people who were housed were intensively supported with wrap around services to help maintain their tenancy. She described that a panel would consider all applications to the scheme. However, she called for further investment into this model of housing.

The Deputy Leader stated that the Homelessness Service was responding to unprecedented demand on the service, commenting that they experienced on average 100 presentations per day. She stated this was as a direct result of austerity and welfare reform, in particular the roll out of Universal Credit. She further called for an end to the issuing of Section 21 Notices and the establishment of three year tenancy agreements within the Private Rented Sector. She further commented that she supported the Housing First model, noting that this offered a system wide response to the issue of homelessness, and in particular those with complex needs.

Decisions

The Committee: -

1. Recognise the important work that the staff within the Homelessness Service do on behalf of the most vulnerable residents in Manchester;
2. Recognise the invaluable contribution the Voluntary and Community Sector play in supporting the most vulnerable residents in Manchester;
3. Recommend that visits be arranged for Members of the Committee to visit emergency accommodation and Bed and Breakfast accommodation that is used to house homeless people.
4. Recommend that a report on the approach to accommodating homeless families with children be provided to the Committee at an appropriate time. The report will include the numbers of children housed in temporary accommodation; the length of time spent in temporary accommodation and the support that is offered to minimise the disruption to their education.
5. Recommend that all Members of the Committee should commit to undertaking voluntary work with homeless charities.

[Councillor Igbon declared a prejudicial interest and withdrew from the meeting during consideration of this item]

NESC/19/45 Highways Maintenance Programme

The Committee considered the report of the Director of Highways that provided a further update to Members on the previous Highways Maintenance Programme report and is a follow on from the previous report of 7 November 2018.

The Executive Member for Environment, Planning and Transport referred to the main points and themes within the report which included: -

- An overview of the Highways Service's role, key achievements and challenges;
- An update on the progress of the reactive maintenance programmes;
- Information on safety inspections, detailing the most common types of highway defects to be checked for during highway safety inspections;
- Information on additional inspections following reports received from members or the public;
- Information on repairs, including emergency repairs accompanied by case studies and drainage repair works;
- Information on the small patching repair programme, noting that regular coordination meetings were held to ensure that all works were aligned to other MCC highways programmes to mitigate against duplication of work;
- Performance monitoring;
- The delivery of Social Value including case studies;
- The management of utility works;
- Information on the Cyclical Drainage and Improvement Programme;
- Information on Community Action Days, including case studies;
- Highways planned Maintenance Programme update, providing year 3 progress and year 4 programme confirmation;
- Major schemes update;
- An update on cycling schemes;
- Information about how information relating to major schemes are provided to both local Ward Councillors and residents;
- Information on how disruption caused by major schemes was managed;
- An update on resident parking schemes;
- Information on the approach to tree planting in capital schemes;
- An update on the Street Lighting PFI Programme;
- An update on the Winter gritting programme, including carriageways, footways and segregated cycle ways;
- The provision of motorbike parking facilities; and
- Information on parking and bus lane enforcement.

Some of the key points that arose from the Committee's discussions were: -

- Welcoming the investment into the Highways network,
- How many jobs had been created via Social Value;
- On some streets both footpaths had been closed during development works that endangered pedestrians e.g. at the Mechanics Institute;
- The investment in improvements to city centre paved areas was welcomed and it was asked that the footpaths in the district centres could also be improved;

- The Public satisfaction in the service being higher than any other Greater Manchester Council was welcomed and comment was made that Manchester should also strive to be the highest in England;
- Noting that there was no current policy in relation to motorcycle parking and this had not been evident in previous correspondence with the Highways Department;
- The issue of communications with Members and residents about highways works remained an issue;
- Acknowledging the Performance Dashboard that was available to Members;
- The need to promote and publicise the good work undertaken by the Highways Department;
- Would consultation be undertaken on every major Highways project; and
- How long did it take to implement a resident parking scheme.

The Director of Highways stated that he welcomed the satisfaction rating when considering the major works that had been undertaken and commented that they were the highest in Greater Manchester, however the service always aimed to improve. Members further commented on and welcomed the decrease in recorded complaints. In response to a specific question the Director of Highways confirmed that consultation would be undertaken on every major project and a draft proposal was included in the report.

The Director of Highways responded to the comments regarding Social Value stating that this was overseen by the Highways Social Value Project Manager and the service was accepted as a lead in this area within the Council. He stated that this activity was reported to the Ethical Procurement and Contract Management Sub Group. In response to the question regarding the number of jobs that had been created he confirmed that this information was recorded and would be provided to Members following the meeting.

The Director of Highways further responded to Members' questions by advising them that all micro-asphalt material 'bedded in' through the movement of traffic over it, so in the early weeks the surface could appear a little rough or 'open textured', particularly if there is not much traffic on the street and once the material had 'bedded in', it generally looked much more like a 'new' road surface. He said that following this period of 'bedding in' the works were revisited to ensure the gullies were clear of any debris.

In regard to the closure of footpaths during work by developers the Director of Highways stated that they were looking into this by recruiting additional inspectors. He invited Members if they had specific concerns to report these directly to the Department and this would be investigated. In response to the specific question regarding district centres, he commented that these paved areas would be looked at.

The Chair commented that she would liaise with the Executive Member for Environment, Planning and Transport; the Lead Member for Disability; the Lead Member for Age Friendly Manchester and the Director of Planning, Building Control & Licensing to discuss the issue of footpaths with the ambition to develop a specific policy regarding how these were managed during periods of construction works.

In response to comments regarding communications between Members and the Department, the Director of Highways stated that Members should always receive a reply to an enquiry they made and that he would investigate any incidents shared with him where this did not happen. The Head of Citywide Highways stated that the Department had utilised the Members Dashboard to improve communications and inform them of works. The Director of Highways did acknowledge that providing real time data presented a challenge when seeking to inform Members of disruptions to microasphalt programmes due to bad weather and would welcome suggestions from the committee about a solution.

The Chair commented that communications about major projects remained an issue for many Members and she would discuss this further with the Executive Member for Environment, Planning and Transport. Members recommended that a report on the Highways Communication strategy, including communications with Members be included on the Committee's Work Programme for consideration at an appropriate time.

The Head of Design, Commissioning and Project Management Office described the statutory process of consultation required to implement a resident parking scheme and informed Members that this took 94 weeks to complete. He further commented that lessons learnt and feedback received from previous schemes would be included in future schemes.

In response to questions raised regarding tree planting the Chair informed Members that an update report on the implementation of the Manchester Tree Strategy was scheduled to be considered at the Committee's meeting of 8 January 2020.

Decision

The Committee recommended that a report on the Highways Department's communication strategy, including communication with Members be included on the Committee's Work Programme for consideration at an appropriate time.

NESC/19/46 Red & Amber School Crossings

The Chair recommended that this item of business be deferred to the December meeting.

Decision

To defer this item of business to the meeting of 4 December 2019.

NESC/19/47 Overview Report

The report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

Members commented that consideration needed to be given to the number of items listed for each meeting to allow enough time for appropriate scrutiny by Members.

Decision

The Committee notes the report and approves the work programme.

Economy Scrutiny Committee

Minutes of the meeting held on Thursday, 10 October 2019

Present:

Councillor H Priest (Chair) – in the Chair

Councillors Green, Hacking, Johns, Raikes, Shilton Godwin and Stanton

Also present:

Councillor Leese, Leader

Councillor Stogia, Executive Member for Environment, Planning and Transport

Apologies: Councillor Abdullatif, Douglas, Noor and K Simcock

ESC/19/42 Minutes

The minutes of the meeting held on 5 September 2018 were submitted for approval.

The Chair requested that in relation to Minute ESC/19/38 (Delivering Manchester's Affordable Homes to 2025), the following was added into the recommendations monitor:-

That the Committee be provided with a briefing note on the number of social rented properties built through onsite section 106 contributions

Decision

To approve the minutes of the meeting held on the 5 September 2019 as a correct record.

ESC/19/43 The Growth Company's business support activity in Manchester

The Committee considered a report of the Group Chief Executive of the Growth Company, which provided an update on the Growth Company Business Growth Hub's delivery to support businesses across Manchester and provided detailed information on start-up provision, as well as information on Manchester's business demography, particularly in terms of business survival rates.

The main points and themes referred to in the report included:-

- The GC Business Growth Hub's vision was to create a thriving and productive economy by unlocking and accelerating the growth potential of businesses across the whole of Greater Manchester;
- Since its establishment in 2011, the Hub had engaged with over 48,000 businesses, provided intensive support to 11,000 businesses and had helped to create in the region of 10,000 jobs;
- Since 2012 the Hub had supported over 1,000 individuals to start a business, facilitated over £200m in funding offers, had an GVA impact of £55m and reduced carbon emissions by 1.6m tonnes;

- Examples of the business support services available to help businesses with growth potential find the support they needed;
- Work that had been undertaken in raising the awareness of self-employment and business start up to people who may not traditionally consider this as an economic option as well as supporting businesses in the 0 to 3-year trading window; and
- Details of Manchester Start-up and Business Survival Rates since 2012.

Some of the key points that arose from the Committees discussions were:-

- What impact were the jobs being created through the Growth Hub having on Manchester residents, with specific reference to reducing the gap between well paid jobs and jobs that were low paid and also for residents who faced multiple challenges with entering meaningful employment;
- What work was being undertaken in relation to embedding the low carbon workstream across employment sectors;
- Could more granular information in relation to the jobs that were being created be provided, such as the sustainability of sectors that these jobs were being created in;
- How were the measures of inclusive growth being addressed;
- Taking into account the slight underperformance of Manchester's survival rates for new businesses, was the Growth Hub focussing on the right type of businesses to support in terms of start-up;
- What was the impact to Manchester's economy and Manchester residents of the lower than average survival rate of businesses in terms of employment opportunities;
- How were the Growth Hubs resources of support being used to help businesses create resilience and sustainability and was this support getting to the sectors that needed it most;
- There was concern in relation to the impact to existing businesses by the creation of new business start-ups;
- How did the Growth Company respond to business failures;
- Was there a potential conflict for the Growth Hub between its universal offer to all businesses and its focus on particular growth sectors;
- Were any business sectors not engaging with the Growth Hub; and
- What was the governance structure of the Growth Hub.

The Head of Strategic Relationships for the Growth Company advised that Appendix 1 of the report provided detail of locations of all businesses which had created jobs and where the beneficiary of those jobs resided. The Leader commented that one aspect of the work of the GM Good Employment Charter aimed to address the narrowing of the gap in pay between high paid positions and those positions in the high employment/low productivity sector. The Charter would also look to address security in the workplace, address the payment of the real living wage as a minimum standard and good management/working practices. It was reported that a supporter network had been launched in July and since then 150 employers had engaged with the employment charter. The Group Chief Executive for the Growth Company added that through the work of the Growth Hub, the majority of the jobs being created in Manchester were going to Manchester residents and the Growth Company was now

starting to obtain more granular data on where people resided, who had secured employment with businesses who had engaged with the Growth Hub and would be able to provide this level of data to Committee in future reports. A commitment was given to provide granular level data around start-up businesses to Committee Members

In terms of measuring inclusive growth, it was reported that in all interactions of Growth Hub Advisors with businesses, a series of questions were asked which looked at a range of inclusive growth indicators and it was through this process that the Growth Hub started to promote discussion and debate with employers around the real living wage, secure work and giving something back to the community.

The Head of Strategic Relationships for the Growth Company advised that there were a number of streams of activity in terms of the green agenda taking place, as well as the traditional resource efficiency work to help reduce the carbon footprints of businesses. They also supported eco innovation in terms of the design of products and packaging by businesses and also had a sector specific support programme to support the green sector.

The Leader advised that the more entrepreneurial the City was, the more likely there would be business failures, however, rather than this being viewed as a negative, the Council and its partners should promote the entrepreneurial nature of the City. He also added that a fundamental cornerstone of the Growth Company was to support those businesses that had the potential to grow.

The Group Chief Executive for the Growth Company commented that in terms of failure rates of new start-ups, when compared to London, the number of new businesses that did not survive should not be viewed as a concern if viewed in isolation. He added that it was difficult to know precisely which businesses were going to grow and as such it was challenging to know who required support. It was noted that the Growth Company had some restrictions in terms of who it was able to work with due to certain funding schemes limiting it in terms of which sectors and size of businesses it could engage with.

The Leader advised the Committee that the Growth Company was owned solely by the Combined Authority (CA). The Board was comprised of an Independent Chair, five representatives appointed by the CA and a further five representatives appointed by the Local Enterprise Partnership (LEP), two of which were nominees of Greater Manchester Chamber of Commerce and Industry. The Growth Company's Business Plan was subject to approval by the CA and it reported regularly to the CA and the LEP. In terms of funding, the Growth Company received European funding which was matched by the CA and it also received funding through government contracts. All contracts that the Growth Company bid for that were over £5,000,000 required approval by a Sub Group of the Board and there also needed to be some form of benefit to Greater Manchester in order to gain approval.

In terms of support offered to business failures, it was reported that traditionally the Growth Company had responded as and when required and more recently it had worked with other business representative organisations, Job Centre Plus and the

Combined Authority, around a more structure intelligence gathering process of what business might be at risk.

It was also explained that with the Growth Company being able to offer universal and targeted support, it allowed the ability to offer an initial service to everyone, whilst reserving its more intense resource for achieving the broader policy objectives, which were focussed on improving growth and inclusion.

The Head of Strategic Relationships for the Growth Company advised that he could provide the Committee with information relating to the take up of the Growth Company's services at a Ward level.

Decision

The Committee:-

- (1) Notes the report
- (2) Requests that the Committee is provided with a breakdown of the take up of the Growth Company's services at a Ward level; and
- (3) Agrees to add the following items to its Work Programme:-
 - Report on the skills gap in the hospitality sector
 - Report on Business survival rates and the impact on the economy

ESC/19/44 Inward Investment - update on the work of MIDAS

The Committee considered a report of the Group Chief Executive of the Growth Company, which provided an update on the work of MIDAS in attracting inward investment to the city, including details of performance over the last two years and MIDAS' forward strategy.

The main points and themes within the report included:-

- The work of MIDAS, which included:-
 - Driving the promotion of Greater Manchester (GM) as a business location;
 - Attracting new investment in to Greater Manchester – both Corporate and Capital;
 - Providing aftercare services to recent investors; and
 - Account management of the significant Foreign Direct Investment (FDI) and UK businesses in Greater Manchester;
- An overview of Inward Investment trends at a UK, GM and Manchester level;
- Key drivers for FDI, which in terms of GM, the most common driver behind GM's successes was talent, followed by strength of the GM economy;
- An outline of initiatives and work areas developed by MIDAs to counter-act uncertainty and a decreasing level of global investment, which included:-
 - The MIDAS Partnership;
 - An enhanced Account Management Programme; and
 - A more focused Business Development Strategy;
- Details of two sector specific high potential opportunity inward investment propositions within Advanced Materials and Sustainable Packaging;

- Support offered to Enterprise Zones (Airport City and The Corridor); and
- The economic impact to Manchester and Greater Manchester as a result of the work of MIDAS

Some of the key points that arose from the Committees discussions were:-

- What work took place in terms of making sure jobs created were sustainable should an investor exit the market;
- Was there any specific reason why the number of jobs created within the Life Sciences sector had fallen as this was a sector of growth that underpinned part of the Local Industrial Strategy;
- What long term benefits did technology companies bring to the conurbation;
- A more detail explanation was sought in reference to the quality of leads coming through DIT;
- To what extent did Officers think that Brexit would have on the attractiveness of FDI in Manchester;
- It was queried as to whether the increase in property prices was considered a positive sign given that this increase often outstripped wage growth;
- How were the deciding factors in successful FDI projects determined;
- What were the incentives for attracting businesses to locate to Manchester;
- What benefit would the NextGen campaign bring to the city and why was it hoped that this campaign would identify the next Facebook or Google, given the criticisms these organisations had faced in relation to their conduct; and
- What was the next main area that MIDAS would be concentrating on that the Committee needed to be mindful.

The Leader advised that attracting technology companies to the city was a positive thing as they provided good employment, good training and good salaries. He commented that the extent to which some of the very large tech companies appeared to avoid their national taxation requirements was a failure of central government to resolve, and was not a reason for Manchester to forego employment opportunities that these companies provided. In terms of the potential impact of Brexit, it was acknowledged that there had undoubtedly been some business leads that had been lost due to the threat of Brexit. What was impossible to determine was the extent to which businesses would be impacted by the uncertainty of operating in the UK post Brexit. He added that wage growth made it more attractive for individuals to relocate to the area and stay in Manchester but acknowledged that there were positives and negatives to be taken from the increase in property values.

The Group Chief Executive of the Growth Company reported that the integration of companies and their operation into Manchester, Greater Manchester and the wider economy was a key role of MIDAS in helping ensure their sustainability.

In terms of the quality of leads coming through DIT it was reported that the relationship worked well when DIT understood what Greater Manchester had to offer and there was room for improvement in improving their understanding, especially in terms of overseas posts as to what Greater Manchester could offer. As such, MIDAS could not be reliant in the DIT for the generation of leads and opportunities for Manchester. As for the reduction in the Life Science sector, this could be attributed to the potential impact of Brexit and although there was a reduction, Manchester still attracted quarter of all jobs created in this sector in 2018/19.

The Group Chief Executive of the Growth Company advised that in terms of incentives, it was a combination of factors, but in the main, the most influential factor for businesses was having access to a talented, diverse pool of potential employees in and around Manchester. In terms of the NextGen campaign, it was important to distinguish between having large numbers of high quality jobs that could exist in the type of businesses that the campaign aimed to attract and the conduct of the owners of these types of businesses. The inference was that the campaign was looking for high quality, large scale businesses which could deliver growth and inward investment. It was also noted that there were a number of indigenous companies from within Greater Manchester that were very successful in the e-commerce sector. Furthermore, the Group Chief Executive of the Growth Company advised that one of the next key areas of focus for MIDAS would be the outcome of Brexit and also what was happening in the global economy in terms of growth.

Decision

The Committee notes the report

ESC/19/45 Visitor Economy Activity

The Committee considered a report of the Group Chief Executive of the Growth Company, which provided an overview of Marketing Manchester's role in developing the City's visitor economy.

The main points and themes within the report included:-

- The strategic context for Marketing Manchester's activities;
- An overview of tourism sector performance in Manchester with UK comparisons;
- A review of Marketing Manchester's activity delivered in 2018/19; and
- Future opportunities and challenges

Some of the key points that arose from the Committee's discussions were:-

- How would the new Tourism Strategy for 2020 – 2030 look to reduce carbon emissions within the tourism industry and how would it look to make the tourism industry resilient to the changes that climate change mitigation would bring;
- What was being done to promote areas of the city, outside of the city centre, to encourage visitors to stay longer;
- Was the current tourism performance due to any specific symptoms or were they part of a wider trend, with reference to hotel occupancy levels and business visits/events;
- Was there a need to be concerned that hotel occupancy levels, although high, appeared to be stagnant;
- Was there any specific reasons why the average spend per day and average night stay from international leisure from China was so high; and
- What progress had been made with the proposed visitor levy.

The Leader advised that in terms of hotel levels, Manchester had had the fastest increase in hotel rooms over any city for a considerable period of time and the fact that it was having no impact on the percentage of rooms let was remarkable. He advised that a more telling comparison would be to compare the yield per room as this was what drove the industry, and when compared to other cities, what visitors paid for a hotel room in Manchester was much higher. In terms of conferences in the city, this was a more complicated area, as at times it was difficult to attract certain conferences, however, Manchester Central Convention Centre (MCCC) was having to turn business away as it did not have the capacity.

In terms of the tourism industry becoming resilient to the changes that climate change mitigation would bring, the Leader informed the Committee that the assumption that there would be a reduction in the number of flights into and out of Manchester Airport would reduce as a result of mitigation was not true, and the real challenge for the aviation industry in addressing climate change was how it made aviation a cleaner mode of transport.

Officers advised that the new Tourism Strategy would be subject to a nine month consultation period, which would start at the Growth Company's Tourism Conference and as part of this, it would include how the strategy took on board the priorities and thinking of the Council in terms of addressing climate change and the goal of being a carbon neutral city. In terms of tourism zones, it was acknowledged that there were opportunities to widen the tourism offer beyond the core of the city centre and the expansion of the Metrolink would assist this. In relation to the spend and stay of international leisure from China, it was reported that this was remarkable and had had a real impact on the city's economy. In part this was as a result of direct flights from Manchester Airport to Beijing, China.

The Committee was advised that in terms of the visitor levy, the Growth Company had started to have conversations with the hotel industry to foster ideas of the creation of a Business Improvement district for accommodation to drive more demand for tourism in Manchester and so far there had been a positive response from those engaged.

Decision

The Committee:-

- (1) Notes the report; and
- (2) Requests that the leisure visitor survey is circulated to Committee Members for information

ESC/19/46 Revised City Centre Transport Strategy

The Committee considered a report of the Strategic Director (Development and Growth), which informed Members of proposals for a revised City Centre Transport Strategy (CCTS), aligned to the Greater Manchester Transport Strategy 2040. The report outlined the key principles and proposals suggested for inclusion within the revised strategy and recommended that an engagement and co-design exercise was undertaken with stakeholders to further develop the strategy.

Officers referred to the main points and themes within the report, which included:-

- The revised CCTS would build on the response to last year's City Centre Transport Strategy Conversation, and would look to address the key issues raised;
- Officers had taken the main messages from the conversation to develop a future vision and set of objectives for the future city centre transport system, which could contribute to making the city more liveable as it grew and evolved with cleaner air, improved public transport, and an attractive and safe environment to walk around and cycle;
- The central aim was to set an ambitious goal for 90% of all trips to the city centre to be made on foot, by cycle or using public transport by 2040 in the morning peak;
- The revised CCTS would look to deliver the vision by delivering an integrated, inclusive and sustainable transport network with increased connectivity and capacity, which met growth in travel demand for getting into the city centre and improve the quality, environment and legibility of the city centre streets to ensure it was a great place to spend time in and move around;
- Outline of the proposals and types of interventions that would form part of the baseline for developing the updated strategy; and
- Subject to Members' agreement, it was proposed that an engagement and co-design exercise with key stakeholders was held on the ambitions and ideas to start in November 2019, with the responses being used as a basis for refining the proposals in line with those issues important to people using the city centre, and to support future growth.

The report was also scheduled to be consider by the Executive at its meeting on 16 October 2019.

The Committee invited Councillor Davies, Ward Member for Deansgate, to contribute to the discussion on the proposals.

Some of the key points that arose from the Committees discussions were:-

- It would be of utmost importance that city centre residents' voices were heard as part of the proposed engagement exercise;
- It would also be important to ensure that connected strategies/schemes were developed and progressed in tandem;
- As part of the ambition of the revised strategy, consideration should be given to the use of new technologies for moving around the city;
- Clarification was sought as to what the geographical definition was of the city centre;
- A Member felt it was unclear as to what the actual ambition was for improving cycling and walking across the city centre as these modes of transport often conflicted with one another;
- With an aim of the Strategy being to reduce the volume of cars within the city centre, there was concern about the future impact of parking on the periphery of the city centre and it was suggested that any future car parking facilities on the periphery of the city centre could be underground;

- Whilst the proposed timetable for engagement was welcomed, there was concern that this may delay some important decisions in regards to the City Centre that were needed to be taken now;
- Clarification was sought as to what the new strategic plan for the city centre was, as city centre Members had not been informed;
- Whilst the roll out of the Metrolink had been welcomed in wards outside of the city centre, there was an issue of there being enough capacity for users and there was concern that if this was not addressed, users would revert back to using private transport; and
- Had there been any progress around the future of platforms 15 and 16 at Piccadilly Station and the Castlefield corridor.

The Leader acknowledged the point in relation to issue of compatibility and Conflicts of interests between certain modes of transport in the city centre and this would be one of the challenges that the Strategy would need to resolve. He added that any further car park provision on the periphery of the city centre would not be underground due to the financial cost of providing this type of parking and instead would more likely be multi-storey, which could be provided in an effective way through good design and multi-use.

He advised that for the purposes of the CCTS, the geographical definition of the city centre was considered to be all of the area within the inner relief road, encompassing those parts of Salford too. There was also a definition of a regional centre, which stretched out to parts of Salford Quays and parts of Trafford, which had concentration of economic activity, however this was not within the scope of the CCTS. The relationship between the city centre and immediately surrounding areas was acknowledged.

The Executive Member for Highways, Planning and Transport agreed that city centre residents' opinions would be critical to the consultation as they would have an intimate knowledge of what it was like to travel in and around the city on a 24-hour day, 7 days a week basis. She also agreed that it would be important to embrace and integrate new technologies when considering various ways and modes of transportation into and across the city as well as parking.

Head of Local Planning and Infrastructure/City Policy commented that one of the largest challenges the strategy would try and address was how the capacity on public transport could be increased over the next few years. The Deputy Head of the City Centre Regeneration advised that the current strategic plan for the city centre ran from 2015 to 2018 and the Council was at a point where this need to be revised and refreshed. Work was ongoing with this and once a draft of the new plan was ready, city centre Ward Members would be consulted.

The Leader advised that the future of Platforms 15 and 16 at Piccadilly Station was still with Government Ministers. The Council and its transport partners continued to have dialogue with Network Rail and the Government through the Piccadilly Partnership Board. What was clear was that the franchises that had been let to Northern Rail and Trans Pennine could not be delivered without increasing capacity. In terms of the Metrolink, he advised that new trams were on order and on the Bury to Altrincham line there would be a move to all double trams at peak time.

Discussions had taken place with TfGM around running more frequent services, however, when the new Trafford Park line opened, the tram network within the city centre would be operating at maximum capacity and the only way to increase this would be the creation of a new line which would need to be underground as and there was no capacity for a further surface line within the city centre.

Decision

The Committee endorses the recommendations to the Executive as detailed below with the proposed additional wording (highlighted in bold)

The Executive is recommended to:-

- (i) Note the intention to produce a revised City Centre Transport Strategy;
- (ii) Consider the key principles and proposals that should be covered in the revised strategy, **specifically those relating to clean air and zero carbon aspirations for the city and the need to find an appropriate balance of the needs between pedestrians, cyclists and public transport;**
- (iii) Agree that the Council undertake an engagement and co-design exercise with key stakeholders in the city centre and surrounding wards in order to further develop the strategy with support from Transport for Greater Manchester (TfGM) and Salford City Council;
- (iv) Delegate authority to the Head of Local Planning and Infrastructure to finalise the terms of the engagement exercise with the Leader of the Council and Executive Member for Environment, Planning and Transport, **following consultation with City Centre Ward Members on city centre resident engagement;** and
- (v) Agree that a report is brought back to a future meeting of the Executive on the outcomes of the engagement exercise and the content of the revised draft City Centre Transport Strategy.

ESC/19/47 Overview Report

The Committee considered a report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme

Decision

The Committee

- (1) Notes the report; and
- (2) Agrees the Work Programme as submitted with the inclusion of the a report on the skills gap in the hospitality sector and a report on business survival rates and the impact on the economy, both of which are to be scheduled.

Economy Scrutiny Committee

Minutes of the meeting held on Thursday, 7 November 2019

Present:

Councillor H Priest (Chair) – in the Chair

Councillors Abdullatif, Johns, Noor, Raikes, Shilton Godwin and Stanton

Also present:

Councillor Leese, Leader

Councillor Stogia, Executive Members for Environment, Planning and Transport

Apologies: Councillor Douglas, Green, Hacking and K Simcock

ESC/19/48 Minutes

Decision

To approve the minutes of the meeting held on the 5 September 2019 as a correct record.

ESC/19/49 The Green Economy - Opportunities and Challenges for Manchester

The Committee considered the opportunities and challenges faced by Manchester in delivering a Green Economy for the City's economic growth and development in the context of the Local Industrial Strategy and the ambition as a City and region to be carbon neutral by 2030. In doing so it welcomed the following guests, who had all been invited to contribute to the discussions due to their experience and expertise of working within various aspects of the Green Economy:-

- Jonny Sadler, Programme Director, Manchester Climate Change Agency;
- Robin Phillips, Principal, Siemens IoT Consulting;
- Helen Boyle - Strategic Decarbonisation Manager, Electricity North West;
- Emma Degg – Chief Executive - North West Business Leadership Team;
- Simon Clouston, Technical Director, WSP;
- Amer Gaffar, Director - Manchester Fuel Cell Innovation Centre, Manchester Metropolitan University (MMU); and
- Amanda Reid, Founder - Circular Economy, MMU.

In addressing the Committee, the Programme Director, Manchester Climate Change Agency advised that through the proper integration of the City's zero carbon and economic commitments, there was a real opportunity to not only over achieve targets but do so at a quicker rate. He reported that although there was no city or country in the world that was zero carbon which Manchester could benchmark against, there was real opportunity for Manchester to be at the cutting edge of the carbon reduction agenda. It was also explained there was a need to increase support provided to businesses at a City and Greater Manchester level in tackling carbon reduction and that there was a need to look at how the City used its procurement and spending

power to work with suppliers to influence emissions that come from products or services used within the City but were created outside of the City. He also advised that there was a need to have an honest conversation with central Government and the international community around aviation emissions in the UK and at Manchester Airport.

The Committee then received a short presentation from the Founder of the Circular Economy at MMU, on the Circular Economy and how the adoption of this approach could help Manchester and Greater Manchester achieve its carbon reduction targets. In doing so she advised the Committee of the main principles of the Circular Economy. It was explained that one of the benefits of adopting a Circular Economy approach would result in greater control of resource streams through the value chain which would aid carbon reduction targets

The Committee next heard from the Director of Manchester Fuel Cell Innovation Centre at MMU, who informed the Committee of the work that the Centre was undertaking in working with businesses in developing innovative ways of generating and using hydrogen fuel cells as an alternative, greener fuel source. He reported that the Centre was also working with education providers to embed the understanding of clean energy with young people and developing the appropriate opportunities to deliver the necessary skills that would be required in delivering future hydrogen technologies. He also reported that the Centre had been commissioned by the GMCA to produce a hydrogen and fuel cell strategy for Greater Manchester, with a draft of the strategy being submitted to the GMCA in early December 2019.

The Strategic Decarbonisation Manager, Electricity North West then addressed the Committee, explaining that Electricity North West owned, operated and maintained £12billion worth of electricity infrastructure between Scotland and the Peak District. She explained that electricity demand was expected to double within the next 20 years and as the country moved away from the use of fossil fuels and looked to increase the use of low carbon technologies, her organisation would play a large role in ensuring the electricity network was ready for this shift. As part of her role, the Strategic Decarbonisation Manager had sought to increase business to business engagement with key stakeholders and local authorities across the region to provide appropriate information on how they could achieve their carbon zero targets. In terms of Manchester, it was reported that the City was currently only generating 1% of its own electricity demand within its borders through sustainable means. Consequently, she advised that conversations were taking place with Manchester businesses around steps and opportunities that could be taken to increase the generation of renewable energy. She also highlighted the work Electricity North West was undertaking to decarbonise its own operations.

In relation to the areas covered above, some of the key points that arose from the Committees discussions were:-

- To what extent was MMU collaborating with other organisations and universities in the development of the use of hydrogen as an alternative fuel source;
- Was there any engagement by Electricity North West with Manchester schools and GM local authorities around the installation of solar panels on their buildings?

- There was concern about the ability to successfully balance the economic growth of the City alongside the need to increase the green credentials of the City;
- What was the anticipated reason for the projected increase in electricity use over the next 20 years and what, if anything, could be done to mitigate this?
- It was queried as to what the projected timescales were for hydrogen fuel cell technology and the Circular Economy to start to having meaningful implications to the City's drive to become zero carbon;
- Given the need to reduce carbon emissions from within the aviation industry, what steps could be taken to deliver this whilst protecting and maximising the income generation Manchester Airport provided to the Council; and
- Were there any barriers to developers, and the construction industry in general, for the inclusion of solar panels in new builds.

The Director of the Manchester Fuel Cell Innovation Centre advised that in terms of the research agenda, there was already a document that highlighted the work being done on hydrogen fuel cell innovation by all institutions. MMU had defined its own research specialisms built around its existing academic strengths and was part of a wider group looking at the UK agenda. The Chief Executive - North West Business Leadership explained that there were clear opportunities for greater collaboration across the North and North West, however, she explained that the main challenge facing the sector was that there were six parts of the country within this sector all of which were working towards reducing carbon emissions but all were competing amongst one another for the available funding.

It was reported that there were big opportunities for local authorities to display leadership in relation to the wider adoption of solar power, noting that the City Centre was a prime location for the installation of solar panels on its buildings. By way of an example, it was explained that if half of the roof of Manchester Central Convention Centre (MCCC) had solar panels installed, it would equate to approximately 40% of peak electricity demand for the building and that with other internal measures it would be possible for the building to become carbon neutral.

Further to a question by the Chair, as to whether it was possible to install solar panels at MCCC, the Strategic Decarbonisation Manager, Electricity North West commented that this was possible and suggested that if the Council undertook this step, it could act as catalyst for other businesses to follow suit. The Leader clarified the position of the Council's ownership of MCCC and advised that the energy centre that would be constructed on the footprint of MCCC would provide future power and heating to not only MCCC, but also the Town Hall and Town Hall Extension through a private line, which was more financially viable than using Electricity Northwest's network. He did however clarify that if the Committee was minded to make a recommendation around the proposal of installation of solar panels at MCCC, this could be considered by the City Council's Board Members of MCCC.

In terms of schools, a number had taken an ad hoc approach to the installation of solar panels, however going forward, Electricity North West's plan for leading the North West to zero carbon included a work stream that would look at the work taking place in local communities including schools to decarbonise.

The Strategic Decarbonisation Manager, Electricity North West advised that the expected increase in electricity energy demand was likely to be predominantly attributable to the growth in the use of private electric vehicles over the next 20 years. Whilst there would be some transfer from heat from the gas network, arising from new builds, it was not expected that there would be a wholesale retrofit of gas central heating systems of existing housing stock.

In terms of balancing the economic growth of the City alongside the need to increase the green credentials of the City, it was reported that there were a number of steps that could be taken, including limiting carbon budgets at an organisational and sector level. There would also be a need to develop new business models and business cases, taking into account a wider set of benefits than just economic growth and return on investment, and include environmental and social benefits over a longer time period. It was also reported that some of the main issues facing the hydrogen fuel cell sector was the lack of an appropriate infrastructure across the UK to support hydrogen powered products (such as cars) and as a result of over engineered production costs by manufacturers, products were currently not financially viable.

In relation to the pressures on the aviation industry to take climate action, it was reported that Manchester Airport had taken a very proactive role on this agenda, looking at how it could manage emission levels whilst at the same time continue to realise the economic benefits to the City and Greater Manchester region. The Committee was advised that the Tyndall Centre for Climate Change Research was about to be commissioned, to provide further clarity of what was needed to be achieved with respect to aviation emissions at national and international level. Manchester Airport needed to be considered in this wider context.

The Committee was advised that Electricity North West had commissioned a piece of work to identify what barriers currently existed for businesses, developers and the construction industry, in terms of the installation of solar panels on existing buildings as well as new builds and how these barriers could be overcome. It was also reported that anecdotal information that was already available indicated that developers of new buildings sometimes had concerns about how this technology would be received by tenants and occupiers of the buildings and there was also an issue in terms of the cost of the additional investment required by developers to install this technology in relation to the length of lease by tenants.

The Chair then invited the Technical Director for WSP, to address the Committee. He advised that WSP was a leading, global engineering and professional advisory service firm, concentrating in the planning, design and delivery of infrastructure and built environment and had a large presence in Manchester with offices located at First Street. He advised that buildings and the built environment were of great importance to the zero carbon transition. Within the City, buildings accounted for 50-75% of the total carbon footprint. He advised that although new development needed to be brought forward in a way that was zero carbon in operation, the real challenge and complexity facing the City and wider Greater Manchester region was to have a similar ambition for existing residential and commercial buildings. Putting this into context, this equated to the retrofitting of 60,000 properties a year across Greater Manchester for the next 20 years. The source of this challenge was not the existence of the appropriate technology but rather the return on investment it had for

homeowners/residents and other parts of the economy as well as the cost to implement and the availability of the necessary skills within the building trade to deliver the quality of retrofit required. He also advised that what would be of benefit would be the setting of regional/national policy for developers and investors in property that set out common, consistent standards as to what would be accepted in terms of energy and carbon performance.

The Committee next heard from the Chief Executive - North West Business Leadership Team, who advised that her role was to bring together leaders of large businesses, many of who were located in Manchester, as well as University Vice Chancellors, to see how they could support the economy across the region. She applauded the approach of the GM Local Industrial Strategy in putting the agenda of addressing climate emissions at the heart of future economic growth, and the opportunity to deliver more inclusive growth. She advised that the approach needed was one of adoption and diffusion rather than innovation and was centred around changing behaviours and tackling the difficult issues. It was reported that a driver for large businesses in tackling carbon emissions was the fact that investors were now expecting organisations to be reporting regularly on their carbon and taking this issue seriously, however, there was a challenge in terms of Small and Medium Enterprises, as they did not often have the initial capital outlay required to tackle their carbon emissions. It was suggested that to address this, innovation around funding models was required. She commented that another important aspect that needed to be taken into account when tackling climate change in the City, was to ensure that any new policies developed needed to be tested against social inclusion to ensure no one was left behind and that the transition needed to take account of the need for social equity.

Finally, the Principal for Siemens IoT Consulting, addressed the Committee and advised of the work Siemens had been involved in developing technologies to improving the quality of life within the City. In terms of the Green Economy, this was fundamental to the company's growth and development. As a company, Siemens had declared to become carbon neutral by 2030, which would include establishing an energy efficiency programme, leveraging distributed energy systems, reducing fleet emissions and purchasing green energy from wind farms and other sustainable sources. He went on to highlight the various areas of involvement and work carried out that Siemens had undertaken in contributing to the City's Green Economy and reduce their own carbon footprint.

In relation to the areas covered above, some of the key points that arose from the Committees discussions were:-

- It was suggested that the Council looked to work with partners and businesses and within the City to try and develop an appropriate vehicle for collective investment to deliver the requirements for becoming a carbon neutral City;
- There was a real opportunity within the forthcoming revised Local Plan to ensure that any new development within the City was designed and constructed in a manner to limit their carbon use; and
- Members supported the notion that in tackling climate change in the City, it would be essential to ensure any new policies were tested against social

inclusion to ensure no one was left behind and queried what more could be done in regards to this.

It was commented that as the City and north west region moved more towards distributed energy generation and consumption, and organisations drove to become more energy efficient, it was hoped that through their corporate responsibility agendas, any net gain in terms of unconsumed energy could be utilised in areas of energy poverty within local communities. It was also suggested that a real interventionist approach was needed in order to poverty proof any form of action taken.

The Executive Member for Environment, Planning and Transport advised that the Council would be exploring every opportunity within the Local Plan to bring forward better standards of development as well as increase the Council's ambitions in terms of climate change. In the meanwhile, there was a need to maximise all opportunities via planning frameworks in order to reshape the market and future expectations. She advised that the Council was currently exploring different financial models in order to fund the transition to greener energy usage within the Council's housing stock. In taking account of the comments and views expressed by the Committee and guest speakers, it was noted that the Council could not deliver all of the requirements by itself, and it would be essential to work with all stakeholders on the key infrastructure projects that would help the City achieve its carbon target by 2038 or earlier.

The Committee then focused on the report of the Strategic Director (Growth and Development), which provided an update on the opportunities and challenges faced by Manchester as the City made the transition to a zero carbon future. The report also focused on the implications for the City's economic growth, and development in the context of developing a more inclusive economy. which included:-

- How the Our Manchester Industrial Strategy intended to help the City achieve its ambition of being a zero carbon city by 2038 at the latest.
- The challenges and opportunities in terms of education and skills which would underpin the ability to reach this ambition and how these opportunities could be facilitated through schools, colleges, training providers and universities; and
- The challenges and opportunities in relation to the future provision of clean energy, planning and development, transport and social value.

Some of the key points that arose from the Committees discussions in considering the report were:-

- It was suggested that the proposed action plan in regards to how the transport sector could play its full part and deliver more rapid change be brought to the Committee upon its completion for scrutiny;
- Was it known what the approximate financial cost would be to the City in delivering a Green Economy and meeting the carbon targets;
- It was noted that in order to deliver this agenda, it would be essential that there was the ability for residents to develop the required skills needed;
- There was a real opportunity for increasing the use of carbon capture as part of the City's drive to becoming carbon neutral; and

- It was noted much of the work required in this area would feed through everything that was within the remit of this the Committee and would likely be incorporated into the consideration of future agenda items.

The Head of Local Planning and Infrastructure/City Policy agreed to bring a further report to this Committee at an appropriate time in 2020 which would highlight the progress that was being made in moving towards carbon neutrality within the City. He advised that it would be complicated to determine an approximate cost of delivering a Green Economy and meeting the carbon targets but gave a commitment to look at this.

Decision

The Committee:-

- (1) Thanks all the invited guest for their helpful contributions to the discussions;
- (2) Requests that it receives a future report on the outcome of the findings from the Tyndall Centre for Climate Change Research in regards to what is needed to be achieved at Manchester Airport to address carbon emissions;
- (3) Recommends that the Council representatives on the MCCC Board recommend to the Board, that it considers the feasibility of the installation of solar panels at MCCC;
- (4) Recommends that the Climate Change Sub Group give consideration to the feasibility of the installation of solar panels on Council owned assets if this is not already part of the Council's decarbonisation programme; and
- (5) Recommends that in the development of Strategic Regeneration Frameworks, Officers give strong consideration to the City's carbon budget.

ESC/19/50 Overview Report

The Committee considered a report of the Governance and Scrutiny Support Unit which contained key decisions within the Committee's remit and responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme

Decision

The Committee:-

- (1) Notes the report;
- (2) Agrees the Work Programme as submitted

Communities and Equalities Scrutiny Committee

Minutes of the meeting held on 10 October 2019

Present:

Councillor Hacking - In the Chair
Councillors Andrews, Chambers, Collins, M Dar, Doswell, Douglas, Evans,
Grimshaw, Kirkpatrick and Rawson

Councillor Rahman, Executive Member for Skills, Culture and Leisure

Dave Moutrey, Director and Chief Executive (HOME) and Director of Culture
(Manchester City Council)

Apologies:

Councillors Hitchen and Rawlins

CESC/19/35 Minutes

Councillor Andrews was unable to stay, gave his apologies and left the meeting.

Decision

To approve the minutes of the meeting held on 5 September 2019 as a correct record.

CESC/19/36 Culture Overview

The Committee received a report of the Strategic Director of Neighbourhoods which provided an overview of work to support the city's cultural offer. It highlighted work to deliver the Cultural Ambition and the 2019 Culture Awards. It also outlined work by the cultural sector to support the city's zero carbon target.

Dave Moutrey, Director and Chief Executive of HOME and Director of Culture for Manchester City Council, referred to the main points and themes within the report, which included:

- The Culture Team's core priorities;
- The Cultural Ambition 2016-25;
- Cultural impact data;
- The 2019 Culture Awards; and
- Zero carbon and the climate emergency.

Some of the key points that arose from the Committee's discussions were:

- To request more information on the Winning Hearts and Minds pilot project;
- Whether there were any further plans for projects to be taken out into the community, for example, to care homes;
- Whether any work was taking place to engage with homeless people;

- To welcome that all the staff at HOME were trained in carbon literacy and ask what was being done to promote this across other cultural venues; and
- Whether all staff in the culture sector were being paid the Manchester Living Wage.

Dave Moutrey informed Members that the Winning Hearts and Minds project which would take place in four wards in north Manchester and was about changing people's lifestyles to improve health outcomes. He reported that he and the Head of Libraries, Galleries and Culture had been invited to be involved to see how the culture sector could contribute to this work. He also informed Members that the Engagement Network was mapping wards to identify which areas were currently under-served by cultural events and looking at how to get a better distribution of cultural engagement activity across the city. He advised that there was a lot of interest in working in care homes but that this required significant resources as sustained engagement was more beneficial than a one-off cultural activity.

The Executive Member for Skills, Culture and Leisure outlined work to widen access to and participation in libraries, leisure and culture and informed the Committee that they would be receiving a report on this work at a future meeting. He reported that a lot of work had been taking place in the culture sector to engage with homeless people, including a Homelessness Summit. The Head of Libraries, Galleries and Culture provided examples of the ways his service was supporting the participation of homeless people, including waiving the identification requirements to use the library for homeless people who were unable to provide these documents and providing reading material in homeless centres. He reported that further information on the work in this area could be shared with Members.

Dave Moutrey reported that the Manchester Arts Sustainability Team (MAST) involved representatives from Manchester cultural organisations and that MAST was involved in a programme to train trainers on carbon literacy so that carbon literacy training could be embedded within organisations. He informed Members about proposals for the Council to embed requirements about carbon literacy training for staff into the funding agreements for cultural organisations which the Council funded.

The Executive Member for Skills, Culture and Leisure reported that the culture sector in Manchester was leading the way in reducing its carbon footprint and that other cities were looking at what Manchester had done in this area. He also informed Members that any organisation which the Council provided funding to was required to pay staff the Manchester Living Wage.

Decisions

1. To agree to receive a presentation on the results of the 2018/19 Cultural Impact Survey at the next meeting.
2. To request statistics on the workforce in the cultural sector, including demographic information, the use of zero hours contracts and payment of the Manchester Living Wage.
3. To request an update on the Winning Hearts and Minds project.

4. To request mapping information on access to and engagement with arts and culture by ward.

CEESC/19/37 Manchester Art Gallery's Update

The Committee received a report of the Director of Manchester Art Gallery and the Strategic Director of Neighbourhoods which detailed Manchester Art Gallery's programme, reach and social impact during 2018/19 and 2019/20 within the context of its strategic plan.

Officers referred to the main points and themes within the report, which included:

- Manchester Art Gallery's vision and objectives;
- Visitor and volunteer information;
- Work with schools;
- Targeted outreach in areas with lower levels of engagement with the Gallery; and
- The Gallery's programme of work, including exhibitions, the redevelopment of Platt Hall and the Manchester Together Archive.

The Committee watched a short film about Manchester Art Gallery.

Some of the key points that arose from the Committee's discussions were:

- To welcome the work being done by Manchester Art Gallery;
- How engagement with schools could be improved;
- Whether the Queen's Park Conservation Studios in Harpurhey could be opened up to the public to encourage engagement from people in the local area;
- The work to re-develop Platt Hall; and
- What was the future for the Manchester Together Archive, the physical and digital record of the spontaneous public response to the Arena attack of 22 May 2017.

The Executive Member for Skills, Culture and Leisure outlined how the Council had worked to engage with schools to encourage them to take up the cultural offer which was available to them and promote its benefits. He encouraged Members to engage with schools in their ward to encourage them to take this up. The Director of Manchester City Galleries reported that lack of transport and lack of time in the school week could impact on schools' ability to engage with the cultural offer and he expressed concern that arts and culture were being phased out of the curriculum nationally. He informed Members that he had recently joined the Board of Manchester Cultural Education Partnership (MCEP) with the intention of introducing art into the curriculum of Manchester schools and promoting visual and emotional literacy in children. He advised that creativity should be embedded across the whole curriculum. In response to a Member's question, the Director of Manchester City Galleries reported that education professionals would be on the MCEP Board and involved in the development of this work.

The Director of Manchester City Galleries reported that the building in Harpurhey had previously been an art gallery and was now a storage facility and conservation studio for the city's collections; however, he advised that providing public access to the building would create some challenges, due to security issues. The Senior Operational Lead (Manchester City Galleries) reported that consideration with being given to having a publicly-accessible collection on this site.

The Senior Operational Lead reported that the redevelopment of Platt Hall would be a collaboration with the local community, where communication, transparency and co-production with local people were key in order to develop something which was sustainable and community-driven.

The Senior Operational Lead informed Members that the Gallery currently had funding for the Manchester Together Archive until July 2020 which was to create digital content for the archive. She reported that an application had been submitted to the Heritage Lottery Fund for a further three years of funding which, if successful, would be used to develop the public offer for the physical material, while ensuring a contemplative personal space for those most affected to engage with the material.

Decision

To note the report.

CESC/19/38 Manchester Libraries: Our Manchester – Our Libraries

The Committee received a report of the Strategic Director of Neighbourhoods which provided an update on the Library 2020 strategy and presented future plans for Our Manchester - Our Libraries.

Officers referred to the main points and themes within the report, which included:

- Background information, including the role libraries played in local communities and library usage figures;
- Progress in relation to the Library 2020 Strategy, which began in 2016; and
- The aims of the Library 2025 vision.

Some of the key points that arose from the Committee's discussions were:

- To congratulate the Library Service on what it had achieved in transforming the service while facing budget cuts;
- The changes in the way people were using the Library Service, for example, increasing borrowing of e-books and the use of libraries for events and activities, putting them at the heart of the community;
- How the service could recruit more volunteers and diversify its volunteer base;
- Oldham Council's decision to abolish library fines; and
- The role of the Library Service in helping people with benefit claims, including benefit validation and signposting people to other services.

The Head of Libraries, Galleries and Culture reported that the service was keen to recruit more local volunteers and was now taking a more targeted approach to

volunteer recruitment. He advised that the service would look at opportunities to engage young people who were using the library service with volunteering, particularly in relation to ICT support.

The Executive Member for Skills, Culture and Leisure reported that the Council was considering whether to abolish library fines, looking at both the advantages and the disadvantages, but no decision had been made as yet.

The Chair requested that a representative from the Library Service attend the next meeting of the Review of Advice Services in Manchester Task and Finish Group to discuss the service's role in providing support to residents seeking information and advice on benefits and other issues.

Decision

To request that a representative from the Library Service attend the next meeting of the Review of Advice Services in Manchester Task and Finish Group to discuss the service's role in providing support to residents seeking information and advice on benefits and other issues.

CESC/19/39 Archives+ 5 Years On

The Committee received a report of the Strategic Director of Neighbourhoods which provided an overview of the Archives+ Partnership, five years on from the reopening of Manchester Central Library, where the partners operated. It provided information on participation and engagement with Manchester residents and provided insight into each of the partners and examples of the partners working together for the benefit of Manchester residents.

Officers referred to the main points and themes within the report, which included:

- The Archives+ exhibition area;
- The Archives+ partners and how they worked together;
- Collections development;
- Greater Manchester Archives and Local Studies Partnership; and
- Future priorities of the Archives+ Partnership.

Some of the key points that arose from the Committee's discussions were:

- To recognise what the service had achieved and to ask what the vision was for the next five years; and
- That there was a high level of engagement with primary schools but less engagement with secondary schools and was there any plan to increase engagement with secondary schools.

The Head of Libraries, Galleries and Culture reported that the vision for the service was to build on its strengths, to engage more with children and young people and to get the archive out into community venues across the city. He advised Members that the MCEP would provide an opportunity to get people's history onto the school curriculum.

Decision

To note the report.

CEESC/19/40 Manchester UNESCO City of Literature

The Committee received a report of the Strategic Director of Neighbourhoods which provided an overview of Manchester's UNESCO City of Literature designation and the work to establish a governance model that would enable the city to live up to its commitments to UNESCO and maximise the opportunities that the designation would bring.

Officers referred to the main points and themes within the report, which included:

- Background to Manchester City of Literature;
- Anticipated benefits of the UNESCO City of Literature designation;
- Commitments to UNESCO;
- Vision and governance model for Manchester City of Literature;
- City Council involvement in Manchester City of Literature; and
- Manchester City of Literature project activity.

The Executive Member for Skills, Culture and Leisure reported that the Council was looking at developing a number of initiatives as part of the UNESCO City of Literature designation and suggested that, at an appropriate time, the Head of Libraries, Galleries and Culture circulate a list of the planned initiatives to Members of the Committee.

Some of the key points that arose from the Committee's discussions were:

- To welcome the work outlined in the report;
- Whether this work had received any European funding which could be affected by Brexit;
- What tangible benefits there might be for people working in the literary sector; and
- Whether existing literature by Manchester authors would be showcased as part of this.

The Executive Member for Skills, Culture and Leisure confirmed that there was no European funding involved in this. He reported that this work had been funded by the Council, Manchester University and Manchester Metropolitan University, although he advised that they would be seeking funding from other sources in future. He informed Members that the aspirations behind the UNESCO City of Literature application were to stimulate the literary sector in the city, promote partnership working, give opportunities to aspiring writers and improve literacy rates.

The Citywide Services Manager (Reform) informed Members that one of the key aims of Manchester UNESCO City of Literature was to nurture the local literary scene which would be done through working collaboratively with local groups. He also reported that Central Library would have dedicated shelving showcasing books by local authors and publishers. The Head of Libraries, Galleries and Culture reported

that the Manchester UNESCO City of Literature status would also be used to raise awareness of activity which was already going on in the city.

Decision

To note the report.

CESC/19/41 Item for Information: Voluntary, Community and Social Enterprise (VCSE) Infrastructure Service Update

The Committee received an item for information from the Director of Policy, Performance and Reform which provided an update on the VCSE infrastructure service, specifically on the progress since January 2019 and the procurement of the new VCSE infrastructure service contract.

The Chair reminded the Committee that this was an item for information only. He noted that the report stated that the Programme Team would consider the communications strategy, particularly how they and Macc, the contract provider, could regularly engage Members on the work of the VCSE infrastructure service contract. He reported that he would meet with an officer from the Programme Team to discuss a communication plan for keeping Members informed. He also recommended that, following the contract negotiations, Macc and officers from the Programme Team be invited to a meeting of the Committee to discuss what Macc's outputs would be.

Decisions

1. To note that the Chair will meet with an officer from the Programme Team to discuss a communication plan for keeping Members informed.
2. To request that that, following the contract negotiations, Macc and officers from the Programme Team be invited to a meeting of the Committee to discuss what Macc's outputs will be.

CESC/19/42 Overview Report

A report of the Governance and Scrutiny Support Unit was submitted. The overview report contained a list of key decisions yet to be taken within the Committee's remit, responses to previous recommendations and the Committee's work programme, which the Committee was asked to approve.

The Chair advised that, given the number of items scheduled for the next meeting, he would discuss with officers whether some should be deferred to a later meeting.

Decision

To note the report and agree the work programme.

This page is intentionally left blank

Planning and Highways Committee

Minutes of the meeting held on Thursday, 19 September 2019

Present: Councillor Curley (Chair)

Councillors: Nasrin Ali, Shaukat Ali, Clay, Y Dar, Davies, Hitchen, Kamal, J Lovecy, Lyons, Riasat, Watson, White and Wilson

Apologies: Councillor Madeleine Monaghan

Also present: Councillors: Flanagan, Kilpatrick, Leech, A Simcock, M Sharif Mahamed and Whiston

PH/19/80. Supplementary Information on Applications Being Considered

Decision

To receive and note the late representations.

PH/19/81. Minutes

Decision

To approve the minutes of the meeting held on 22 August 2019 as a correct record.

PH/19/82. 122300/FO/2019 - Merseybank Playing Fields, Waterford Avenue, M20 2ZN - Didsbury West Ward

The committee considered an application for the erection of single storey building to form sports changing rooms, function room, cafe facilities and meeting room following demolition of existing changing facilities building together with car parking and creation of new vehicular and pedestrian access off Mersey Crescent, and associated external works.

The Planning Officer reported that additional representations had been received raising the following concerns:

- Parking arrangements and the impact on the surrounding residential areas.
- The incidence of crime resulting from the access and proximity of the river.
- Damage to road surfaces due to parking and road use by visitors to the facility with any damage to be repaired.
- Local accessibility to the facilities.
- A condition to prevent the sale of alcohol.

It was reported that in response to the concerns raised the applicant had responded the issues raised, in particular:

- All trees on the site would be retained.

- The creation of an access from the river would be subject to a separate application.
- There were no plans to apply for a licence for the sale of alcohol.
- The size of the facilities is based on guidance on the size of changing rooms from the Football Association.
- The design and location of the facility has been proposed to minimise the impact on residents.
- The opening hours of the facility will be – 0800 to 2100hrs Monday to Saturday and 0900 to 1800hrs on Sunday.

A representative for the applicant addressed the Committee and explained that the existing club site had gone beyond its useful life and the site was being used by unauthorised motorbikes and quadbikes as well as other anti-social behaviour also taking place. The proposal would provide new facilities for the local community to use and benefit from and this would make the site a safer area. Fletcher Moss Rangers Community Football Club had taken over the site as a community asset transfer and from lengthy consultations with stakeholders a business case was produced that had confirmed there is demand for the proposed facilities.

Councillor Kilpatrick (Ward Councillor) addressed the Committee and in welcoming the proposal also referred to the concerns of local residents on the West Didsbury estate regarding limited road access via Mersey Crescent and Craigmoores Avenue. Other concerns included the proximity of the development to residential properties and the change to the footprint of the building on the site. Residents also requested that if the Committee was minded to approve the application, it was important to ensure that conditions were added to address issues such as:

- ensuring repairs to the road were carried out on damage caused by vehicles of visitors to the development;
- limiting hours on the sale of alcohol at the development;
- the use of marshals to control parking on match days.

Councillor Leech (Ward Councillor) addressed the Committee and referred to inconsiderate parking and the importance of including a condition to require marshals to control parking. The retention of a tree near to the entrance of the site was also welcomed.

The Chair invited members of the Committee to comment on the application.

Members referred to the retention of trees on the site, the proposed travel plan and the inclusion of additional cycle stands. Officers were also asked what controls could be introduced to prevent the sale of alcohol on the site premises.

Planning Officers reported that consideration had been given to the concerns of local residents and an amendment had been made to the access to the site, also the number of parking spaces had been increased to 103 spaces. The Committee was informed that all trees on the site would be retained. As part of the travel plan for the site, a requirement for car parking marshals and additional cycle stands would be added as additional conditions. The Committee was informed that the sale of alcohol was not a planning issue and would be subject to premises licensing legislation.

Decision

To approve the application subject to the conditions and reasons set out in the report and the amendments set out the late representations, as submitted and subject to additional conditions being added relating to the requirement for car marshals on match days and the inclusion of additional cycle parking stands.

PH/19/83. 124320/FH/2019 - 53 Kingston Road, M20 2SB - Didsbury East Ward

The committee considered a request for a site visit to allow members to assess the proposed development site.

Decision

To defer consideration of the matter to allow a site visit to be carried out by the members of the Committee.

PH/19/84. 121460/FH/2018 - 53 Kingston Road Garage and Wall, M20 2SB - Didsbury East Ward

The committee considered a request for a site visit to allow members to assess the proposed development site.

Decision

To defer consideration of the matter to allow a site visit to be carried out by the members of the Committee.

PH/19/85. 120607/FO/2018 - Platt Lane Complex, Yew Tree Road, M14 7UU - Fallowfield Ward

The Committee had undertaken a site visit in the morning prior to the start of the meeting. This application was for the creation of an Artificial Grass Pitch (AGP) for Multi-Sport Activity and installation of 6 x 18-metre high floodlighting columns, creation of a hard standing, formation of topsoil bund, erection of 5-metre high ball stop fencing and installation of 1.2 metre high barriers to artificial grass pitch.

The Planning Officer introduced the application and referred to the additional information included in the late representations submitted. The information included submissions from the Platt Lane/MMU Campus Residents Association. A letter had also been received from Councillor Ilyas (Ward Councillor).

A representative of the Platt Lane/MMU Campus Residents Association addressed the Committee in objection to the application. Reference was made to problems experienced by residents resulting from visitor parking in areas around Platt Lane. The parking causes gridlock and the existing parking in the complex could not cope with the demand. In addition, coaches were using residential streets to park.

Concerns were expressed regarding the noise levels generated from the use of the pitches which did not match the levels projected within the planning report. The flood lighting proposed is 18 metres from the nearest residential properties in an area that is already impacted by light pollution from the complex. The point was made that the close proximity of the lighting would affect children trying to sleep in the houses adjacent to the complex. The current flood lighting is 55 metres from the nearest residential property.

Councillor M Sharif Mahamed (Moss Side Ward Councillor) addressed the Committee and stated that there would be a detrimental impact on the residents of Moss Side living adjacent to the complex from the proposed development. Reference was made to increases in light pollution, noise levels and car parking problems resulting from the constant use of the complex.

The applicant addressed the Committee and informed the meeting that a total of £2million had already been invested in the Platt Lane Complex and the proposal would improve the facilities further. MMU had not received any complaints relating to noise levels, parking or light pollution. In acknowledging the points raised, additional conditions had been added to the application to address resident's concerns.

The Planning Officer reported that the conditions added to the application would address concerns raised. The additional conditions would require car park marshals and additional cycle parking stands. The proposal included an Environmental Health assessment on noise levels and this had been determined the levels to be acceptable. The floodlighting proposed was a modern design, however a condition could be added to address the lighting scheme if complaints were subsequently received.

The Chair invited members of the Committee to comment on the application.

Members referred to the pricing policy at the facility and the reasons for proposing to install a bund on one side of the pitch and not the other. Members also commented on the 18 metre distance of the flood lighting poles from properties and the potential use of offensive language by visitors to the complex which may be heard by residents. Concerns were expressed on the issues of parking and other highway issues and the use of the pitch throughout the year and the impact this could have on the amenity of local residents in particular the family routines.

It was reported that the pricing policy was not a planning matter and the installation of a bund was proposed as way of screening the pitch from resident's properties adjacent to the complex to mitigate concerns raised. With regard to complaints about the use of anti-social behaviour and language, a condition could be explored in the application for the introduction of a resident reporting mechanism.

Decision

Minded to refuse for the reasons that the proposed development would impact on neighbouring properties with a loss of amenity. The Committee agreed that the proposal was therefore in conflict with policies Policy DM1 - Development Management, DC26.1 (Noise) and SP1 -- Spatial Principles.

(The Head of Planning has been requested to submit a report which addresses the concerns raised and whether there are reasons for refusal which could be sustained.)

PH/19/86. 121979/FO/2018 - Blackfriars House, Parsonage, M3 2JA - Deansgate Ward

The Committee received a request from the applicant to defer consideration of the application. The Committee agreed to defer the application.

Decision

To defer consideration of the application.

(Councillor Hitchen left the meeting at this point and took no further part in the Committee)

PH/19/87. 123522/FO/2019 - Pearl Assurance House, 25 Princess Street, M2 4HH - Deansgate Ward

The Committee had undertaken a site visit in the morning prior to the start of the meeting. This application was for alterations to Pearl Assurance House associated with its conversion to a proposed hotel in conjunction with proposals which also include a 7 storey extension to the rear of the site and a 2 storey extension to the roof (to replace existing 6th floor) to create a hotel (Use Class C1) with 70 bedrooms, rooftop bar (Class A4), a rooftop plant enclosure and ancillary accommodation (basement and ground floor) together with access and servicing proposal, external alterations and associated works.

Decision

To approve, subject to the conditions and reasons set out in the report submitted.

PH/19/88. 121375/FO/2018 - 20 - 36 High Street, including Church Street Market Stalls, M4 1QB - Piccadilly Ward

The Committee considered a request from the applicant to defer consideration of the application. The Committee agreed to defer the application.

Decision

To defer consideration of the application.

(Councillor Shaukat Ali left meeting at this point and took no further part in the Committee)

PH/19/89. 122599/FO/2019 - 1 Adair Street, M1 2NQ - Piccadilly Ward

This application related to the demolition of the existing building and the erection of a 13 / part 14 (plant level) storey building to create a 275-bedroom hotel (Class C1) use.

No objectors were present.

The applicant addressed the committee on the application.

The Chair invited the Committee to comment on the application.

Members welcomed the proposed hotel and the design approach. A question was raised about the planters and how these would be maintained and the cleaning of the material to be used on the exterior of the building.

Planning Officers reported that the proposal included on street planting at street level and planters on the balcony areas of the proposed building. The design of the building would use rain water to water the planters. The exterior of the building is a high quality concrete based material and the construction and subsequent maintenance would try to avoid drip lines forming.

Decision

To approve, subject to the conditions and reasons set out in the report submitted.

Planning and Highways Committee

Minutes of the meeting held on Thursday, 17 October 2019

Present: Councillor Curley (Chair)

Councillors: Shaukat Ali, Andrews, Flanagan, Kamal, J Lovecy, Lyons, Madeleine Monaghan, Riasat, Watson and White

Apologies: Councillor Nasrin Ali, Y Dar, Davies and Hitchen

Also present: Councillors: M Dar, Douglas, Jeavons, Kilpatrick, Wheeler, Clay, Grimshaw, Karney, Wilson and Wright

PH/19/90. Supplementary Information on Applications Being Considered

Decision

To receive and note the late representations.

PH/19/91. Minutes

Decision

To approve the minutes of the meeting held on 19 September 2019 as a correct record.

PH/19/92. Membership Changes

The Chair welcomed two new members to the Committee, Councillors Andrews and Flanagan, and thanked two former committee members, Councillors Clay and Wilson, for the service they had given to the work of the committee and the residents of the city.

PH/19/93. 124181/VO/2019 - Former Central Retail Park Great Ancoats Street Manchester M4 6DJ - Ancoats and Beswick Ward

This application was to retain the car park at the former Central Retail Park, Great Ancoats Street, Manchester as a public pay and display car park for a temporary period of two years.

The application site related to 1.5 hectares that was previously used as a 440 space car park as part of Central Retail Park, which had now been demolished. The land previously occupied by the retail units was not part of the site and was hoarded-off from the parking area. The original submission had been amended to reduce the temporary period from five years to two years, together with the removal of a

compound which was to the south western corner of the site and was being used by the Council as part of the improvement works to Great Ancoats Street. That was being taken forward under a separate planning application. Additional lighting would be provided within the north western and north eastern areas to ensure that the spaces were lit and safe to use in the evening. The location of CCTV and pay facilities remained to be confirmed as a management company had not yet been appointed. The car park would be accessed from the existing signalised junction at Great Ancoats Street and would operate on a 24-hour basis, 7 days a week.

The Planning Officer introduced the application and referred to the additional information included in the late representations submitted. The information included a submission from Lucy Powell MP and 15 additional objections including the grounds of these objections. In addition, a petition with over 10,000 signatures had been produced from the group 'TreesNotCars.com'. The petition contained key statistics and quotes from local parents in the area. The group believed that local residents would be negatively impacted by this application.

The Committee was addressed by a local resident who spoke as a representative of the 'TreesNotCars.com' group. She explained the group's objections to the application. She believed that when used as a car park for the retail park the site would have normally only had 20 to 30 cars on it, whereas with this proposal it would have 440, 24 hours of every day. She questioned the validity of the traffic management and air quality plans that had accompanied the application as the assessments had not taken into account traffic arising from football matches, concerts, at weekends and in the evenings. She argued that it was harmful to allow such a development next to a primary school, that the pollution arising from it and the vehicle movements could be harmful to the health of the children in the school, and that in doing so the Council would be acting contrary to its own declaration of a climate emergency in July.

The applicant's agent addressed the Committee. She informed Members that the temporary use as a car park would be while proposals were being drawn up for the long-term regeneration of the retail park site. As the site had been previously used as a car park, this proposal was considered acceptable. There would be a neutral effect on levels of traffic and environmental impacts, including on air quality.

Councillor M Dar (Ward Councillor for Ancoats and Beswick) then addressed the Committee in objection to the application. He referred to the level of the local opposition to the proposal from the residents of the ward. He supported the objections of the residents and also felt that the proposed use would go against the Council's declaration of a climate emergency. He felt that under the 'Our Manchester' strategy the Committee should be listening to the voices of the local people and should refuse the application.

Planning Officers were invited to respond to the concerns raised in objection to the application. It was commented that the issues that had been raised were already contained within the report. It was stated that it was believed there had been a reduction in the number of car parking spaces within the city centre and the application before Committee would not result in any increase to the number of spaces available but would replace other surface car parks that had been

redeveloped. Officers also advised the Committee that there was no evidence to suggest that the application would result in an increase in the number of car journeys into the city centre. It was reiterated that the application was for a temporary period of two years.

The Chair invited members of the Committee to comment on the application. Members raised concerns in relation to air quality and concerns that this site was next to a primary school, and that the pattern of use under this proposal would be very different and heavier from the vehicle movements when the site was a retail park. They also felt it was important to ensure that a temporary consent was for two years and no longer. Members also felt that the use of the site should not discourage people from using public transport instead of driving a car into the city.

Councillor Flanagan proposed the following amendment, which was seconded by Councillor White:

“that the Committee is minded to approve the application subject to:

- the layout of the car park being amended so that the triangular area in closest proximity to New Islington Free School was not used for parking and instead was replaced with planting to increase the landscape buffer between the site and the school;
- that a commitment was given by the Council that the site would not be used as a car park for more than the proposed two years; and
- that any parking charges introduced did not undercut public transport costs to the city centre.”

The committee supported that amendment to the officer’s recommendation, and on that basis were minded to grant the temporary consent.

Decision

Minded to approve the application, with the authority to approve the application delegated to the Director of Planning, in consultation with the Chair of the Committee, subject to the conditions and reasons set out in the report and the amendment proposed by the Committee.

PH/19/94. 124320/FH/2019 - 53 Kingston Road Manchester M20 2SB - Didsbury East Ward

This application was deferred at the request of the applicant in order to allow for the preparation of a sample panel of the proposed brick tinting.

PH/19/95. 121460/FH/2018 - 53 Kingston Road Manchester M20 2SB - Didsbury East Ward

This application was deferred at the request of the applicant in order to allow for the preparation of a sample panel of the proposed brick tinting.

PH/19/96. 120607/FO/2018 - Platt Lane Complex Yew Tree Road Manchester M14 7UU - Fallowfield Ward

This application had been formally withdrawn by the applicant in advance of the meeting.

PH/19/97. 123757/VO/2019 - 53 Barlow Moor Road Manchester M20 6TP - Didsbury West Ward

This application was for the retention of access onto a classified road. The application site related to an installed dropped kerb within the pavement to the front of number 53 Barlow Moor Road located approximately 200 metres to the west of Didsbury District Centre.

The Planning Officer introduced the application. He advised the Committee that the dropped-kerb was installed in November 2017 by the Council following a request by the owner of the property. As Barlow Moor Road was a classified road, planning permission was required for the formation, laying out and construction of a means of access to a highway. Following receipt of a complaint regarding the installation of the dropped kerb the Council's Highway Services had now submitted a planning application to regularise the installation that had taken place.

The Committee was addressed by a local resident who objected to the application. He explained the history of the development and why he believed that the installation of the drop kerb had been done without consent. He referred to a decision by the Local Government Ombudsman that the Council had been at fault for allowing the installation of the drop kerb to go ahead. He explained his knowledge of the use of the pavement, having lived nearby for 33 years, and why the installation of the drop kerb had created a very dangerous situation with the space insufficient to safely park a vehicle without obstructing the footway, making it too narrow for a wheelchair to pass by safely. He explained why the drop kerb and parking ramp were contrary to the requirements of building regulations.

Councillor R Kilpatrick (Ward Councillor for Didsbury West) then addressed the Committee in objection to the application and referred to how busy Barlow Moor Road is and the prevalence of mobility issues amongst local residents. He too said the driveway was not large enough to park a vehicle safely and that Greater Manchester Police had had to get involved to deal with the obstructions that the parked vehicles had been causing.

Planning Officers were invited to respond to the concerns raised in objection to the application. It was commented that planning permission was not being sought for parking a car on a private driveway, just the installation of the dropped-kerb.

The Chair invited members of the Committee to comment on the application.

Members were concerned that the existence of the drop-kerb was encouraging the use of the space in front of the house as a vehicle park, and that was leading to obstructions of the walkway, as was evident in the photographs in the officer's report.

The obstructions and the change of slope in the pavement were therefore making the walkway less safe for pedestrians and were harmful to the accessibility of the neighbourhood. Members were especially concerned about older and less able people trying to use the walkway, impeded by the parked vehicles and the change in the slope of the path.

Highways Officers advised the Committee that the concerns of Councillors were understood. He said that the site did present a difficult traffic situation and that the Highways service would not accept that a vehicle parked in front of the property should be able to overhang and partially block the footway. He stated that Highway Services had visited the site and were satisfied that an appropriately sized vehicle could park on the driveway without overhanging the pavement.

The members concluded that the application was detrimental to the safety of the public using the footway and requested that the Director of Planning bring a further report to the next meeting to address the concerns and with potential reasons for refusal.

Decision

The Committee is minded to refuse the application for the reasons that the proposed drop-kerb would impact on the safety of the public in using the footpath directly in front of the property. The committee agreed that the proposal was therefore in conflict with policies Policy SP1 - Spatial Principles and Policy DM1 - Development Management.

(The Director of Planning was requested to submit a report which addresses the concerns raised and whether there are reasons for refusal which could be sustained.)

PH/19/98. 124313/FO/2019 - 67 Church Road Manchester M22 4WD - Northenden Ward

This application related to the change of use to a café/bar of the ground floor of a two-storey end terrace property with cellar, and installation of rear fire escape door together with sundry ancillary alterations.

The property was located at the end of a commercial parade in a predominately residential area east of Northenden District Centre on the junction of Church Road and Consul Street. The site had historically been used as an off licence (Class A1), a hairdressers (Class A1) and an unauthorised yoga studio.

The officer drew the Committee's attention to the late representation that had been submitted by the applicant that related to the proposed conditions on a consent, and also to further letters of objection.

No objectors were present.

The applicant's agent addressed the committee on the application. She described the application as providing a café bar for local people to enjoy. There was much local

support for the application. The proposal would be a vacant unit back into use and be a benefit to the local economy.

Members welcomed the proposed use of the premises, stating that the area would benefit from this type of establishment.

Planning Officers reported that the consent was for a temporary period of 18 months, and would have a restrictive condition controlling the hours that the premises could open

Decision

The Committee approve the application, subject to the conditions and reasons set out in the report submitted

[Councillor Madeline Monaghan was not present when the vote on this application took place]

PH/19/99. 121375/FO/2018 & 121447/FO/2018 - 20 - 36 High Street, Including Church Street Market Stalls and land Bound By The Northern Quarter Multi-Storey Carpark, Church Street and Red Lion Street, Manchester, M4 1QB - Piccadilly Ward

This application was for the construction of a 22 storey building comprising 361 residential apartments, ground floor commercial floor space, associated landscaping, including new public realm and pedestrian route, together with servicing, cycle parking, access and other associated works following demolition of buildings at 20-22 and 24-26 High Street and 5 market stalls to Church Street and the erection of one and two storey market stalls for flexible commercial uses at ground and first floor (following demolition of a wall) and related access, landscaping and other associated works for a temporary five year period.

The proposals related to two sites which were inextricably linked. The first related to an island site measuring 0.35ha and bounded by High Street, Church Street, Birchin Lane and Bridgewater Place, in the south-west corner of the Smithfield Conservation Area, close to the Shudehill and Upper King Street Conservation Areas and immediately to the north of the Grade II Debenhams. The second was at the junction of Church Street and Red Lion Street adjacent to the Church Street Multi Storey Car Park and was on the edge of the Northern Quarter which contained a mix of commercial and residential uses including independent businesses that helped to distinguish the Northern Quarter from other parts the City Centre.

Councillor Douglas (Ward Councillor for Piccadilly) addressed the Committee in objection to the application. She raised three main concerns: the height and size of the building; the location of the development; and the heritage impact. She referred to the concerns of Historic England, and the impact of the loss of the Café Metro building, which she considered to be both a heritage and community asset, as well as a local employer. She said she would prefer a smaller and less imposing development on the site that would not result in the loss of the Café Metro building.

The Agent then addressed the Committee. He felt that at present the site was one of the poorest parts of the city centre and was making a negative contribution to the Conservation Area. He said that consultations undertaken by the applicant had supported the redevelopment of the site. All options to retain the Café Metro building had been examined but the constraints of the building had presented insurmountable challenges that it had not been possible to overcome. He said the new building would be considered a modern classic. He argued that the benefits of the development would outweigh and harms that would arise, articulating the many benefits of the scheme.

Planning Officers were invited to respond to the concerns raised in objection to the application. It was commented that the issues that had been raised were already contained within the report. The officer set out the benefits of the proposals and weighed those against the harm to the setting of the Conservation Area and the loss of the heritage asset. It was explained that officers had worked with the applicant to bring forward a building that was only as large as it needed to be to be viable.

Members raised concerns in relation to the loss of 20-22 High Street, the Café Metro building. It was proposed that the means to retain the façade of that building should be further examined.

In response to the concerns raised, Officers advised that the retention of the façade of that building could be examined, without an assurance being possible that a scheme that retained the façade of 20-22 High Street would still result in a viable development.

Councillor Flanagan proposed the following amendment, which was seconded by Councillor Andrews:

“The Committee is minded to approve the application subject to the Director of Planning fully investigating the feasibility of the retention of the façade of 20-22 High Street within the development proposals.”

He explained that he trusted the Director of Planning, in consultation with the Chair of the Committee, would carefully examine how the façade could be retained so as to do the best for the city. The committee accepted that amendment to the Officer's recommendation.

Decision

The Committee was minded to approve the application, with the authority to approve delegated to the Director of Planning, in consultation with the Chair of the Committee, subject to the signing of a s106 legal agreement relating to a contribution towards affordable housing, the conditions and reasons set out in the report and the amendment passed by the Committee to fully explore the potential to retain the façade of 20-22 High Street.

[Councillor Watson left the meeting during consideration of this application]

**PH/19/100. 121979/FO/2018 - Blackfriars House Parsonage Manchester M3 2JA
- Deansgate Ward**

This application was for the change of use of part of ground floor from office to café, works to rooftop comprising erection of a rooftop extension for use as a restaurant and refurbishment of roof space to house ventilation equipment and create roof terrace with intensive green roof.

The proposal related Blackfriars House, an eight storey building bounded by Parsonage, Blackfriars Street, the River Irwell and Alexandra House. It was located in the Parsonage Gardens Conservation Area. Blackfriars House was a substantial office building built in 1923 and its principal elevations were in Portland Stone. The building was not listed but was considered a non-designated heritage asset and made a positive contribution to the conservation area. Alterations included the demolition of existing rooftop buildings to allow for a rooftop extension constructed from bronze coloured aluminium and curtain wall glazing, an associated roof terrace and a green roof. Alterations would also be made to the service entrance at ground floor level on Parsonage, to provide access to the roof level.

Councillor Jeavons (Ward Councillor for Deansgate) addressed the Committee in objection to the application and referred to the history of the proposals for this site and the extent of objection there had been to those proposals. He acknowledged that the scheme now before the Committee had addressed many of those objections and he commended the developer for that. He raised remaining concerns that he called on the Committee to examine in relation to noise and recycling, congestion, traffic and pollution.

The Agent then addressed the Committee. He informed Members that the development would benefit existing users of the building, provide high quality amenities for the wider community, and new employment opportunities. He explained how the proposals had evolved to address the objections that had arisen from earlier schemes. He confirmed that the applicant was willing to accept and comply with the proposed conditions to reduce the potential harm to local residents.

Planning Officers were invited to respond to the concerns raised in objection to the application. It was confirmed that the conditions on the scheme had been proposed to reduce any potential nuisance to neighbouring residents.

Members stressed the need to ensure that the proposals to include a 'green roof' had to be included as part of the development. Subject to that the Committee supported the application.

Decision

The Committee approves the application, subject to the conditions and reasons set out in the report

[Councillor Raisat left the meeting during consideration of this application]

Audit Committee

Minutes of the meeting held on Tuesday, 15 October 2019

Present:

Councillor Ahmed Ali (Chair) – in the Chair
Councillors Clay, Lanchbury, Russell, Stanton and Watson
Dr D Barker (Co-opted Member)
Dr S Downs (Co-opted Member)

Also present:

Councillor Craig, Executive Member for Adult Health and Wellbeing
Councillor Ollerhead, Executive Member for Finance and Human Resources
Councillor Stogia, Executive Member for Environment, Planning and Transport

AC/19/40. Minutes

Decision

To approve the minutes of the meeting held on 30 July 2019 as a correct record.

AC/19/41. External Audit Progress Report and Update

The Committee considered a report of Mazars, which provided an update on progress in delivering their responsibilities as the Council's external auditor. The report also highlighted key emerging national issues and developments which may be of interest to Members of the Committee.

It was reported that since the last meeting they had completed work on the Council's Whole of Government Accounts (WGA) return as required by the National Audit Office and had issued their unqualified conclusion on the Council's WGA submission on 20 September 2019. This had enabled Mazars to issue their Audit Completion Certificate for 2018/19 on that date.

The Chair invited questions from the Committee.

A Member queried the net expenditure figure for the WGA. It was explained that the net expenditure figure was the difference between public sector income and expenditure with financing costs taken into account.

A Member welcomed the fact that the submission of the Council's accounts had been made on time and sought assurance that this would be repeated for 2019/20. It was reported that Mazars had already begun to have discussion with the Council in relation to this to identify areas of work that could commence earlier in order to ensure next year's account were also submitted on time.

Decisions

(1) The Committee notes the report; and

- (2) Thanks all Officers who had been involved in the submission of the Council's accounts.

AC/19/42. External Auditor Annual Audit Letter

The Committee considered the Annual Audit Letter of Mazars, the Council's external Auditors, which summarised the work they had undertaken as the auditor for Manchester City Council for the year ended 31 March 2019.

The purpose of the audit was to provide reasonable assurance to users that the financial statements were free from material error. This was conducted in accordance with the requirements of the Code of Audit Practice issued by the National Audit Office. The report, issued to the Council on 31 July 2019, stated that, in the view of Mazars, the financial statements gave a true and fair view of the Council's financial position as at 31 March 2019 and of its financial performance for the year then ended.

Decision

The Committee notes the Annual Audit Letter.

AC/19/43. Risk Review Item - Adults Improvement Plan and Assurance Update

The Committee considered a report of the Executive Director Adult Social Services, which sought to provide an assurance update on progress made in responding to issues arising from Internal Audit reports of Adults Social Care and the planned actions to address areas of risk.

Many of the planned actions agreed in response to audit work were being delivered through the Adults Social Care Improvement Programme. This Programme incorporated findings and areas for improvement identified through audit work as well as a range of other sources including management reviews, partner engagement and staff feedback. This included the following areas:-

- Transition to Adult Services;
- Homecare Contracts;
- Disability Supported Accommodation Services Quality Assurance (QA);
- Management Oversight and Supervisions;
- Deprivation of Liberty Safeguarding (DoLS); and
- Mental Health Casework Compliance.

The Programme was focused on ensuring the basics were in place for adult social care to deliver high quality services for Manchester residents and to successfully deliver health and social care reform and integration. The programme plan for this work had been developed based on the outcomes of diagnostic work and the internal audits completed. The programme included workstreams on:-

- Assessment function;
- Safeguarding and Quality Assurance functions;
- Provider services;

- Workforce skill and capacity;
- Adult social care commissioning; and
- Front Door offer.

The Programme was governed by the Adult Social Care Improvement Board, chaired by the Executive Director of Adult Social Services and comprised of senior officers from the service and MLCO with support from the corporate core. The Board reported to the MLCO Executive through the Executive Director of Adult Social Services, and provided assurance to the Council's Strategic Management Team and the MHCC Executive on a quarterly basis.

The report went on to detail the progress to date of a number of key priorities.

The Chair invited questions from the Committee.

A Member commented that it was not clear what recommendations identified by Internal Audit were still outstanding and when and how these would be resolved. In response, the Executive Director Adult Social Services assured the Committee that the Improvement Programme would address all outstanding recommendations and that this would be monitored by both the Council's Senior Management Team and the MLCO Executive. The Deputy Chief Executive and City Treasurer also commented that an update report on the outstanding recommendations was due to come before the Committee in November.

The Committee queried whether the new Liquid Logic software provided a method for monitoring supervisions and also whether the consultation with staff on the proposal of weekend working to increase the impact of the reablement service was genuine.

It was reported that the Executive Director Adult Social Services had reviewed the Supervisions Policy and how it fitted with other Council policies and following the appointment of 12 Neighbourhood Team managers, these supervisions were now being undertaken. It was also reported that the consultation with staff on improvements to the reablement service were genuine and work was ongoing with staff and Trade Unions to identify suitable solutions.

A Member commented on the overuse of acronyms within the report; questioned whether the additional number of posts that were being created could be financed from the £4.225million that was being invested into the service to support delivery of the improvement programme; sought clarification as to how the Quality Assurance approach was being embedded, and with reference to Mental Health Casework Compliance, queried how the Council was able to have internal audit of systems that it did not own or manage.

The Executive Director Adult Social Services noted the point made around the overuse of acronyms, acknowledging that the report was complex and that this would be looked at in future reports. It was explained that the total number of posts being created would be funded from a number of funding streams in addition to the £4.225million that the Council had invested. In terms of quality assurance, it was explained that there had been a reduction in the number of staff each manager had responsibility for to ensure that this was being embedded within teams and in terms

of Mental Health Casework Compliance, it was explained that whilst the Council did not directly employ Mental Health Supervisors, it did have a statutory duty to deliver a Mental Health service and worked closely with Greater Manchester Mental Health Foundation Trust (GMMHFT) who delivered this on behalf of the Council. From a Council perspective, any recommendations for improvement to this service that Internal Audit identified would be directed to the Executive Director Adult Social Services who would then engage with GMMHFT.

The Executive Member for Adult Health and Wellbeing commented that she strongly believed the role of Audit was to reassure the Council that all aspects of work and service delivery were being delivered effectively and efficiently and acknowledged that the governance of the integration of health services with the Council was complex.

In relation to a query on recruitment to the Disability Supported Accommodation Service, it was explained that new support co-ordinators had been recruited.

The Executive Director Adult Social Services advised that BiA's stood for Best Interest Assessors in terms of Safeguarding and DoLS and that in relation to recruitment to safeguarding positions 13 BiA's had been recruited.

It was commented that a progress table of the outstanding recommendations should be included in the report that was due to come before the Committee in November as well as some form of assurance mapping.

The view of the Council's External Auditors was sought and it was noted that the External Auditors role was to consider the governance arrangements of the Council and they had an assurance of the overall arrangements.

Decision

The Committee note the actions being taken through the Adults Social Care Improvement Programme.

AC/19/44. Risk Review Item - Manchester Salford Inner Relief Route Lessons Learned

The Committee considered a report of the Director of Highways and Head of Audit and Risk Management, which summarised the key events surrounding the financial failure and subsequent administration of the principal contractor (Dawnus) on the Manchester Salford Inner Relief Route (MSIRR) highways programme and associated lessons learned.

The report highlighted the timeline of events from when the framework agreement for major highways works was let in October 2017, the award of MSIRR contract to the principal contractor in June 2018 and works commencing in August 2018 to the 12 March 2019, when Highways Service were contacted by TfGM to advise that subcontractor vehicles were blocking traffic work on the scheme and the principal contractor had failed to attend a planned site meeting.

The report provided detail of the subsequent steps taken by the Council, which included the formation of an Incident Management Team (IMT) to gain an understanding of the position of the principal contractor, key risks and issues, current planned actions and further planned actions. Subsequently, a range of options to secure a new contractor were developed and appraised through the IMT, with agreement on three phases to restart the works. Following confirmation on 18 March 2019 that the principal contractor had entered into administration, the formal process of procurement started, with the contract awarded to John Sisk and Son, as the new principal contractor for the completion of works.

The Committee was then appraised of the lessons learned from the incident, the current programme status in terms of progress, costs and funding and finally, the proposed actions that had been identified.

The Chair invited questions from the Committee.

It was acknowledged that without the swift action of the Council, it would not have been possible to rescue the contract and the Committee placed on record its thanks to all those that had been involved.

Concern was raised in relation to the ability for sub-contractors to report any issues of concern they had around payment with the principal contractor and it was suggested that there should be a mechanism for these concerns to be raised directly with the Council.

The Committee queried that given a known cause of delay to the scheme had resulted from the need for re-working aspect of the scheme that had been assessed as being of sub-standard quality, whether the original value of the contract was not sufficient or was the principal contractor providing substandard work. The Director of Highways responded, advising that there had been no evidence to suggest the principal contractor was delivering poor quality work, but what did become evident was that the progress of works had slowed down. He also added that the principal contractor was paid by the Council in accordance with works completed and it was their responsibility to ensure payment was made to any sub-contractors. It was reported that nothing had ever been raised directly with the Council on the issue of non-payments, but this would be a lesson learned for the future in regards to the whistleblowing policy.

In relation to a question on the identified changes in financial stability of the principal contractor, which had been identified on further accountant examination following the incident, the Head of Audit and Risk Management advised that the credit check report that was undertaken prior to the contract being awarded had identified the principal contractor as low risk and at the time there was nothing to make the Council concerned around their financial stability.

In re-awarding the contract, the Committee queried why it had been agreed that the contract for the completion of works should be let in accordance with NEC Option E, as payments were on cost reimbursement plus overheads and profit which transferred a greater level of financial risk to the Council. The Deputy Chief Executive and City Treasurer explained that although this was not a preferred form of

contract that the Council would normally enter, and had only been used in this occasion given the very specific and particular events that occurred on MSIRR and the intolerable risk of further, significant details on the programme following the unexpected collapse of original principal contractor.

It was suggested that in awarding any future contracts, consideration should be given to locally based contractors and that the ability for sub-contractors to report concerns directly to the Council should be built in to future contracts, should they not feel able to raise concerns with the principal contractor.

Decision

The Committee note the lessons learned from the MSIRR programme.

AC/19/45. Annual Complaints Report

The Committee considered the report of the Deputy Chief Executive and City Treasurer and the City Solicitor which presented the complaints and enquiries dashboard for the Council's annual performance for 2018/19 relating to corporate and social care complaints, Councillor and MP enquiries. The report also provided information of how the complaints and enquiries received had been used to influence service related improvements. The Director of Policy Performance and Reform introduced the report.

The Chair invited questions from the Committee.

Reassurance was sought that where praise was received for staff, this was passed on to the member of staff in question. It was also asked how much forward planning did the Council undertake in identifying areas of work that would possibly result in complaints being received.

The Feedback and Complaints Manager advised that all directorates received quarterly report on praise received for staff, which was circulated to all Managers for ensuring that this was then passed on to the appropriate members of staff. In terms of forward planning it was explained that the Complaints Team worked with all Directorates to identify areas of work that could potentially be problematic and result in a spike in complaints to try and communicate with residents in advance.

Decision

The Committee notes the report.

AC/19/46. Work Programme and Audit Committee Recommendations Monitor

The report of the Governance and Scrutiny Support Unit which contained responses to previous recommendations was submitted for comment. Members were also invited to agree the Committee's future work programme.

It was commented that a number of previous recommendations made by the Committee in late 2018 and early 2019 still required responses.

In relation to the recommendation that the minutes of the Manchester Local Care Organisation Audit Committee be submitted to this Committee for information, the Head of Audit and Risk Management commented that the MLCO did not have its own Audit Committee and it was actually Manchester Health Foundation Trust (MHFT) that had an Audit Committee. He advised that a conversation would need to be had with colleagues at MHFT as to what could be provided to this Committee.

The Deputy Chief Executive and City Treasurer agreed to arrange response to the outstanding recommendations in advance of the next meeting.

Decision

The Committee:-

- (1) Notes the Work Programme; and
- (2) Notes that the Deputy Chief Executive and City Treasurer will arrange responses to the outstanding recommendations in advance of the next meeting.

AC/19/47. Exclusion of Press and Public

Decision

To exclude the public during consideration of the following items which involved consideration of exempt information relating to the financial or business affairs of particular persons and public interest in maintaining the exemption outweighs the public interest in disclosing the information

AC/19/48. Annual Counter Fraud Report - PART B

The Committee considered a report of the Deputy Chief Executive and City Treasurer and the Head of Audit and Risk Management, which provided a summary the outcome of reactive and proactive work undertaken during 2018/19 to investigate referrals of fraud and other irregularities.

The report set out the context for fraud risks in the Council and the response to these risks. It provided a summary of the work delivered by Internal Audit along with other teams across the Council during the year, resolution of issues and areas identified for further development during 2019/20.

The Head of Audit and Risk Management referred to the main points and themes within the report and responded to questions from the Committee.

Decision

The Committee notes the report

Audit Committee

Minutes of the meeting held on 12 November 2019

Present:

Councillor Ahmed Ali - In the Chair
Councillors Clay, Lanchbury, Russell and Watson

Independent Co-opted member: Dr S Downs

Independent Co-opted member: Dr D Barker

Also Present:

Councillor Ollerhead, Executive Member for Finance and Human Resources
Stephen Nixon, Mazars

Apologies: Councillor Stanton

AC/19/49 Minutes

Decision

To approve the minutes of the meeting held on 15 October 2019 as a correct record.

AC/19/50 Treasury Management (Interim) Report

The Committee considered the report of the Deputy Chief Executive and City Treasurer that provided Members with an update on Treasury Management activities of the Council during the first six months of 2019-20.

Decision

To note the report.

AC/19/51 Internal Audit Assurance Report

The Committee considered the report of the Deputy Chief Executive and City Treasurer and the Head of Internal Audit and Risk Management that provided Members with a summary of the work of the Internal Audit Section from April to September 2019, including progress toward delivery of the annual audit plan, a summary of assurance opinions on completed audits and a summary position on the implementation of Internal Audit recommendations. Focus was on the work produced in the second quarter of the year July to September. The opinions and statistics had been shared with Directorate senior managers for discussion; to agree actions; and would be used to inform an overall annual assurance opinion in March 2020.

The Chair stated that he welcomed the format of the Executive Summaries that had been provided throughout the report.

A Member commented upon the Limited Assurance given for the governance arrangements between the Council and the Manchester Local Care Organisation (MLCO). The Head of Internal Audit and Risk Management stated the challenges arose due to multiple organisations, acting as commissioners and providers and their respective reporting mechanisms and decisions making arrangements. He stated that whilst this was a complex landscape he reassured Members that non were acting beyond their legal power or authority. He stated that he was confident that this could be resolved and added that all partners were committed to this.

The Member further commented that KPIs needed to be agreed and monitored for the Manchester Local Care Organisation so that the benefits to residents could be monitored and assessed. The Deputy Chief Executive and City Treasurer reported that KPIs needed to be appropriate and she stated the clear line of accountability rested with the Executive Director, Adult Social Services and her Deputy. She added that the benefits of the MLCO and the Integrated Neighbourhood Teams were beginning to be realised by preventing people going into hospital unnecessarily and moving people safely out of acute hospital care into a community setting.

A Member requested that further to the report that had been considered by the Committee at their October meeting she still had concerns in relation to Adult Social Care and recommended that a further report on all of the outstanding recommendations identified by Internal Audit for Adult Services be submitted for consideration at a future meeting. The Member also stated that the Executive Member for Adult Health and Wellbeing and the Executive Director, Adult Social Services should be in attendance.

A Member enquired what were the arrangements for the incidents reported where management did not agree with an internal audit assessment. The Head of Internal Audit and Risk Management informed the Committee that this was flexible and could be negotiated as long as Internal Audit were satisfied that appropriate actions were taken to address any identified risk.

In response to the Corporate Services, Integrated Commissioning and Procurement information provided a Member requested that further details on all low value contracts and associated timescales be provided. The Head of Internal Audit and Risk Management stated that he would circulate information on these outside of the meeting.

Decisions

The Committee recommend:

1. To receive a report on the all the outstanding recommendations identified by Internal Audit for Adult Services be submitted for consideration at a future meeting and that the Executive Member for Adult Health and Wellbeing and the Executive Director, Adult Social Services be in attendance.
2. To receive an update report on the Management Oversight and Supervision – Children’s Services be submitted for consideration at a future meeting and that the

Deputy Director Children's Services and the Executive Member for Children and Schools be in attendance.

3. That the Head of Internal Audit and Risk Management circulate information on the value of contracts referenced within the Integrated Commissioning and Procurement information.

4. To confirm the proposed changes to the Internal Audit Plan 2019/20, subject to the comments from the Committee above.

AC/19/52 Outstanding Audit Recommendations

The Committee considered the report of the Deputy Chief Executive and City Treasurer and the Head of Internal Audit and Risk Management that provided the details of progress to address outstanding recommendations in the High Priority categories.

The Head of Internal Audit and Risk Management reported to the Committee that the recommendations relating to Children Missing from Home had been completed. Members welcomed this.

Members noted that the Transition to Adults recommendations remained outstanding and noted that this was a longstanding issue. A Member commented that it was important to recognise the importance of this and the impact this had on citizens of Manchester. The Head of Internal Audit and Risk Management responded by stating that this was a complex area of activity, involving a number of services. He stated that the Executive Director Adult Social Services was seeking to deliver a holistic approach and that transitions was an area of high priority in the Adults Improvement Plan. He recommended that a further update on this specific activity is reported to the Committee at an appropriate time. Members endorsed this recommendation.

In response to a comment from a Member regarding Disability Supported Accommodation Services, the Head of Internal Audit and Risk Management stated that the issue of capacity did present a challenge. He stated that the outstanding recommendations had been escalated to the relevant Strategic Lead and Executive Member. He recommended that a further update on this specific activity is reported to the Committee at an appropriate time. Members endorsed this recommendation.

The City Solicitor addressed the Committee in regard to Purchase Cards. She reported that the guidance in respect of purchase cards had been provided, and the intention was to appropriately embed these into both the Members and Employees Code of Conduct. She said that this would be done in consultation with both Human Resources and Trade Unions and it was anticipated that this would be completed by July 2020. She advised that the Codes of Conduct would be reported to Standards Committee for consideration and comment.

Decisions

The Committee recommend:

1. To note the report.
2. That a report on the overdue recommendations in relation to the Transition to Adults be submitted for consideration at an appropriate time, and all relevant Strategic Leads and Executive Members be in attendance.
2. That a report on the overdue recommendations in relation to Disability Supported Accommodation Services be submitted for consideration at an appropriate time, and all relevant Strategic Leads and Executive Members be in attendance.

[Councillor Lanchbury declared a personnel and non-prejudicial interest as she is a Reg 44 visitor (an Independent Person who visits a children's residential home on a monthly basis.)]

AC/19/53 Annual Governance Statement Update

The Committee considered the report of the Deputy Chief Executive and City Treasurer that set out a brief summary of the progress that had been made to date in implementing the governance recommendations from the 2018/19 Annual Governance Statement (AGS). It also outlined the next steps in the process of producing the Annual Governance Statement 2019/20.

A Member noted the information provided that described that the Chief Executive of Liverpool City Council, had been appointed as the North West regional coordinator for Brexit preparations and reporting, and enquired when had that happened. The Deputy Chief Executive and City Treasurer stated that she would confirm the date and circulate this information to the Committee.

A Member noted the information provided in relation to Cyber Security and enquired if this was to be available to Members. She requested that if it was not then this training be extended to Members and information be shared with the Members Development Working Group.

A Member commented on the reported 10% increase in managers completing Return To Work information promptly when compared to the same reporting period last year, stating that this was to be welcomed.

In regard to the information provided against Action Point 3, Members noted their discussion when considering the previous agenda item, AC/19/51 and recommended that Officers take the concerns and views of the reporting of Adult Services into consideration. The Director of Policy, Performance and Reform stated that comments of Members had been noted.

In response to a question from a Member regarding ethnic diversity in senior management roles, the Director of Policy, Performance and Reform stated that consideration would be given as to how this information, and wider equalities data could be reported within these reports to the Committee.

Decision

To note the report.

AC/19/54 Governance Improvement Progress for Partnerships with Low or Medium Strength of Governance Assessment Ratings

The Committee considered the report of the Deputy Chief Executive and City Treasurer that provided an update on progress made to strengthen governance arrangements in the sixteen partnerships where a 'Low' or 'Medium' Partnership Strength of Governance rating was recorded in the 2018 Register of Significant Partnerships, as requested by the committee in February 2019.

In response to a question from a Member the Director of Policy, Performance and Reform stated that substantive report on the Register of Significant Partnerships would be submitted to the February 2020 meeting for consideration, adding that the register was a live document and could be reviewed throughout the year.

In regard to the Hulme High Street entry, the Performance and Intelligence Officer reported that the Council had now commenced the process of acquiring the shares in Hulme High Street Ltd currently held by AMEC/Muse. The result being that the Council would become the sole shareholder of the company hence no longer a joint venture or partnership. The Council's legal team continued to prioritise this area of work; in the interim the partnership remained as 'Low' governance strength. Members welcomed this update.

In response to the governance arrangements of the Northern Gateway, Members were informed that any changes to the business plan would need to be agreed by the Executive.

Members welcomed the reported establishment of the Manchester Safeguarding Partnership (MSP) that had replaced the Manchester Safeguarding Children's Board, which consisted of the Manchester Safeguarding Children Board and Manchester Safeguarding Adults Board. The new MSP had been established in response to new legislative guidance that required all local areas to publish their new multi-agency safeguarding arrangements for children by 29 June 2019.

A Member commented that consideration needed to be given to all Tenant Management Organisations, not just the two that were referenced within the report when reporting the relationships between the Council and TMOs.

In response to a specific question regarding the Brunswick PFI the Deputy Chief Executive and City Treasurer informed Members that all such schemes were monitored. The Head of Internal Audit and Risk Management suggested that the Committee may wish to consider a specific report on this activity when reviewing their Work Programme.

Decision

To note the report.

AC/19/55 External Audit Progress Report and Update – Oral Report

The Committee heard from Stephen Nixon, Mazars the Council's External Auditors. He advised Members that work was progressing and the detailed plan would be submitted to the Committee in the new year.

Decision

To note the oral report.

AC/19/56 The Committee's Work Programme

A Member recommended that both the Children's and Adults Directorates be included in the Risk Review Item scheduled for consideration at the December meeting, with all relevant Strategic Leads and Executive Members in attendance.

Decision

To approve the Work Programme subject to the above amendment.

AC/19/57 Exclusion of the Public

Decision

To exclude the public during consideration of the following items which involved consideration of exempt information relating to the financial or business affairs of particular persons and public interest in maintaining the exemption outweighs the public interest in disclosing the information

AC/19/58 Oral report on Cyber Security Audit Findings (Public Excluded)

The Committee received an oral report from the Head of Internal Audit and Risk Management that provided Members with an update cyber security audit findings.

The Head of Internal Audit and Risk Management then responded to questions from Members.

Decision

To note the oral report.

Personnel Committee

Minutes of the meeting held on 16 October 2019

Present: Councillor Ollerhead (Chair) – in the Chair

Councillors: Akbar, Bridges, Craig, , N Murphy, S Murphy, Rahman, Richards, and Stogia

Apologies: Councillor Leech and Leese
PE/19/23 Minutes

Decision

To confirm the minutes of the meeting held on 11 September 2019 as a correct record.

PE/19/24 Employment Policy – Domestic Abuse

The Committee considered a report of the Interim Director of HROD which set out a revised and strengthened approach to supporting staff who are subject to or affected by domestic abuse. The existing policy had been refreshed to reflect changes in best practice and learning over the last three years as well as consultation with the Council's Community Safety team. The policy had also been aligned with the Council's zero-tolerance 'Delivering Differently' Domestic Violence and Abuse Strategy. The Committee was invited to approve the policy and its implementation.

The Committee noted that an internal communication strategy would be rolled out to staff to inform them of changes to the policy. Members also discussed the importance of leading by example and exerting influence to larger employers in the city to adopt similar ways of working.

No Trade Union comments had been submitted for the item. The Committee fully supported and welcomed the proposals.

Decision

PE/19/25 Director of Commercial and Operations

The Committee considered a report of the Chief Executive which put forward a proposal to redesignate and regrade the post of Operations and Commissioning Director in the Neighbourhoods Directorate to Director of Commercial and Operations in order to reflect increased responsibilities. The increased responsibilities were set out in the report as well as the financial implications of the proposals.

No Trade Union comments were submitted for consideration of the item. The Committee agreed the proposals.

Decisions

1. To approve the redesignation of the Head of Commissioning and Delivery to Director of Commercial and Operations.
2. To recommend that Council approves the regrade of the Director Commercial and operations from SS3 (£78, 715 - £87, 217) to SS4 (£95, 953 - £105, 940) and agrees to appointment at a salary of £105, 940

Health and Wellbeing Board

Minutes of the meeting held on 30 October 2019

Present:

Councillor Richard Leese, Leader of the Council (Chair)
Councillor Craig, Executive Member for Adults
Dr Murugesan Raja GP Member (Central) Manchester Health and Care
Commissioning
Kathy Cowell, Chair, Manchester University NHS Foundation Trust
Jim Potter, Chair, Pennine Acute Hospital Trust
Mike Wild, Voluntary and Community Sector representative
Vicky Szulist, Chair, Healthwatch
Paul Marshall, Strategic Director of Children's Services
David Regan, Director of Public Health
Bernadette Enright, Director of Adult Social Services

Also Present:

Professor Matt Makin, Medical Director, North Manchester General Hospital
Peter Blythin, Manchester University NHS Foundation Trust
Jonny Sadler, Programme Director, Manchester Climate Change Agency
Claire Igoe, Head of Environmental Sustainability, Manchester University NHS
Naomi Makin, Greater Manchester Mental Health NHS Foundation Trust
Martina McLaughlin, Planned Care Reform Manager, MHCC

Apologies:

Rupert Nichols, Chair, Greater Manchester Mental Health NHS Foundation Trust
Dr Claire Lake Member (South) Manchester Health and Care Commissioning
Dr Ruth Bromley, Chair, Manchester Health and Care Commissioning
Dr Vish Mehra, Central Primary Care Manchester

HWB/19/31 Minutes

The minutes of the meeting held of 28 August 2019 were submitted for approval.

Decision

The approve the minutes of 28 August 2018 as a correct record.

HWB/19/32 Improving Adult Mental Health Services in Manchester

The Board considered the report and accompanying presentation of the Chief Executive, Greater Manchester Mental Health NHS Foundation Trust that provided a progress report on developments in Manchester mental health services following the acquisition of Manchester Mental Health and Social Care Trust on 1st January 2017.

The Chief Executive, Greater Manchester Mental Health NHS Foundation Trust referred to the main points and themes within the presentation which included information and updates on the following areas of activity: -

- Improving Access to Psychological Therapies (IAPT);
- Reducing Out of Area Placements for Adult Acute Patients;
- Developing an Enhanced Community Mental Health Model;
- Mental Health Liaison in Acute Hospitals;
- Provision of a dedicated Section 136 Suite;
- Rehabilitation Pathway and Housing and Mental Health Strategy;
- Community Engagement and Manchester Wellbeing Fund;
- Improving our environments;
- Integrating with Manchester Local Care Organisation;
- Greater Manchester Transformation Programme; and
- Update on CQC Well Led Inspection of GMMH – July 2019.

The Chief Executive, Greater Manchester Mental Health NHS Foundation Trust reported that the Trust employed the highest number of apprentices in the UK and the Trust was recognised as Living Wage Foundation Employer. He stated that this was important to assist in the recruitment and retention of the best workforce to deliver services for the benefit of Manchester citizens. He further commented that the Trust had recently commissioned a dedicated student mental health service; was delivering mental health services for a Housing First project, delivered by a local housing provider to support 400 homeless people; delivering a mental health and criminal justice service and that the substance misuse service had been extended across the city.

The Board welcomed the reported improvements and noted that both areas of challenge and improvement had been identified. In particular, the Board welcomed the work undertaken to address the number of out of area placements for patients requiring care.

In response to a question from a Member the Director of Operation, GMMH stated that individuals could self-refer for treatment, however the waiting time for face to face advice was approximately 6 weeks for an IAPTS appointment.

The Chief Executive, Greater Manchester Mental Health NHS Foundation Trust acknowledged a comment from a Board Member by advising that work was underway at a Greater Manchester level to improve the transition from CAMHS (Child and adolescent mental health services) to Adult Services. The Director of Operation, GMMH also commented that opportunities did exist to work with families and deliver targeted preventative work.

The Chief Executive, Greater Manchester Mental Health NHS Foundation Trust welcomed the suggestion to work closely with Partners to continue to address out of area placements and delayed transfer of care cases. He further acknowledged a comment regarding sustainability of community projects and commented that opportunities to use the Manchester Wellbeing Fund to achieve this were being explored, and he provided an example of where this Fund had been used to then attract alternative sources of funding to support projects long term.

Decision

To note the report and welcome the progress reported.

HWB/19/33 North Manchester Strategy

The Board considered the report and accompanying presentation of the Chair, Manchester Health and Care Commissioning that provided an update on the North Manchester Strategy with particular reference to the two major capital announcements that had been made by Government to invest in facilities at the North Manchester General Hospital (NMGH) site.

The Executive Director, Strategy, MHCC referred to the main points and themes within the presentation which included information and updates on the following areas of activity: -

- Providing a context for the site in terms of area and population;
- The case for change and a summary of the proposition to deliver a modern health and care offer;
- The opportunity for health to deliver wider economic benefits to the area;
- A description of the financial investment required; and
- The approach to partnership working.

Professor Matt Makin, Medical Director, North Manchester General Hospital commented that there was a genuine positive culture amongst all staff working at NMGH and staff were engaged in the delivery of an improved offer for the area. This was recognised by members of the Panel who commented that they had witnessed this also.

Peter Blythin, Manchester University NHS Foundation Trust (MFT) reiterated the commitment to bringing NMGH into the Single Hospital Service model.

The Chair, on behalf of the Board thanked all of the staff working at the site for their continued dedication to the residents of North Manchester. He further commented that the proposals represented a unique opportunity to transform the provision of health and care services in North Manchester and provide a stimulus for economic regeneration. A Board Member further commented that people have an emotional attachment to the hospital site and it was valued by the local population.

In response to a question regarding public transport and access to the site the Executive Director, Strategy, MHCC said this would be considered as part of the wider strategy considerations. He further responded that the Board would have oversight of the delivery of the strategy and reiterated the importance of community engagement with this project, noting the comment regarding local pride in the site.

Decision

To note the report.

HWB/19/34 Locality Plan Refresh

The Board considered the report of the Executive Director of Strategy, Manchester Health and Care Commissioning that described how the Manchester system was approaching the development of its 3rd Locality Plan Refresh and the proposed content.

The Chair noted that this was the third Locality Plan and consideration needed to be given to devising a longer term plan. The Executive Director of Strategy, Manchester Health and Care Commissioning acknowledged this comment.

Decision

To note the report.

HWB/19/35 Zero Carbon and Health

The Board considered the joint report that provided an update on the following areas of activity, Zero Carbon Framework (2020-38); Air Quality and Respiratory Disease. The report also provided an update on the recommendations of the Manchester Public Health Annual Report 2018 on Air Quality.

The Board welcomed Jonny Sadler, Programme Director, Manchester Climate Change Agency who described that in November 2018, Manchester City Council had adopted new climate change targets for the city, based on work by Manchester Climate Change Agency and the Tyndall Centre for Climate Change Research at the University of Manchester. The targets commit Manchester to limit its CO₂ emissions to 15 million tonnes during the period 2018-2100, our 'carbon budget' (recognising that the city currently emits 2 million tonnes per year); rapidly reduce CO₂ emissions, by an average of at least 13% year-on-year and; and become a zero carbon city by 2038 at the latest.

Mr Sadler said that he recognised and welcomed the stated commitments and ambitions of all Partners to achieve these challenging targets, however challenged them to do more. He said the NHS needed to consider their direct emissions from buildings and the 'hidden' emissions generated and provided examples of these.

The Board then heard from Claire Igoe at MFT, Martina McLaughlin from MHCC and Naomi Makin from the Greater Manchester Mental Health NHS Foundation Trust who described the actions and initiatives delivered and planned for their respective sites to engage with staff around the issue of climate change.

Dr Murugesan Raja described that emissions as well as contributing to global climate change, carbon-based activities in Manchester also exacerbate the city's air quality and associated respiratory problems. He stated that action was needed to address the risks to Manchester residents from the changing climate, such as extreme heat; heavy rainfall and potential flooding and other local risks due to climate change.

Dr Murugesan Raja informed the Board that MHCC continued to focus on respiratory disease as one of the key long term conditions to address poor health outcomes in Manchester. He advised that it was recognised that in order to address respiratory inequalities a system wide approach to change was required. He said that MHCC were therefore working in partnership with primary care, community care, secondary care, patient engagement and RightCare to address this.

Dr Murugesan Raja informed the Board that MHCC had developed a set of Manchester wide standards, based on the Greater Manchester Standards for primary care that would focus on Chronic Obstructive Pulmonary Disease (COPD) patient reviews; review of COPD patients following an exacerbation; asthma reviews in adults; asthma reviews in children; COPD Virtual Clinic for 2019/20 and pharmacotherapy for smoking cessation 2019/20.

The Director of Population Health informed the Board of the updates to the recommendations of the Manchester Public Health Annual Report 2018 on Air Quality as detailed within the report.

The Board discussed the challenge presented to becoming a zero carbon city by 2038 at the latest. Members of the Board discussed the need for an improved public transport infrastructure and the need to engage with SME's (Small and medium-sized enterprises) in relation to reducing their carbon emissions.

A Member of the Board commented that the voluntary and community sector (VCS) predominately used rented accommodation which limited the influence they had over the physical building and the associated emissions. The Board member suggested that consideration needed to be given as to how partners could collectively use their estates to support VCS partners.

A Member of the Board commented that all Partners should use all communications channels and opportunities to promote the importance of climate change and celebrate positive news stories and promote good practice.

The Chair commented that it was important to recognise that many residents in Manchester experienced challenges and climate change may not be a priority consideration for them, however the health service was ideally placed to engage with residents, in a relevant and meaningful way to influence individual behaviour change.

Decision

To note the report.

HWB/19/36 Annual Reports of the Safeguarding Children and Adults Boards

The Board considered the report of the Former Independent Chair of the Manchester Safeguarding Boards, Strategic Director of Children and Education, Executive Director of Adult Services that provided the annual reports of the Manchester

Safeguarding Adults Board and the Manchester Safeguarding Children's Board covering the period from April 2018 to March 2019.

The Chair on behalf of the Board thanked the Former Independent Chair for her commitment and dedication on behalf of the residents of the city.

Decision

To note the report.

HWB/19/37 Better Care Fund 2019/20

The Board considered the report of the Executive Director of Strategy, Manchester Health and Care Commissioning that provided an outline of the Manchester Better Care Fund Plan 2019/20, the linkages to support performance with regards to Delayed Transfer of Care (DTC) and associated key performance metrics.

The Chair commented that more needed to be done to employ staff on permanent contracts that would reduce the cost incurred by agency staff. The Executive Director of Strategy, Manchester Health and Care Commissioning acknowledged this comment.

Decision

To note the report.

Constitutional and Nomination Committee

Minutes of the meeting held on Monday, 4 November 2019

Present:

Councillor Karney (Chair) – in the Chair
Councillors Curley, Flanagan, Lanchbury, Leech and S Murphy

Apologies: Councillor Leese, N Murphy, Razaq and Reeves

CN/19/24 Urgent Business - Amendments introduced at the meeting

The Chair agreed that amended proposals and updates on the information printed in the report for item 5 could be introduced and considered as urgent business.

CN/19/25 Minutes

To approve as a correct record the minutes of the meeting on 2 October 2019.

CN/19/26 Statutory Review of Polling Districts and Polling Places: Draft Proposals

A report from the Chief Executive was considered relating to a review of the polling districts and polling places arrangements in the city. The Council's scheme operated for parliamentary, local elections and other polls making it a key part of the city's governance arrangements. As required by the Electoral Administration and Registration Act 2013, compulsory reviews of parliamentary polling districts and polling places must take place every 5 years, reflecting the Fixed Term Parliament Act 2011. The Council undertook a compulsory review in the autumn of 2013, coming into effect in February 2014. An interim review of the city's parliamentary and local polling districts and polling places was needed to take into consideration the city's ward boundary changes, following an Electoral Review by the Local Government Boundary Commission for England (LGBCE). That took place in the autumn of 2017 and came into effect when the register was re-published on 1 February 2018. The Council's next compulsory review was required to be within the 16 month period beginning on 1 October 2018, so had to conclude by 31 January 2020. In July 2019 The committee had authorised the initiation of the compulsory review of polling districts and polling places within the Council's area, to begin on 15 July 2019, and delegated authority to the Chief Executive to undertake the review (Minute CN/19/17).

The report explained the timetable and process that had been used for the review. Revisions were being proposed in 16 of the city's 32 wards, affecting all five of the parliamentary constituencies:

- Harpurhey, Higher Blackley, and part of Deansgate in the Blackley and Broughton Constituency;
- Part of Deansgate, Hulme, Miles Platting & Newton Heath, Piccadilly, and part Whalley Range in the Manchester Central Constituency;

- Fallowfield, Levenshulme, Longsight, Rusholme, part of Whalley Range in the Manchester Gorton Constituency;
- Chorlton Park, Didsbury East, Didsbury West in the Manchester Withington Constituency;
- and Sharston, and Woodhouse Park in the Wythenshawe and Sale East Constituency.

Maps showing the proposed revised polling districts were included in the report for 14 of the 16 wards. The proposed changes in Fallowfield and Woodhouse Park were just changes to a Polling Place within one of the current Polling Districts, so no new map was needed for those two wards.

The report set out the justifications for all the changes being proposed on a ward by ward and a constituency basis. A schedule of the reasons is appended to these minutes.

As had been agreed by the Chair, a revised map for the Didsbury East ward (A34 Version) was considered under urgent business. It was explained that the boundary of the new polling district for 4DEJ was incorrect in the report. The proposed boundary should be taken along the A34 and not the railway line. A map and revised list of properties now included in 4DEJ streets was submitted, amending appendices 1 and 2 in the report.

Also at the meeting an update was given for Deansgate Ward regarding polling district boundaries for 2DGE and 2DGD where a polling place was needed. It was proposed that the INNSiDE Hotel on First Street be used as a polling place for 2DGE, which was just outside the boundary but would work well for electors.

At the meeting the implications on this review of the parliamentary general election being on 12 December were explained. The Council was required to publish the annual electoral register on 1 December 2019 but this could not now reflect the new scheme proposed in this review. That would require the Register to be re-published on 2 February 2020, so then reflecting the new scheme. That would allow the existing register, and polling districts to be used in the parliamentary general election. A number of re-designations of polling places have been required for the general election, those had been made using the Chief Executive's delegated powers, given the short timescales for poll card data needed for that election. Any further re-designations required for the parliamentary general election would be dealt in the same way.

The committee supported the changes proposed in the review, including the revisions presented at the meeting.

Decisions

1. To note the submissions made to the Council in respect of the review of polling districts and polling places for the City of Manchester.
2. To note the proposals in respect of the review.

3. To recommend to the Council the adoption of parliamentary polling districts and parliamentary polling places as set out in the scheme contained in Appendix 1 and in the maps found at Appendix 2, replacing the Didsbury East map with the revision that was submitted at the meeting.
4. To recommend to the Council the approval of the reasons given in the report for the in respect of the designation of parliamentary polling districts and parliamentary polling places.
5. To recommend to the Council that the scheme contained in Appendix 1 be adopted in relation to both Parliamentary and Local government elections, including the revision to the scheme that were introduced at the meeting in relation to Didsbury East ward.
6. To recommend to the Council that the Chief Executive is requested to publish such notices and other documentation required by law on completion of the review.
7. To recommend that the Council requests that the Electoral Registration Officer makes the necessary amendments to polling districts for the publication of the revised Electoral Register, noting that one of the implications of the Parliamentary General Election on 12 December was that the new Register would need to be published on 2 February 2020, to reflect the new scheme.
8. To recommend to the Council that authority continues to be delegated to the Chief Executive to make, where necessary, alterations to the designation of any polling place prior to the next full review in consultation with ward councillors, group leaders and the Chair of Constitutional and Nomination Committee.

Schedule of Reasons for Changes

Blackley & Broughton Constituency

Harpurhey

- To create a new Polling District 1HAL from the properties at the bottom of 1HAH south of Fitzgeorge Street. The new polling district will have approx. 438 electors. The remaining properties in polling district 1HAH will have 591 electors. Electors in 1HAH will continue to vote at Saviour Church, it is proposed that electors in the new polling district 1HAL will vote at the Community Room in Roach Court. This new location is more central to the electors in the new polling district than their current polling arrangements and better takes into account the geography of the area. Currently electors south of Fitzgeorge Street have a long walk up Rochdale Road to vote at Saviour Church which is at the opposite end of the current polling district.

Higher Blackley

- Electors in 1HBF will vote at Redeemed Christian Church of God Strong Tower Miracle Arena. It is proposed that the 1HBF polling district is redrawn so that this polling place comes within its boundary. Properties south of Poolton Road along Crab Lane (affecting approx. 66 electors who presently reside in 1HBE) will be moved into 1HBF. This change will allow voters in 1HBF to have a permanent location for their polling place instead of the Temporary Building on Riverdale Road, given the site on which it has been located is no longer available. The electors remaining in 1HBE will continue to vote at St Andrew's Hall.

Deansgate (1DGA)

- Whilst it is recognised that the current polling place (Park Inn) is not ideally located for all electors in this polling district, it has not been possible to identify an alternative. This situation will be kept under review in the future due to ongoing development in the area. The boundaries of this polling district cannot be changed as it falls within the Blackley and Broughton constituency unlike the rest of Deansgate ward.
 - Electors will continue to vote at Park Inn.
-

Manchester Central Constituency

Deansgate

- To create a new Polling District 2DGF from part of 2DGB. This polling district will take in properties to the east of Oxford Road to accommodate future growth in this area. There are currently approx. 549 electors in these properties. The predicted growth of electors over the next 3 years for this polling district would increase the electorate to approx. 2119. In the remaining properties in 2DGB there will be approx.

1344 electors, with a projected growth to approx. 1800. Electors in the existing 2DGB currently vote at Anthony Burgess Foundation and it is proposed that electors in both polling districts will continue to vote here until the electorate increases in the new polling districts (2DGF) has grown to a level which will justify it having its own polling place.

- To create a new polling district 2DGE from part of 2DGD. This new polling district would be formed from properties to the east of Chester Road / Bridgewater Viaduct and take in the large new Deansgate Square development. The new polling district 2DGE will have approx. 1717 electors with a projected growth to approx. 4200 electors. The INNSiDE Hotel has been identified as the best polling place.
- The remaining properties in 2DGD will have approx. 1526 electors. Electors will continue to vote at Castlefield Hotel.

Hulme

- It is proposed that two new polling districts are created in part of the existing 2HUA, north of Chester Road, due to the significant growth expected in this area over the next 3 years. A new polling district 2HUF will contain properties west of Hulme Road and will have approx. 968 electors with a projected growth of approx. 1785 electors. A second new polling district 2HUG will contain properties to the east of Hulme Road and will have approx. 1493 electors with a projected growth of approx. 2853. It is proposed that electors from both 2HUF and 2HUG will vote at Urban Splash Offices in Timber Wharf which is located within 2HUG. In the future a dedicated polling place is likely to be required in 2HUF as the electorate size increases over time.

Miles Platting & Newton Heath

- To create a new polling district 2MNJ from part of the existing 2MNF polling district to take in properties north of Briscoe Lane and part of the existing 2MND polling district to take in properties west of Old Church Street. This polling district will have approx. 835 electors with some small electorate growth also predicted in the future. It is proposed that electors will vote at the Yes Building. This is an Adult Education building well known to the local community and it is located centrally within the main residential area of this proposed polling district.
- The boundary for 2MNF will change on its western border with 2MNG and will take in the properties south of Briscoe Lane and north of Riverpark Road where the abattoir is situated. 2MNF will have approx. 2356 electors and electors will continue to vote at The Stirling Centre.

Piccadilly

- To accommodate the significant growth expected in this area over the next three years, it is proposed that 2PYB is split. Properties west of London Road will remain in 2PYB and will continue to vote at polling place Manchester College, Shena Simon Campus, as there are no other suitable premises available in this polling district. This polling district will have approx. 1653 electors with a projected growth to

approx. 3600. The remaining properties in the existing 2PYB to the east of London Road as well as properties in 2PYD east of Rochdale canal will become 2PYF with approx. 464 electors, but with a projected growth to approx. 2000 electors. It is proposed that electors in 2PYF will continue to vote at Shena Simon Campus until the elector increase in the new polling district has grown to a level which will justify it having its own polling place.

- To accommodate the significant growth expected it is proposed 2PYC is split, properties to the east of Rochdale Road will remain in 2PYC with approx. 237 electors and a projected growth to approx. 3100 electors. Properties to the west of Rochdale Road will form 2PYE with 1272 electors. Electors in 2PYC currently vote at Abbott Primary School, but it is proposed that they will vote at the Marriott Hotel on Mason Street. Moving to this new polling station will allow electors to vote at a polling place in a more convenient location for electors, nearer to the city centre.

Whalley Range - 2WRF

- Significant development is currently taking place on the old Stagecoach depot on Princess Road. It is expected that a new polling place for this polling district will be required once it is completed due to the increase in electorate. A community hub is planned as part of the new site which is likely to be able to accommodate a polling place within in it.

Manchester Gorton Constituency

Fallowfield

- Electors in 3FAA will vote at The Place (Fallowfield Community Library). Electors currently vote at Wilbraham Primary School. Due to the large campus at this site there has historically been voter confusion regarding which entrance to use. The Place, which is located next to Wilbraham Primary School, will provide a more suitable and easily accessible premises.
- Electors in 3FAD will vote at Owens Park. Electors currently vote at The Armitage Centre but negative elector feedback has been received regarding the distance from the road. It is therefore proposed that this polling place is moved to Owens Park, which is more conveniently located for electors and which is already a polling place for 3FAE.

Levenshulme

- Electors in 3LEA will vote at Arcadia Library and Leisure Centre. Electors currently vote at The Klondyke but since the Local Government Boundary Commission for England's Electoral Review this polling place is now located within the Burnage ward, and already used by another polling district. Due to high turnout in the area, it is necessary for them to use different premises going forwards. Arcadia Library and Leisure Centre is located within the correct polling district, has good access and is well known to the local community.

- Electors in polling districts 3LEC and 3LEE will merge and be renamed as 3LEC and vote at the new polling place St Mary of the Angels and St Clare Parish Centre, Elbow Street. 3LEE currently has approx. 230 electors and 3LEC has approx. 1611. Electors in 3LEE currently vote at Alma Park School but this will no longer be available for future elections. Electors in 3LEC currently vote at Levenshulme Baptist Church, Elmsworth Avenue, but it is considered that St Mary of the Angels and St Clare Parish Centre is more central for electors of the new merged polling district.
- Polling district 3LEH will be renamed to 3LEE for sequential naming purposes only

Longsight

- That current polling district 3LOE is split. Electors in 3LOE currently vote at Belle Vue Leisure Centre. It is proposed that electors above Kirkmanshulme Lane will be the new polling district 3LOJ and will continue to vote at Belle Vue Leisure Centre. There will be approx. 608 electors in this new polling district, but future development on this site is expected. Properties south of Kirkmanshulme Lane and on Mount Road will continue to be in 3LOE with approx. 1731 electors. It is proposed electors in the revised 3LOE will vote at Gorton South Surestart Centre which is central to the properties in 3LOE and is more conveniently located for electors. The new polling district 3LOE will also take in properties from 3LOG above East Road and Thompson Road.
- The remaining part of 3LOG is further split with properties in the lower right of the polling district with Wembley Road and Hamilton Road forming the border and becoming 3LOH. It is proposed that electors within this new polling district will vote at Rushbrook Primary Academy which is conveniently located for electors in this part of the polling district. It is proposed that electors in the original part of the polling district 3LOG will vote at The Grange School after Gorton Primary School became unavailable this year. 3LOG will have approx. 1165 electors and 3LOH will have approx. 1459 electors.

Rushlome

- After reviewing the operation and location of this polling place at Hulme Hall, Oxford Place (3RUC) which was used for the local elections and European Parliamentary Elections in May, it is considered that Xaverian College, Lower Park Road, would be a more suitable location for the polling place within the polling district and is well known by the electorate.
- The current polling district 3RUB is split to make a new polling district 3RUG to incorporate the Unsworth Park (a Manchester University student accommodation development). The boundary of the new 3RUG being from the rear of properties on Birchfield Road to the north of the Pavilion on the playing fields west across the playing field to Whitworth Lane and following the southern edge of the ward boundary. The polling place for this new polling district would be Owens Park which will be easily accessible to electors living in the Unsworth Park development. There will be 1120 properties which will be occupied by University Students in this new polling district. After full occupation of the development it is expected that there will

be an electorate of at least 2000. The remainder of the existing polling district 3RUB will have approx. 1424 electors. They will continue to vote at Birchfields Primary School.

Whalley Range:

- For 3WRA the eastern boundary is changed so that the properties on the eastern side of Wood Road are included in 3WRA from 3WRB. While electors north of Russell Road on Dudley Road are moved into 3WRB. 3WRA will have approx. 1674 electors.
- For 3WRB, as well as the changes highlighted above, the eastern boundary of 3WRB is extended to include all of the properties on Stanley Road, Wellington Road, Mayfield Road, Range Road, Deepark Road and Acron Drive, as well as all of Alexandra Park which were previously in 3WRD. On the western side of the ward electors in Churchill Avenue, Blenheim Avenue and the north section of Bedford Avenue are moved into 3WRE. 3WRB will have approx. 3098 electors.
- For 3WRC the northern boundary is to become Wilbraham Road, electors north of Wilbraham Road who were previously in 3WRC will move into 3WRD. 3WRC will have approx. 1181 electors.

All these proposals will assist in improving elector accessibility to polling places.

Manchester Withington Constituency

Chorlton Park

- The 2 properties in Southern Cemetery which are currently in 4CPA, are moved in 4CPB to allow the electors within these properties to vote at a polling station more conveniently located. This will move approx. 3 electors from 4CPA to 4CPB voting at Barlow Hall Primary School.

Didsbury East

- For both 4DEE and 4DEF the polling districts are split to the east of the railway track with the properties to the east of the railway track to be combined into a new polling district 4DEJ, but with the boundary of 4DJE being the A34 and not the railway line (amendment made at the meeting). It is proposed that electors in this new polling district will vote at Parrs Wood High School which is located within the polling district. This is more easily accessible to electors to the east side of the railway line, and is well known to the local community. 4DEJ will have approx. 1259 electors, 4DEE will have approx. 1111 electors and 4DEF will have approx. 882 electors.

Didsbury West

- The polling district boundary line between 4DWB and 4DWF is redrawn so that 4DWB takes in the properties south of Nell Lane and all of Northern Grove. Electors

in 4DWB will continue to vote at Fielden Campus and have approx. 1870 electors. 4DWF will gain a section of properties on Burton Road north of Nell Lane and electors will vote continue to vote at Cavendish Primary School. 4DWF will have approx. 2372 electors. These changes mean that electors in the areas where changes have been made will be voting at a polling place which is more conveniently located than where they currently vote.

- A number of representations have been received relating to the use of Cavendish Primary School. Whilst it has not been possible to identify an alternative premises at this time, the Electoral Services Unit will continue to work with the school to find ways to minimise the impact of its use in the future.
- Representations have been made regarding the current configuration of 4DWA and 4DWD, with the aim of increasing elector convenience. However, it has not been possible to identify an alternative or additional polling places suitable for use at this time within the ward.

Wythenshawe and Sale East Constituency

Sharston

- 5SHB is split down the middle of Brownley Road. Properties in the west of the polling district will remain in 5SHB and continue to vote at Manchester College, Wythenshawe Campus. Properties to the east of Brownley Road will form the new polling district 5SHH and it is proposed that electors will vote at Wythenshawe Community Church, which has previously used as a polling place before the Local Government Boundary Commission for England review. Electors are familiar with the building and it is more conveniently located in the polling district.
- That polling district 5SHE boundary lines are redrawn and to bring in properties from 5SHC south of Glenby Avenue and Cadnam Drive. While properties to the west of Calve Croft Road will join 5SHF. These changes mean that electors in the areas where changes have been made will be voting at a polling place closer to where they currently vote. 5SHC will have approx. 1491 electors, 5SHE approx. 2359 electors and 5SHF approx. 964 electors.

Woodhouse Park

- That electors in polling district 5WPD vote at St Anthony's RC Primary School due to the unavailability of St Anthony's Parish Centre. Electors have voted at the school previously and is located a short walk from the Parish Centre.

**Manchester City Council
Report for Information**

Report to: Council – 27 November 2019

Subject: Urgent Key Decisions

Report of: City Solicitor

Purpose of report

To report those key decisions that have been taken in accordance with the urgency provisions in the Council's Constitution.

Recommendation

To note the report.

Wards affected: All

Financial consequences for the Revenue budget

None

Financial consequences for the Capital Budget

None

Implications for:

Antipoverty
No

Equal Opportunities
No

Environment
No

Employment
No

Contact officers:

Fiona Ledden
City Solicitor
0161 234 3087
f.ledden@manchester.gov.uk

Donna Barnes
Governance Officer
0161 234 3037
d.barnes@manchester.gov.uk

Background documents:

None.

1. Background

- 1.1 The Constitution (Overview and Scrutiny Procedure Rules) establishes a procedure for dealing with key decisions where action needs to be taken immediately for reasons of urgency, and is therefore not subject to the normal call in arrangements.
- 1.2 The procedures states that the chair of the appropriate scrutiny committee must agree that both the decision proposed is reasonable in all the circumstances, and to it being treated as a matter of urgency.

2. Such decisions are to be reported to the Council.

3. Urgent Key Decisions taken since the last meeting of Council

- 3.1 No urgent key decisions requiring exemption from the call in procedure have been taken since the last meeting of Council.

This page is intentionally left blank